



# 2024 Q4 Financial Update

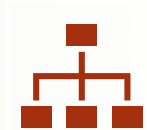
June 23, 2025

An analysis of the Financial Accounts from  
January 1, 2024 to December 31, 2024

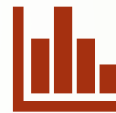
# Agenda



Legislative  
Compliance



Function &  
Structure



Q4 Operational  
Results



Q4 Capital  
Projects



Reserves

# Legislative Compliance

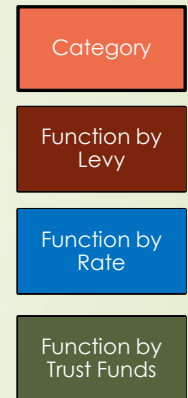
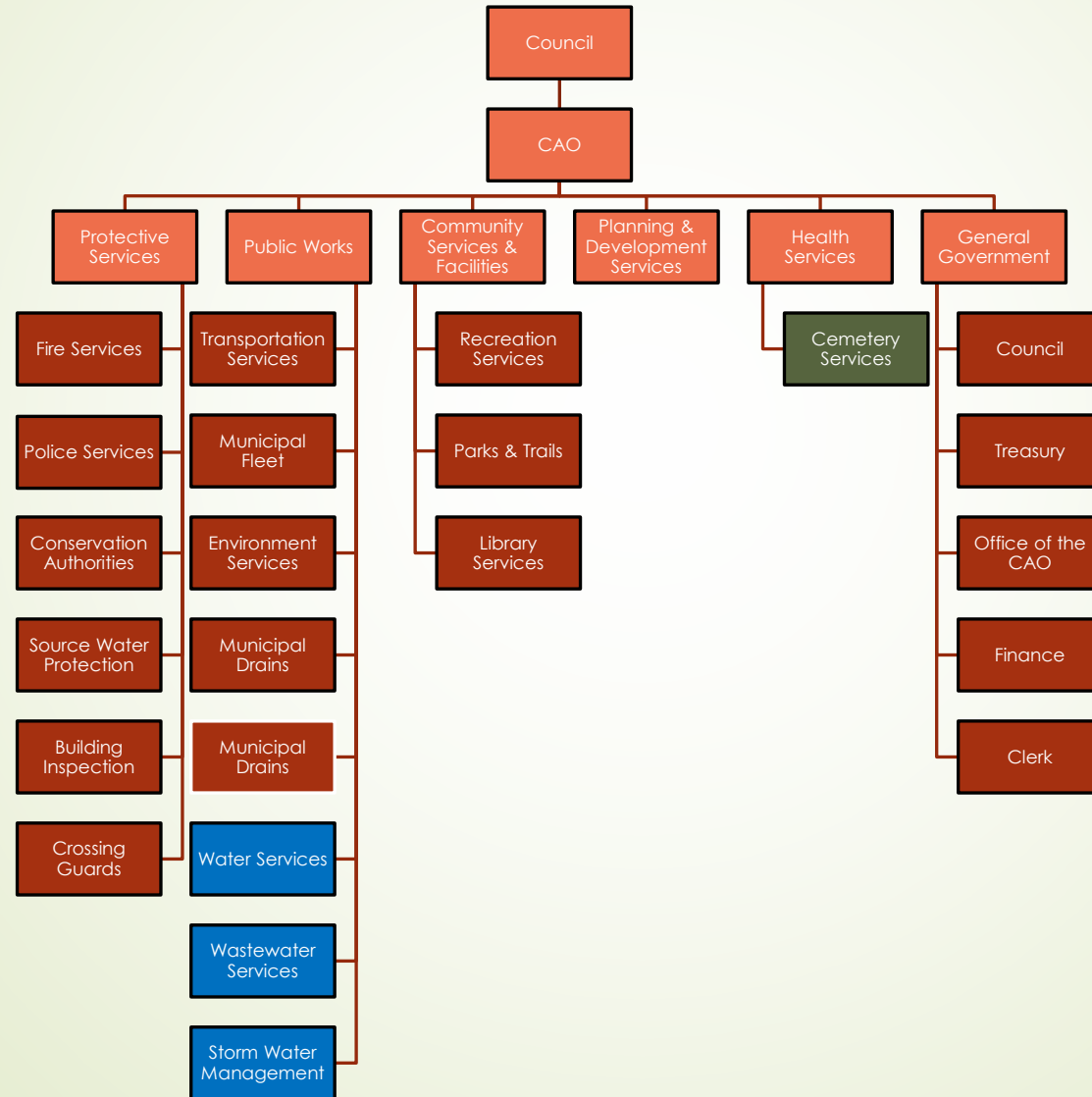
## Treasurer

**286** (1) A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality, including,

- (a) collecting money payable to the municipality and issuing receipts for those payments;
- (b) depositing all money received on behalf of the municipality in a financial institution designated by the municipality;
- (c) paying all debts of the municipality and other expenditures authorized by the municipality;
- (d) maintaining accurate records and accounts of the financial affairs of the municipality;
- (e) **providing the council with such information with respect to the financial affairs of the municipality as it requires or requests;**
- (f) ensuring investments of the municipality are made in compliance with the regulations made under section 418, if applicable; and
- (g) complying with any requirements applicable to the treasurer under section 418.1. 2001, c. 25, s. 286 (1); 2017, c. 10, Sched. 1, s. 35.



# Organizational Function (MMAH Reporting)



# Organizational Structure (2025)





# 2024 Operating and Capital Budgets

- Financial summaries derived from Keystone financial software system as of May 22, 2025.
- Financials represent unaudited statements.
- Financials subject to budget adjustments as accounts are reviewed for errors and omissions.
- Financials subject to budget adjustments as recommended by external auditor KPMG.
- Revenue and expenses for Cemetery Services are funded from a Trust Fund. Further, Cemetery Services is audited separately from the operational and capital budget. For 2026, the Treasurer intends to prepare and develop a separate 2026 Cemetery Budget.





## Protective Services

Fire Services

Police Services - Ontario Provincial Police

Building Inspection - Planning & Development

Conservation Authorities - Kettle Creek & UTRCA

Source Water Protection - UTRCA

Crossing Guards - Legislative Services

# 2024 Q4 Operational Results

## Protective Services

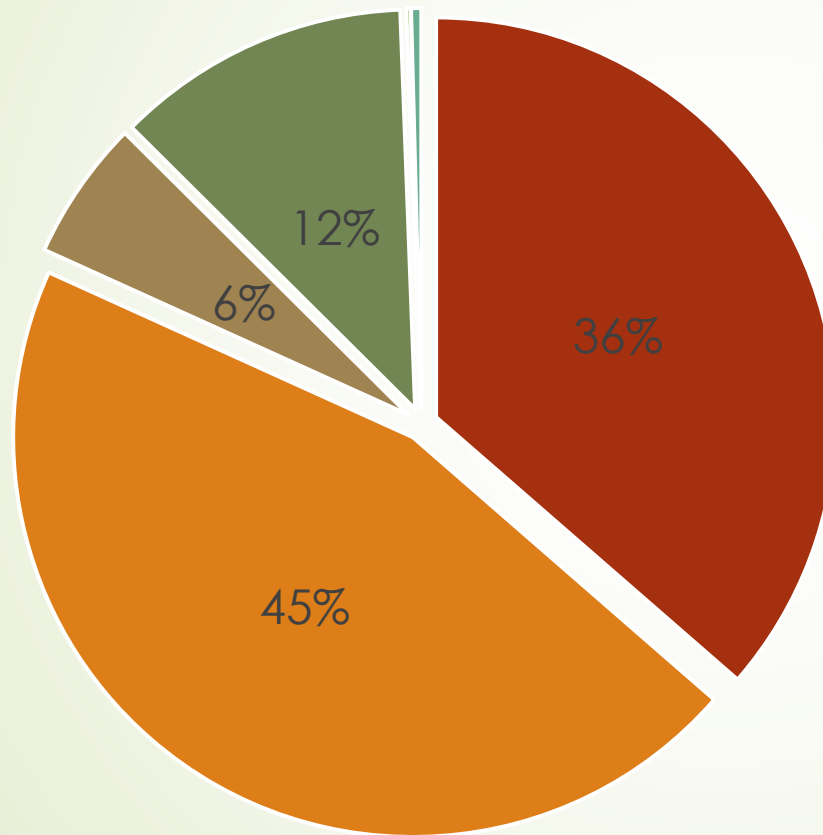
$$E = (C+D) - (A+B)$$

Protective Services		Actuals		Budget		Budget Variance (E)
		Revenue (A)	Expenses (B)	Revenue (C)	Expenses (D)	
Fire Services	Admin & Dorchester Fire	-\$ 161,347.61	\$ 939,581.96	-\$ 48,150.00	\$ 870,265.00	\$ 43,880.65
	Thorndale Fire	-\$ 27,182.03	\$ 628,571.32	-\$ 15,000.00	\$ 540,134.00	-\$ 76,255.29
Police Services	Police Service Board	\$ -	\$ 8,348.48	\$ -	\$ 23,698.00	\$ 15,349.52
	OPP Contract	-\$ 7,578.24	\$ 1,946,060.36	-\$ 8,000.00	\$ 1,855,506.00	-\$ 90,976.12
Conservation Authorities	Kettle Creek	\$ -	\$ 15,598.87	\$ -	\$ 15,213.00	-\$ 385.87
	UTRCA	\$ -	\$ 229,215.00	\$ -	\$ 229,244.00	\$ 29.00
	Source Water Protection	\$ -	\$ 3,122.00	\$ -	\$ 6,411.00	\$ 3,289.00
	Building Inspection Services	-\$ 486,432.87	\$ 515,170.10	-\$ 532,646.00	\$ 532,646.00	-\$ 28,737.23
	Crossing Guard	\$ -	-\$ 7,765.82	\$ -	-\$ 8,300.00	-\$ 534.18
	Animal Control	-\$ 2,141.20	\$ 17,748.49	-\$ 2,250.00	\$ 18,901.00	\$ 1,043.71
Totals		-\$ 684,681.95	\$ 4,295,650.76	-\$ 606,046.00	\$ 4,083,718.00	-\$ 133,296.81
Funded by Levy		\$3,610,968.81				



# Protective Services

Levy Costs



■ Fire Costs ■ Police Costs ■ CAs ■ Building Inspection ■ SWP ■ Animal Control

## Overall

- Protective Services represents \$4.3 million, or 21.7% of the budget.
- 2024 Year End resulted in a \$133,296.81 deficit.

## Highlights:

- Police
  - Without provincial funding, police costs will continue to increase.
- Fire
  - Increased provincial grants.
  - Costs increased due to mandatory training requirements.
  - Revenue increased due to collection of non-resident MVCs
- Building
  - Revenue from fees are lowered due to market conditions and decline in development.

## **Public Works** (Levy Programs)



**Transportation Services**  
(Roads, Bridges, Culverts, Winter Maintenance, and Streetlights)



**Municipal Fleet**



**Environmental Services**  
(Waste Management, Recycling, and Drains)

# 2024 Q4 Operational Results

## Transportation Services

Transportation Services	Actuals		Budget		Budget Variance
	Revenue	Expenses	Revenue	Expenses	
General Administration	-\$ 837,331.86	\$ 3,763,462.76	-\$ 810,899.00	\$ 3,808,155.00	\$ 71,125.10
Roads	-\$ 316,000.00	\$ 638,548.25	-\$ 316,000.00	\$ 630,850.00	-\$ 7,698.25
Winter Maintenance	\$ -	\$ 560,727.47	-\$ 500.00	\$ 528,344.00	-\$ 32,883.47
Streetlights	\$ -	\$ 72,826.73	\$ -	\$ 53,900.00	-\$ 18,926.73
Sidewalk Repairs	\$ -	\$ 3,675.20	\$ -	\$ 11,000.00	\$ 7,324.80
Municipal Drains (Roads)	\$ -	\$ 37,689.89	\$ -	\$ 37,000.00	-\$ 689.89
Ditch Maintenance	\$ -	\$ 3,226.93	\$ -	\$ 4,000.00	\$ 773.07
Catchbasin Cleaning	\$ -	\$ -	\$ -	\$ 10,000.00	\$ 10,000.00
Pavement Marking	\$ -	\$ 56,950.35	\$ -	\$ 55,000.00	-\$ 1,950.35
Railway Maintenance	\$ -	\$ 76,754.40	\$ -	\$ 75,000.00	-\$ 1,754.40
Sign Maintenance	\$ -	\$ 36,344.86	\$ -	\$ 35,000.00	-\$ 1,344.86
Tree Removal	\$ -	\$ 17,077.32	\$ -	\$ 18,500.00	\$ 1,422.68
Shop Stock	\$ -	\$ 23,806.08	\$ -	\$ 22,500.00	-\$ 1,306.08
Work For Others	\$ -	\$ -	\$ -	\$ 500.00	\$ 500.00
Minor Road Reconstruction	\$ -	\$ 93,485.80	\$ -	\$ 100,000.00	\$ 6,514.20
<b>Totals</b>	<b>-\$ 1,153,331.86</b>	<b>\$ 5,394,032.04</b>	<b>-\$ 1,127,399.00</b>	<b>\$ 5,389,749.00</b>	<b>\$ 31,105.82</b>
<b>Funded by Levy</b>		<b>\$ 4,240,700.18</b>			

# 2024 Q4 Operational Results

## Fleet Services

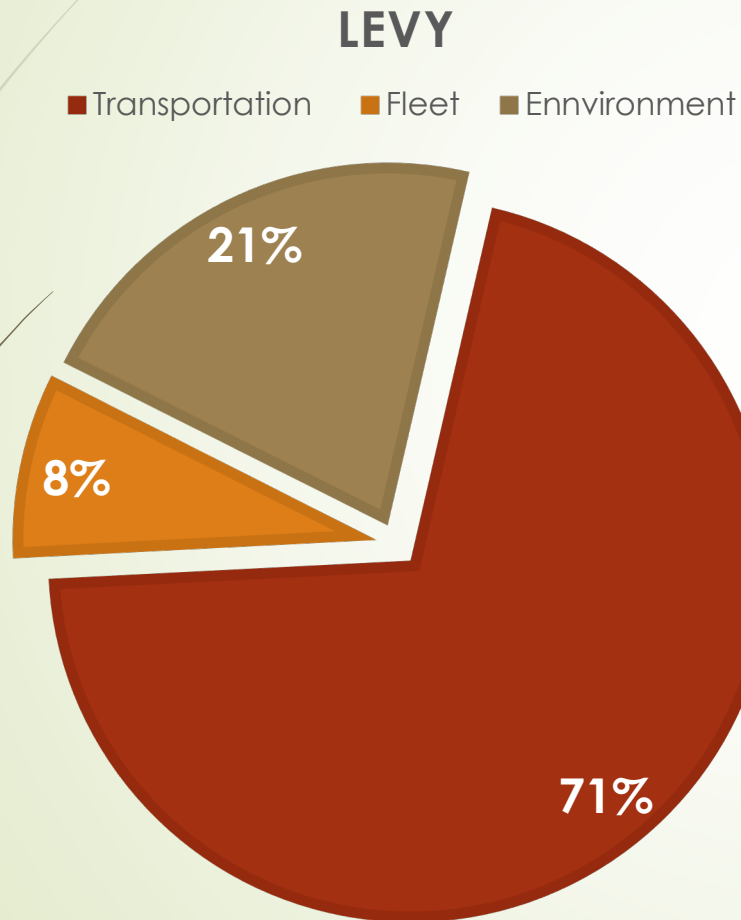
Municipal Fleet	Actuals		Budget		Budget Variance
	Revenues	Expenses	Revenues	Expenses	
Operations	\$ -	\$ 83,419.61	\$ -	\$ 105,400.00	\$ 21,980.39
Fleet	\$ -	\$ 545,655.43	\$ -	\$ 556,200.00	\$ 10,544.57
<b>Totals</b>		<b>\$ 629,075.04</b>	<b>\$ -</b>	<b>\$ 661,600.00</b>	<b>\$ 32,524.96</b>
<b>Funded by Levy</b>		<b>\$ 629,075.04</b>			

# 2024 Q4 Operational Results

## Environment Services

Environment Services	Actuals		Budget		Budget Variance
	Revenue	Expenses	Revenue	Expenses	
Administration	\$ -	\$ 14,012.13	\$ -	\$ -	-\$ 14,012.13
Solid Waste Collection	-\$ 854,238.00	\$ 491,843.89	-\$ 872,862.00	\$ 519,835.00	\$ 9,367.11
Landfill	-\$ 103,577.76	\$ 341,427.45	-\$ 111,472.00	\$ 400,650.00	\$ 51,328.31
Recycling	-\$ 408,418.50	\$ 460,660.26	-\$ 412,258.00	\$ 482,089.00	\$ 17,589.24
Municipal Drains	-\$ 127,028.17	\$ 310,702.28	-\$ 122,243.00	\$ 308,047.00	\$ 2,129.89
<b>Totals</b>	<b>-\$ 1,493,262.43</b>	<b>\$ 1,618,646.01</b>	<b>-\$ 1,518,835.00</b>	<b>\$ 1,710,621.00</b>	<b>\$ 66,402.42</b>
<b>Funded by Levy</b>		<b>\$ 125,383.58</b>			

# Public Works (Levy Programs)



## Overall

- Public Works (Levy Programs) represents \$7.6 million or 38.5% of the Budget.

## Highlights:

- Transportation
  - Increased winter maintenance costs.
  - Increased Aggregate Resource Fees (projected to be higher).
  - 2024 Year End resulted in a \$31,105 surplus.
- Fleet
  - Efficient operations.
  - 2024 Year End resulted in a \$32,524 surplus.
- Environment
  - Decreased costs in landfill operations.
  - 2024 Year End resulted in a \$66,402.42 surplus.





## Community Services and Facilities



### Recreation Services

FlightExec, Recreation Services (Ice, Baseball, Soccer), Senior Services



### Parks and Trails



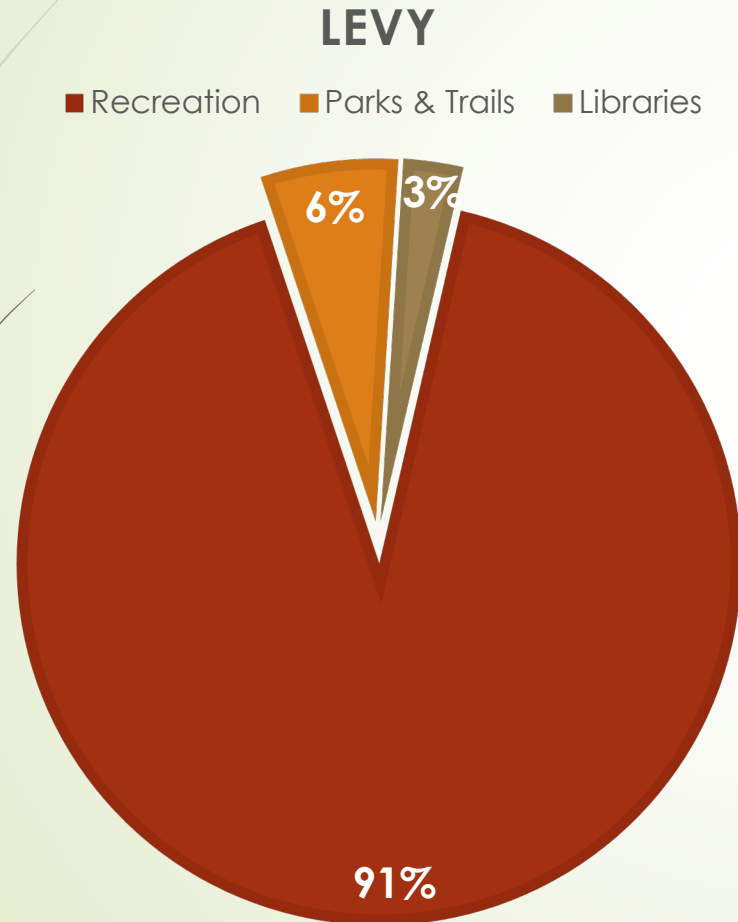
### Library Services

# 2024 Q4 Operational Results

## Community Services

		Actuals		Budget			
Recreation and Facilities Services		Revenues	Expenses	Revenue	Expenses	Budget	Variance
Recreation	Administration	-\$ 15,340.00	\$ 1,113,731.88	-\$ 7,200.00	\$ 1,107,314.00	\$	1,722.12
	Event Trailer	\$ -	\$ -	-\$ 1,453.00	\$ -	-\$	1,453.00
	Work for EcDev	\$ -	\$ 805.80	\$ -	\$ 16,654.00	\$	15,848.20
FlightExec		-\$ 1,082,323.36	\$ 1,587,393.17	-\$ 940,574.00	\$ 1,611,984.00	\$	166,340.19
Community Centre	Thorndale	-\$ 78,734.06	\$ 181,287.66	-\$ 54,000.00	\$ 226,171.00	\$	69,617.40
Field House	Thorndale	\$ -	\$ 5,688.11	\$ -	\$ 5,900.00	\$	211.89
VON Centre		-\$ 13,665.57	\$ 775.61	-\$ 9,208.00	\$ 1,200.00	\$	4,881.96
Mill Pond Building		-\$ 12,583.80	\$ 7,312.95	-\$ 12,583.00	\$ 13,554.00	\$	6,241.85
Seniors Centre		-\$ 226,381.57	\$ 345,295.68	-\$ 156,200.00	\$ 279,403.00	\$	4,288.89
Playgrounds	Dorchester	-\$ 216,667.66	\$ 188,551.81	-\$ 175,590.00	\$ 178,640.00	\$	31,165.85
	Thorndale	-\$ 18,901.87	\$ 43,999.40	-\$ 50,850.00	\$ 63,282.00	-\$	12,665.53
Ball Diamonds		-\$ 104,390.67	\$ 151,771.19	-\$ 106,000.00	\$ 163,894.00	\$	10,513.48
Soccer Pitches		-\$ 84,184.34	\$ 135,332.78	-\$ 73,105.00	\$ 155,988.00	\$	31,734.56
Splash Park	Thorndale	\$ -	\$ 12,748.73	\$ -	\$ 20,398.00	\$	7,649.27
	Dorchester	-\$ 45,250.42	\$ 181,573.84	-\$ 45,600.00	\$ 171,800.00	-\$	10,123.42
Parks	Administration	-\$ 41,177.78	\$ 232,527.34	-\$ 28,315.00	\$ 278,887.00	\$	59,222.44
	Dog Park	-\$ 26,870.00	\$ 19,856.82	\$ -	\$ 4,000.00	\$	11,013.18
Trails		\$ -	\$ 12,150.95	\$ -	\$ 24,458.00	\$	12,307.05
Library	Dorchester	-\$ 150,696.80	\$ 94,273.67	-\$ 151,335.00	\$ 101,453.00	\$	6,541.13
	Thorndale	-\$ 38,026.80	\$ 19,358.84	-\$ 38,266.00	\$ 31,214.00	\$	11,615.96
Totals		-\$ 2,155,194.70	\$ 4,334,436.23	-\$ 1,850,279.00	\$ 4,456,194.00	\$	426,673.47
Funded by Levy			\$ 2,179,241.53				

# Community Services and Facilities



## Overall

- Community Services and Facilities represent \$4.3 million, or 21.9% of the Budget.
- 2024 Year End resulted in a \$426,673.47 surplus.

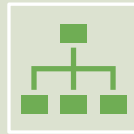
## Highlights:

- Recreation
  - Greater revenue generated at FlightExec Centre, Thorndale Community Centre, Dorchester Playground, and Soccer pitches
  - Lower revenue at Dorchester Splash Park and Thorndale Playground.

# General Government



## **Council**



## **Office of the CAO (Communications, IT, Economic Development, HR)**



## **Legislative Services (Office of the Clerk, Bylaw, Licensing)**



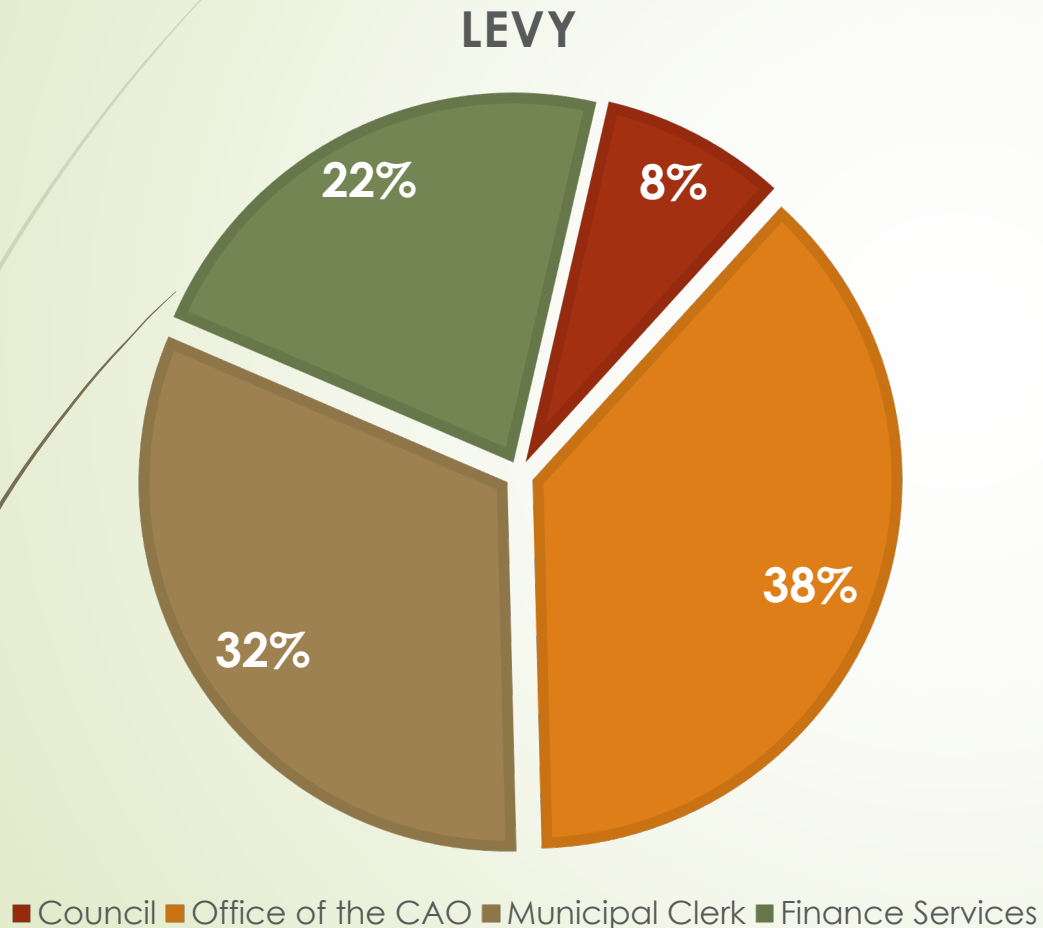
## **Treasury and Financial Services**

# 2024 Q4 Operational Results

## General Government

General Government		Actuals		Budget		Budget Variance
		Revenue	Expenses	Revenue	Expenses	
Council		-\$ 13,569.32	\$ 258,228.37	-\$ 1,000.00	\$ 284,217.00	\$ 38,557.95
Office of the CAO	Administration	-\$ 120,126.00	\$ 776,984.26	-\$ 120,126.00	\$ 689,181.00	-\$ 87,803.26
	Economic Development	\$ -	\$ 36,829.24	\$ -	\$ 83,257.00	\$ 46,427.76
	Information Technology	-\$ 257,055.89	\$ 389,509.91	-\$ 318,828.00	\$ 318,828.00	-\$ 132,454.02
Municipal Clerk		-\$ 126,202.51	\$ 1,011,526.86	-\$ 27,700.00	\$ 882,277.00	-\$ 30,747.35
Financial Services	Treasury	-\$ 12,388,058.47	\$ 157,346.47	-\$ 595,548.00	\$ 114,900.00	\$ 11,750,064.00
	Administration	-\$ 2,480,332.58	\$ 546,814.34	-\$ 1,541,232.00	\$ 661,302.00	\$ 1,053,588.24
Totals		-\$ 15,385,344.77	\$ 3,177,239.45	-\$ 2,604,434.00	\$ 3,033,962.00	\$ 12,637,633.32
Received from Levy			(\$ 12,208,105.32)			

# General Government



## Overall

- General Government represent \$3.2 million, or 16% of the Budget.

## Highlights:

- Council
  - Lower costs than estimated.
- CAO Office
  - Increased costs due to re-assigning FTE to department (Project Management)
  - IT interdepartmental charge did not cover expenses
- Finance
  - Significant bank interest gains.



# Planning and Development Services

Planning and Development Services	Actuals		Budget		Budget Variance
	Revenue	Expenses	Revenue	Expenses	
Totals	-\$ 126,800.00	\$ 179,932.05	-\$ 180,800.00	\$ 205,166.00	-\$ 28,766.05
\$ From the Levy		\$ 53,132.05			

## Overall

- Planning and Development services represent \$179,932, or 0.91% of the Budget.
- 2024 Year End resulted in a \$28,766 deficit.

## Highlights:

- Lower development revenue due to market conditions and decrease in development activity.

# Cemetery Services

Health Services	Actuals		Budget		Budget Variance
	Revenues	Expenses	Revenues	Expenses	
Dorchester Cemetery	-\$ 174,777.76	\$ 186,462.70	-\$ 124,781.00	\$ 172,298.00	\$ 35,832.06
Abandoned Cemeteries	\$ -	\$ 7,163.89	\$ -	\$ 9,950.00	\$ 2,786.11
<b>Totals</b>	<b>-\$ 174,777.76</b>	<b>\$ 193,626.59</b>	<b>-\$ 124,781.00</b>	<b>\$ 182,248.00</b>	<b>\$ 38,618.17</b>
<b>From Trust Funds</b>		<b>\$ 18,848.83</b>			

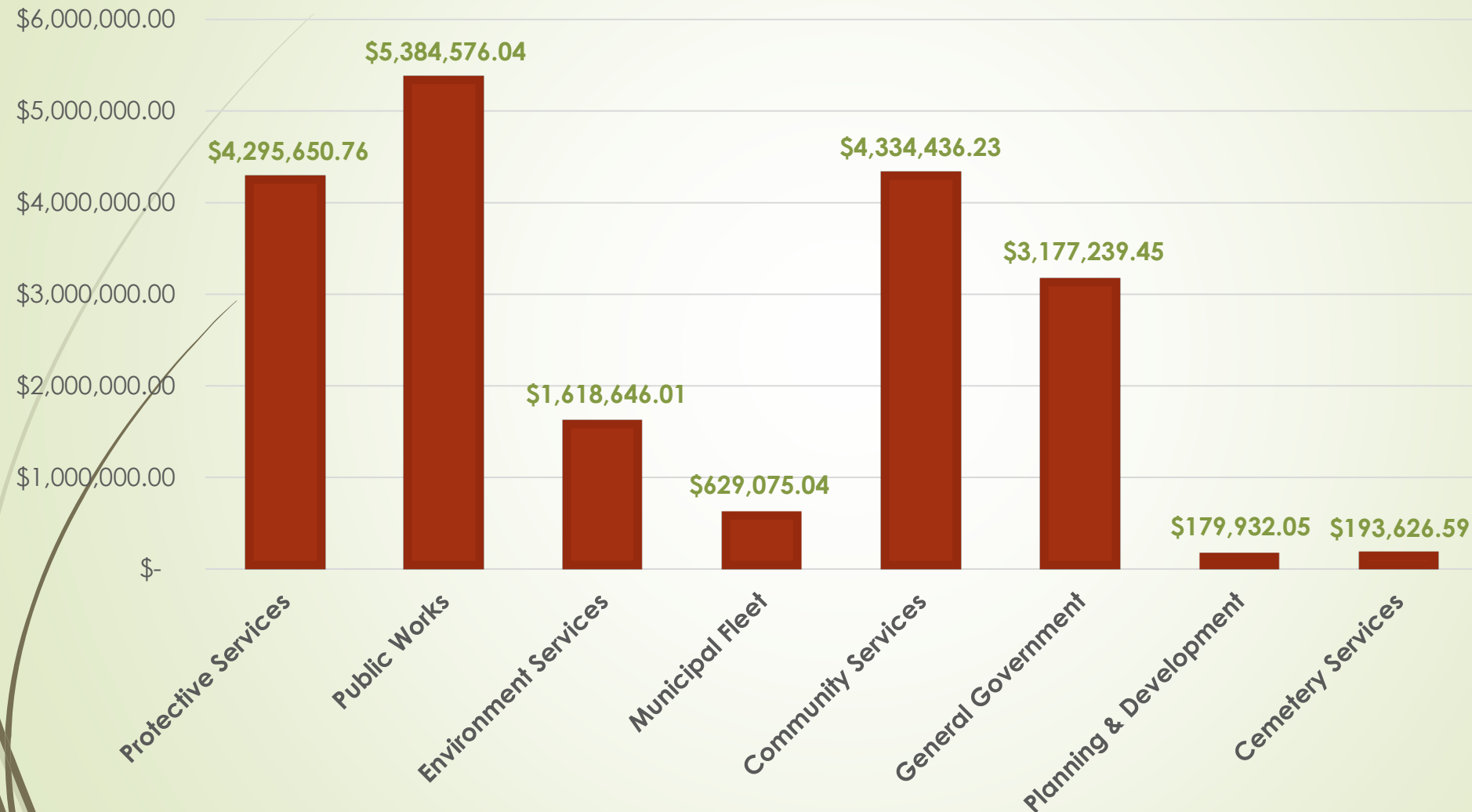
## Overall

- Cemetery services represent \$193,626, or 0.97% of the Levy.
- 2024 Year End resulted in a \$18,848.83 deficit.

## Highlights:

- Increased revenue, with significant capacity remaining.

# All Departments – Levy (Expenses)



# Unaudited Position – All Levy Departments

- **\$ 21,173,393.47 Revenue**
- **\$ 19,813,182.17 Expenses**
- **\$ 1,350,705.30 Surplus**
  - \$95,489.88 from interest earned related to Ontario Community Infrastructure Fund towards OCIF Deferred Revenue;
  - \$69,292.56 from interest earned related to Canada Community Building Fund towards CCBF Deferred Revenue;
  - \$10,000 towards the “Council Election” operating reserve;
  - \$791,468.17 towards the “Tax Stabilization” reserve to replenish funds utilized for the 2025 parkland purchase; and
  - \$384,454.69 towards the “Community Services” capital reserve.



## Public Works (Rate Programs)



**Water Services**



**Wastewater Services**



**Storm Water Management**

# 2024 Q4 Operational Results

## Water Services

Water Services		Actuals		Budget		Budget Variance
		Revenue	Expenses	Revenue	Expenses	
Distribution		-\$ 2,480,203.04	\$ 1,770,193.80	-\$ 2,537,506.00	\$ 1,798,574.00	-\$ 28,922.76
Water Meter Read		\$ -	\$ 15,264.01	\$ -	\$ 15,500.00	\$ 235.99
Hydrant Maintenance		\$ -	\$ -	\$ -	\$ 4,500.00	\$ 4,500.00
Operations		\$ -	\$ 65,484.54	\$ -	\$ 50,000.00	-\$ 15,484.54
Water Tower Operations		\$ -	\$ 17,383.60	\$ -	\$ 20,800.00	\$ 3,416.40
Water Treatment Plant	Dorchester	\$ -	\$ 322,269.41	\$ -	\$ 350,916.00	\$ 28,646.59
	Thorndale	\$ -	\$ 109,437.60	\$ -	\$ 112,266.00	\$ 2,828.40
Sampling	Dorchester	\$ -	\$ 13,186.64	\$ -	\$ 20,550.00	\$ 7,363.36
	Thorndale	\$ -	\$ 5,598.58	\$ -	\$ 6,200.00	\$ 601.42
Well Maintenance	Dorchester	\$ -	\$ 105,366.51	\$ -	\$ 55,200.00	-\$ 50,166.51
	Thorndale	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00
Totals		-\$ 2,480,203.04	\$ 2,424,184.69	-\$ 2,537,506.00	\$ 2,437,506.00	-\$ 43,981.65
Surplus from Rates			\$ (56,018.35)			



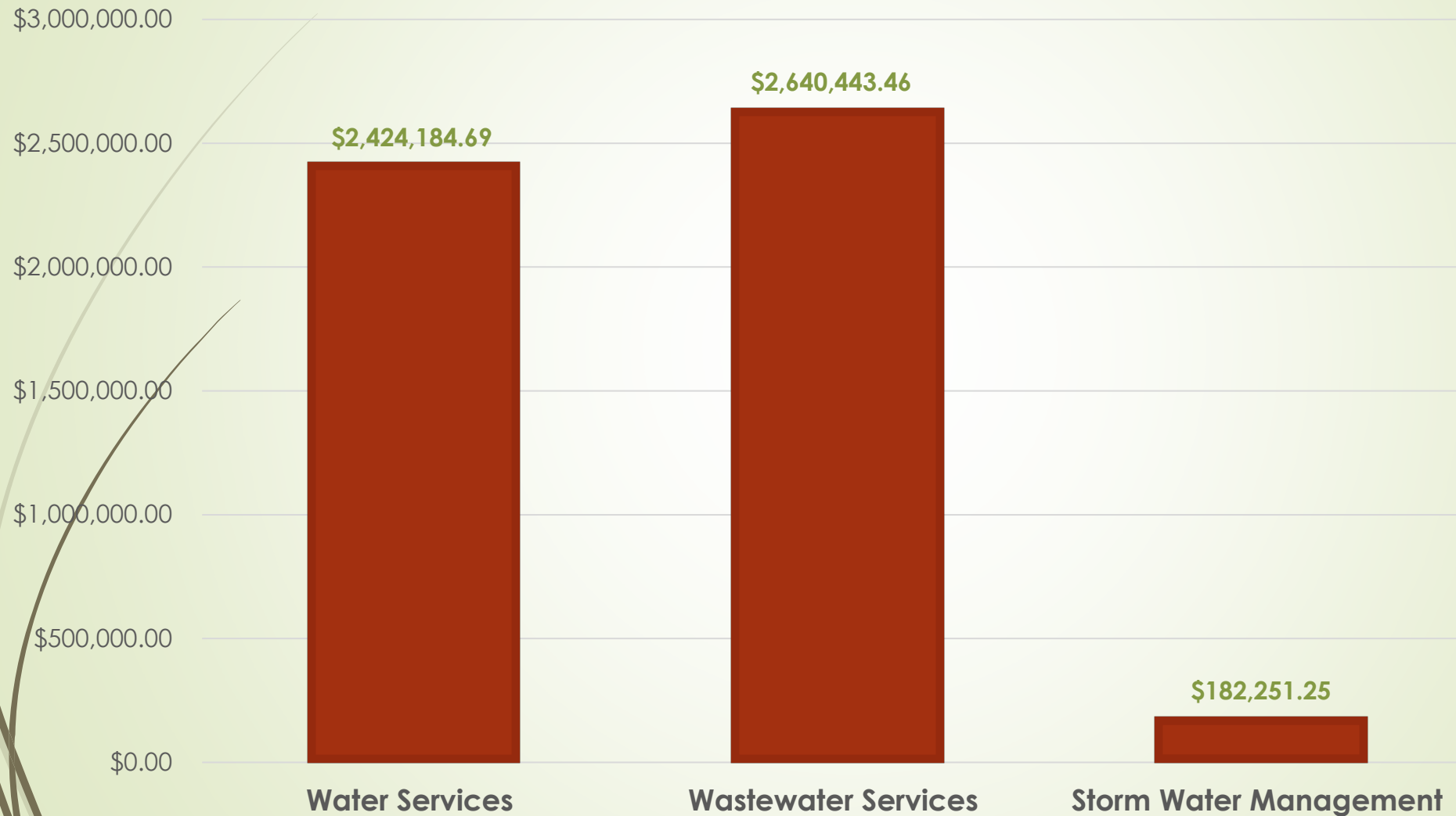
# 2024 Q4 Operational Results

## Wastewater Services and Stormwater Management

			Actuals		Budget		Budget Variance
Waste Water Services			Revenue	Expenses	Revenue	Expenses	
Administration			-\$ 3,188,918.95	\$ 1,874,762.75	-\$ 2,625,496.00	\$ 1,891,228.00	\$ 579,888.20
Waste Water Treatment Plant	Dorchester		\$ -	\$ 373,785.48	\$ -	\$ 353,364.00	-\$ 20,421.48
	Thorndale		\$ -	\$ 314,133.78	\$ -	\$ 292,789.00	-\$ 21,344.78
	Catharine Street		\$ -	\$ 4,850.43	\$ -	\$ 16,115.00	\$ 11,264.57
Sludge Removal	Dorchester		\$ -	\$ 30,319.64	\$ -	\$ 30,000.00	-\$ 319.64
	Thorndale		\$ -	\$ 23,106.63	\$ -	\$ 24,500.00	\$ 1,393.37
Waste Water Collection			\$ -	\$ 19,484.75	\$ -	\$ 17,500.00	-\$ 1,984.75
			-\$ 3,188,918.95	\$ 2,640,443.46	-\$ 2,625,496.00	\$ 2,625,496.00	\$ 548,475.49
Surplus from Rates				(\$ 548,475.49)			

Storm Water Management							
Totals			-\$ 204,253.09	\$ 182,251.25	-\$ 178,259.00	\$ 178,259.00	\$ 22,001.84
					-\$ 22,001.84		
Surplus from Rates				(\$ 22,001.84)			

# All Departments – Rates



# Unaudited Position – All Levy Departments

➤ **\$ 5,873,375.08 Revenue**

➤ **\$ 5,246,879.40 Expenses**

➤ **\$ 626,495.68**

➤ Recommend     \$ 56,018.35 to water services capital reserve  
\$ 548,475.49 to wastewater capital reserve  
\$ 22,001.84 to stormwater management capital reserve

# Q4 Capital Projects – Summary\*

(Includes 2024 Projects and Approved Projects from Previous Years)

Department	Budget	Actual	Carry-Over to 2025
Transportation Services	\$ 6,164,974.00	\$ 3,527,795.58	\$ 795,687.18
Fleet Services - Unit #200*	\$ 1,244,893.54	\$ 625,824.27	\$ 619,069.27
Fleet Services	\$ 900,000.00	\$ 836,986.28	
Fire Services	\$ 204,000.00	\$ 154,394.44	\$ 35,000.00
Community Services & Facilities	\$ 8,366,666.00	\$ 6,846,674.29	\$ 1,203,251.41
General Government	\$ 118,780.00	\$ 107,262.98	
Water Services**	\$ 4,273,240.00	\$ 385,101.45	\$ 2,158,058.89
Wastewater Services***	\$ 1,610,000.00	\$ 208,398.42	\$ 937,831.08
Stormwater Management	\$ 940,035.00	\$ 48,616.78	\$ 891,418.22
<b>Totals</b>	<b>\$ 23,822,588.54</b>	<b>\$ 12,741,054.49</b>	<b>\$ 6,640,316.05</b>
<b>Notes:</b>			
<b>Actuals</b>	<b>From Capital Reserves</b>	<b>From Other Sources</b>	<b>Total</b>
	\$ 6,116,994.72	\$ 6,624,059.50	\$ 12,741,054.22

As evident in the chart above, capital projects approved in previous years (2023 or earlier) and approved in 2024 totaled \$23,822,588.54. The actual capital projects expenditure equaled \$12,741,054.49.

For multi-year capital projects, or projects not yet started, a total of \$6,640,316.05 is being carried over into 2025. For projects that were under budget, or cancelled, a total of \$4,441,217.99 was returned to accounts (such as capital reserves, development charges or deferred revenue).

# Operating Reserves

Account	Description	2023 Year End	Transferred To Budget	Transferred From Budget	2024 Year End
28050	Tax Stabilization	\$ 3,305,027.79			\$ 3,305,027.79
28100	Council Election	\$ 50,000.06			\$ 50,000.06
28150	Insurance	\$ 526,997.60			\$ 526,997.60
28200	Unfinished Projects	\$ 140,685.90			\$ 140,685.90
28250	Information Technology	\$ 127,952.37	-\$ 48,407.00		\$ 79,545.37
28270	Legal Services	\$ 50,000.00			\$ 50,000.00
28300	Building Department	\$ 546,321.54	-\$ 148,614.00	\$ 30,112.00	\$ 427,819.54
28350	Fire Services Operating	\$ 45,572.99			\$ 45,572.99
28400	Transportation Services - Operating	\$ 3,113.33	-\$ 1,156.44		\$ 1,956.89
28570	Transfer to Reserve from Waste Management Surplus	\$ 58,290.53			\$ 115,502.42
28580	Economic Development	\$ 118,826.65			\$ 118,826.65
28600	Waste Management - Operating	\$ 60,974.40	-\$ 48,689.26	\$ 58,290.53	\$ 70,575.67
<b>Totals</b>		<b>\$ 5,033,763.16</b>	<b>-\$ 246,866.70</b>	<b>\$ 88,402.53</b>	<b>\$ 4,932,510.88</b>



# Capital Reserves

Reserve	Description	2024 Budget				2024 Expenditures	2024 Year End
		2023 Year End	Transferred To Budget	Transferred From Budget	Sub-Total		
50-0000-0000-27050	Administration Capital	\$ -	\$ -	\$ 389,423.00	\$ 389,423.00	\$ 83,211.38	\$ 306,211.62
50-0000-0000-27100	Information Technology	\$ 124,959.83	-\$ 1,540.00	\$ 57,879.00	\$ 181,298.83	\$ 24,051.60	\$ 157,247.23
50-0000-0000-27150	Fire Services	\$ 1,559,083.96	-\$ 2,646.00	\$ 257,240.00	\$ 1,813,677.96	\$ 154,394.44	\$ 1,659,283.52
50-0000-0000-27200	Transportation Services	\$ 6,005,754.15	-\$ 491,290.31	\$ 1,735,535.00	\$ 7,237,483.24	\$ 3,112,010.08	\$ 4,125,473.16
50-0000-0000-27250	Capital Fleet	\$ 177,082.17	-\$ 14,136.00	\$ 937,430.56	\$ 1,100,376.73	\$ 1,462,810.28	-\$ 362,433.55
50-0000-0000-27300	Cemetery Capital	\$ 266,286.45		\$ 6,431.00	\$ 272,717.45		\$ 272,717.45
50-0000-0000-37350	Community Services	\$ 1,776,643.34	-\$ 31,710.00	\$ 576,231.82	\$ 2,321,165.16	\$ 668,809.70	\$ 1,652,355.46
50-0000-0000-27450	Waste Management Capital	\$ 720,697.18			\$ 720,697.18		\$ 720,697.18
50-0000-0000-27650	Seniors Active Living Centre	\$ 90,014.67			\$ 90,014.67		\$ 90,014.67
50-0000-0000-28340	Drains	\$ 95,626.00	-\$ 17,000.00		\$ 78,626.00		\$ 78,626.00
50-0000-0000-27400	Stormwater Management	\$ 25,484.36	-\$ 2,594.00	\$ 107,732.84	\$ 133,217.20	\$ 18,207.37	\$ 115,009.83
50-0000-0000-27500	Wastewater Services	\$ 1,149,467.44	-\$ 14,266.00	\$ 1,378,576.49	\$ 2,513,777.93	\$ 208,398.42	\$ 2,305,379.51
50-0000-0000-27550	Water Services	\$ 3,646,879.93	-\$ 26,464.00	\$ 1,106,634.00	\$ 5,278,951.37	\$ 385,101.45	\$ 4,893,849.92
50-0000-0000-27600	St. Catharines Water	\$ 106,990.28			\$ 106,990.28		\$ 106,990.28
	<b>Totals</b>	<b>\$ 15,744,969.76</b>	<b>-\$ 601,646.31</b>	<b>\$ 6,553,113.71</b>	<b>\$ 22,238,417.00</b>	<b>\$ 6,116,994.72</b>	<b>\$ 16,121,422.28</b>





# Questions

