



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**The Municipality of Thames Centre
Ontario**

For the Fiscal Year Beginning

January 01, 2024

Christopher P. Morill

Executive Director



MUNICIPALITY OF THAMES CENTRE
2025 Budget

		2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
TAB 2	GENERAL GOVERNMENT	10,903,370	(479,245)	11,719,989	(553,460)	(257,277)
TAB 3	PROTECTIVE SERVICES	(3,324,894)	(3,222,842)	(1,940,401)	(3,494,272)	(3,586,497)
TAB 4	TRANSPORTATION SERVICES	(6,194,625)	(4,146,466)	(2,099,902)	(4,291,350)	(4,384,983)
TAB 5	FLEET SERVICES	(1,070,052)	(698,982)	(546,863)	(661,700)	(691,796)
TAB 6	ENVIRONMENTAL SERVICES	(812,261)	(460,883)	187,790	(191,786)	(317,863)
TAB 7	WASTE WATER SERVICES	(768,322)	-	975,111	-	-
TAB 8	WATER SERVICES	(554,901)	-	1,133,206	-	-
TAB 9	HEALTH SERVICES	(90,790)	(87,674)	344	(57,467)	(68,364)
TAB 10	RECREATION & CULTURAL SERVICES	(3,272,193)	(2,358,010)	(1,412,958)	(2,605,915)	(2,653,752)
TAB 11	PLANNING & DEVELOPMENT	(2,163)	(35,915)	(121,939)	(24,366)	(209,703)
	Total required to be raised from taxation 2025	(5,186,832)	(11,490,017)	7,894,378	(11,880,316)	(12,170,235)

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
General Government Services

GENERAL GOVERNMENT SERVICES make up 2.1% (4.7% -2024) of your local Thames Centre municipal taxes and includes Council, Office of the CAO, Economic Development, Legislative Services, Information Technology, Financial Services, GIS & Asset Management services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide general government services. General Government services cover a wide range of services offered through the municipal office. In 2023, the municipality held 25 Council meetings, passed 122 by-laws, issued 24 marriage licences and 32 lottery licences, processed over 42,000 tax, water and other receipts, processed over 5,000 vendor invoices, partnered with the County of Middlesex for Information Technology services, managed data for over 8,200 assets and asset segments, kept residents informed through the municipal website, social media platforms and the municipal app, responded to customer calls and front counter inquiries and facilitated the municipal election. Economic Development activities include tourism initiatives.

	2023 Actuals	2023 Budget	2024 YTD Actual	2024 Budget	2025 Budget
50-0240-1100 COUNCIL	(273,777)	(261,039)	(159,966)	(283,217)	(319,614)
50-0250-1900 OFFICE OF THE CAO	-	-	(601,665)	(569,055)	(721,801)
50-1830-8200 ECONOMIC DEVELOPMENT	(96,350)	(96,350)	(26,590)	(83,257)	(60,862)
50-0250-1300 INFORMATION TECHNOLOGY	(53,557)	-	(171,759)	-	-
50-0250-1110 LEGISLATIVE SERVICES	(2,207,878)	(988,748)	(673,848)	(978,509)	(865,241)
50-0250-1400 TREASURY	12,057,943	374,857	12,300,631	480,648	384,648
50-0250-1500 FINANCIAL SERVICES	1,476,988	492,035	1,053,185	879,930	1,325,593
Total required to be raised from taxation	10,903,370	(479,245)	11,719,989	(553,460)	(257,277)

2025 Operating Budget

COUNCIL	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0240-1100 COUNCIL					
REVENUES					
51250-DONATIONS	3,250	-	710	-	-
51296-EXTERNAL OPERATING REVENUE	-	-	7,500	-	-
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	4,440	4,200	-	-	-
51590-MISCELLANEOUS REVENUE	1,515	-	4,988	1,000	-
51591-COUNCIL - ND HERITAGE BOOKS - REVENUE	300	-	200	-	-
51775-GRANT - MIDDLESEX COUNTY	-	-	-	-	-
52100-TRANSFER FROM RESERVES	74,402	-	-	-	-
TOTAL REVENUES	83,907	4,200	13,398	1,000	-
EXPENSES					
65100-ADVERTISING	1,789	1,500	-	-	-
65150-BENEFITS	5,152	5,622	4,791	5,722	8,526
65222-INFORMATION SERVICES - OPERATING	29,185	35,633	-	36,244	34,910
65230-SPECIAL EVENTS	33,984	35,000	-	-	-
65290-CLOTHING ALLOWANCE	1,076	1,900	-	400	400
65295-COFFEE / CANTEEN SUPPLIES	6	-	106	-	-
65315-COMMITTEE OF COUNCIL EXPENSES	1,116	1,000	2,753	3,000	3,000
65330-COMMUNITY PARTNERSHIP GRANTS	-	-	35,281	40,000	40,000
65380-CONSULTING, ENGINEERING	27,275	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING	11,773	28,800	5,444	28,800	28,800
65430-COURIER / SHIPPING	(14)	-	-	-	-
65500-ELECTION EXPENSE	10	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	128	3,000	491	-	-
65800-LEGAL FEES	13,004	15,000	712	5,000	2,500
66020-MEETING EXPENSES	2,993	2,000	2,753	3,000	3,000
66040-MILEAGE	443	1,000	854	450	450
66100-OFFICE SUPPLIES	600	1,000	312	1,000	750
66160-PER DIEM (TAXABLE)	3,680	6,000	2,548	6,000	6,000
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	11,529	10,000	13,102	10,000	10,000
66356-COUNCIL INITIATIVES	-	-	12,808	35,000	42,000
66435-STUDIES / ASSESSMENTS / SURVEYS	28,688	10,000	-	-	-
66470-TELECOMMUNICATIONS	1,986	1,900	1,451	2,000	1,800
66509-TRANSFER TO DEVELOPMENT CHARGES	74,402	-	-	-	-
66510-TRANSFER TO RESERVES	3,000	-	-	-	-
66580-WAGES - REGULAR	105,879	105,884	89,957	107,601	137,478
TOTAL EXPENSES	357,685	265,239	173,364	284,217	319,614
Net 50-0240-1100 COUNCIL	(273,777)	(261,039)	(159,966)	(283,217)	(319,614)

2025 Operating Budget

OFFICE OF THE CAO	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1900 OFFICE OF THE CAO					
52100-TRANSFER FROM RESERVES	-	-	-	120,126	133,069
TOTAL REVENUES	-	-	-	120,126	133,069
EXPENSES					
65100-ADVERTISING	-	-	12,882	22,700	22,700
65150-BENEFITS	-	-	82,109	101,817	139,948
65290-CLOTHING ALLOWANCE	-	-	210	815	735
65222-INFORMATION SERVICES - OPERATING	-	-	-	-	27,928
65380-CONSULTING, ENGINEERING	-	-	36,370	30,000	30,000
65410-HR CONVENTIONS, SEMINARS, TRAINING, EDUCATI	-	-	65,825	66,350	80,000
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	-	-	2,872	5,000	12,000
65800-LEGAL FEES	-	-	25,537	11,200	11,200
65804-LEGAL FEES - LABOUR RELATIONS	-	-	16,721	10,000	5,000
66040-MILEAGE	-	-	3,548	400	3,000
66470-TELECOMMUNICATIONS	-	-	880	2,400	2,500
66580-WAGES - REGULAR	-	-	354,711	438,499	519,859
TOTAL EXPENSES	-	-	601,665	689,181	854,870
Net 50-0250-1900 OFFICE OF THE CAO	-	-	(601,665)	(569,055)	(721,801)
50-1830-8200 ECONOMIC DEVELOPMENT					
REVENUES					
51426-GRANT-COUNTY OF MIDDLESEX	371	-	-	-	-
52100-TRANSFER FROM RESERVES	20,000	20,000	-	-	-
TOTAL REVENUES	20,371	20,000	-	-	-
EXPENSES					
65150-BENEFITS	2,882	6,482	-	1,944	1,834
65380-CONSULTING, ENGINEERING	26,614	35,000	-	21,000	21,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	2,823	5,000	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	-	-	-	-	-
66020-MEETING EXPENSES	107	1,000	38	1,000	1,000
66030-MEMBERSHIPS	630	750	572	750	750
66435-STUDIES / ASSESSMENTS / SURVEYS	-	-	10,655	20,000	-
66495-TOURISM	22,244	42,700	15,325	31,200	29,200
66510-TRANSFER TO RESERVES	50,793	-	-	-	-
66580-WAGES - REGULAR	10,627	25,418	-	7,363	7,078
TOTAL EXPENSES	116,721	116,350	26,590	83,257	60,862
Net 50-1830-8200 ECONOMIC DEVELOPMENT	(96,350)	(96,350)	(26,590)	(83,257)	(60,862)

2025 Operating Budget

OFFICE OF THE CAO	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1300 INFORMATION TECHNOLOGY					
REVENUES					
51407-GRANT - ONE TIME EFFICIENCIES	-	21,666	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	-	11,667	-	-	-
52100-TRANSFER FROM RESERVES	16,643	10,500	-	-	-
TOTAL REVENUES	16,643	43,833	-	-	-
EXPENSES					
65110-ADMIN - AMORTIZATION	53,557	-	-	-	-
65150-BENEFITS	3,604	6,996	-	3,386	3,746
65222-INFORMATION SERVICES - OPERATING	(260,279)	(305,851)	-	(318,828)	(359,570)
65340-COMPUTER HARDWARE	1,309	9,400	-	9,500	9,500
65350-COMPUTER SOFTWARE	154,128	162,208	122,303	158,680	173,770
65360-COMPUTER SUPPLIES	-	3,000	1,030	1,700	1,700
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	-	-	687	-	-
65835-LICENSE FEES & ANNUAL SUPPORT	1,031	-	3,181	-	-
66443-SUBCONTRACT / CONTRACTED SERVICES - MXC	37,413	73,333	32,500	65,000	79,950
66470-TELECOMMUNICATIONS	9,301	14,100	12,058	9,600	17,000
66510-TRANSFER TO RESERVES	56,992	53,834	-	57,879	59,326
66580-WAGES - REGULAR	13,143	26,813	-	13,083	14,578
TOTAL EXPENSES	70,199	43,833	171,759	-	-
Net 50-0250-1300 INFORMATION TECHNOLOGY	(53,557)	-	(171,759)	-	-
NET OFFICE OF THE CAO	(149,907)	(96,350)	(800,013)	(652,312)	(782,663)

2025 Operating Budget

CLERKS & LEGISLATIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1110 CLERK'S OFFICE (formerly CAO/Clerks)					
REVENUES					
51040-AFFID,MAPS,COPIES,VEH LI	1,312	1,250	1,805	1,200	1,200
51545-LICENSES - LOTTERY	3,050	2,000	2,798	2,500	2,500
51550-LICENSES - MARRIAGE	3,360	3,000	4,400	3,200	3,200
51560-LICENSES - MISC.	200	-	200	-	-
51590-MISCELLANEOUS REVENUE	2,111	-	300	-	-
51600-MUNICIPAL ADDRESS SIGNS	930	500	697	800	-
51770-PROVINCIAL OFFENCES	19,425	20,000	-	20,000	20,000
52100-TRANSFER FROM RESERVES	45,120	-	-	-	-
TOTAL REVENUES	75,509	26,750	10,199	27,700	26,900
EXPENSES					
65100-ADVERTISING	5,190	3,000	-	-	-
65105-ACCRETION EXPENSE	1,567	-	-	-	-
65110-ADMIN - AMORTIZATION	24,872	-	-	-	-
65150-BENEFITS	146,053	127,292	87,878	81,893	115,151
65200-BUILDING REPAIRS & MAINTENANCE	95,153	37,700	14,793	10,000	10,000
65210-BUILDING SECURITY	1,615	1,000	422	900	1,055
65222-INFORMATION SERVICES - OPERATING	23,986	29,694	-	37,332	31,419
65270-CLEANING CONTRACT	-	-	-	-	-
65280-CLEANING SUPPLIES	90	250	-	500	500
65290-CLOTHING ALLOWANCE	1,938	1,470	499	895	735
65360-COMPUTER SUPPLIES	-	-	-	-	-
65295-COFFEE / CANTEEN SUPPLIES	695	750	964	850	850
65330-COMMUNITY PARTNERSHIP GRANTS	11,600	14,600	-	-	-
65380-CONSULTING, ENGINEERING	2,010	33,900	35,820	6,400	900
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	5,377	13,000	1,890	-	-
65430-COURIER / SHIPPING	7	50	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT	2,924	500	-	575	575
65530-EQUIPMENT (NOT CAPITAL)	1,228	500	-	5,500	500
65660-GARBAGE COLLECTION	480	-	210	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	400	-	150	150
65730-INSURANCE PREMIUM	59,694	88,317	80,280	91,000	74,000
65780-LANDSCAPING	202	500	92	575	575
65795-LEASE / MAINTENANCE AGREEMENT (OFFICE EQUIP)	6,141	8,500	5,223	7,500	7,500
65800-LEGAL FEES	1,270	20,000	1,880	-	-
65804-LEGAL FEES - LABOUR RELATIONS	14,819	5,000	84	-	-
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	75	750	75	600	100
65980-MARRIAGE LICENCE EXPENSES	-	2,400	2,400	2,400	2,400
65990-MATERIALS / SUPPLIES	-	750	-	-	-
66020-MEETING EXPENSES	683	1,000	41	575	100
66030-MEMBERSHIPS	11,967	10,000	12,245	13,700	13,700
66040-MILEAGE	144	1,000	183	1,000	550
66060-MUNICIPAL ADDRESS SIGNS	305	-	252	550	-
66100-OFFICE SUPPLIES	9,040	15,000	7,300	10,000	10,000
66120-ONTARIO HYDRO	11,805	11,300	5,637	11,900	12,200
66135-OVERTIME	179	500	158	310	310
66170-PERSONAL PROTECTIVE EQUIPMENT	-	2,500	-	1,250	-
66240-POSTAGE	21,120	20,000	21,818	19,000	21,700
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,262	3,000	2,457	2,400	2,400
66470-TELECOMMUNICATIONS	9,763	12,000	6,535	9,000	9,250
66510-TRANSFER TO RESERVES	1,222,183	-	-	274,523	-
66540-UNION GAS	3,735	4,700	2,155	4,600	3,900

2025 Operating Budget

CLERKS & LEGISLATIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66580-WAGES - REGULAR	520,293	477,463	310,248	298,599	439,007
66587-COVID-19 WAGES & BENEFITS	1,719	-	-	-	-
66590-WATER	638	750	687	800	700
67100-FACILITY RENTALS	(19,570)	(13,390)	-	(14,000)	(14,350)
TOTAL EXPENSES	2,203,249	936,146	602,224	882,277	746,877
Net 50-0250-1110 CLERK'S OFFICE	(2,127,740)	(909,396)	(592,025)	(854,577)	(719,977)

50-0440-2500 BY-LAW ENFORCEMENT

REVENUES

51000-ADMINISTRATION FEES	-	-	450	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	760	1,200	1,140	1,330	1,330
51660-PARKING FINES	-	300	-	200	200
TOTAL REVENUES	760	1,500	1,590	1,530	1,530

EXPENSES

65100-ADVERTISING	483	200	-	-	-
65150-BENEFITS	13,944	12,845	16,280	24,252	28,560
65222-INFORMATION SERVICES - OPERATING	6,003	7,424	-	7,249	6,982
65290-CLOTHING ALLOWANCE	575	300	420	575	575
65360-COMPUTER SUPPLIES	-	-	-	65	65
65380-CONSULTING, ENGINEERING	45	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	355	-	840	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	114	125	-	125	125
65800-LEGAL FEES	6,053	5,000	2,113	-	2,000
66030-MEMBERSHIPS	173	300	92	600	600
66040-MILEAGE	-	-	-	-	150
66100-OFFICE SUPPLIES	654	250	237	500	500
66170-PERSONAL PROTECTIVE EQUIPMENT	-	-	-	100	100
66470-TELECOMMUNICATIONS	811	700	407	700	650
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	51,620	53,708	64,505	91,296	108,412
66587-COVID-19 WAGES & BENEFITS	66	-	-	-	-
TOTAL EXPENSES	80,898	80,852	84,893	125,462	148,719
Net 50-0440-2500 BY-LAW ENFORCEMENT	(80,138)	(79,352)	(83,303)	(123,932)	(147,189)

50-0250-1150 CIVIL MARRIAGES

REVENUES

51015-ON-SITE CEREMONY	-	-	900	-	1,200
51016-OFF-SITE CEREMONY	-	-	900	-	600
51017-WITNESS FEE	-	-	125	-	125
51018-REHEARSAL FEE	-	-	-	-	50
TOTAL REVENUES	-	-	1,925	-	1,975

EXPENSES

66040-MILEAGE	-	-	(5)	-	50
66580-WAGES-REGULAR	-	-	450	-	-
TOTAL EXPENSES	-	-	445	-	50
Net 50-0250-1150 CIVIL MARRIAGES	-	-	1,480	-	1,925

NET CLERKS & LEGISLATIVE SERVICES	(2,207,878)	(988,748)	(673,848)	(978,509)	(865,241)
--	--------------------	------------------	------------------	------------------	------------------

2025 Operating Budget

FINANCIAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1400 TREASURY					
REVENUES					
51510-INTEREST - TAXES	229,499	160,000	208,011	184,000	194,000
51680-PENALTY - TAXES	36,145	35,000	27,105	33,000	34,000
78010-TAX LEVY	11,488,520	-	11,878,824	-	-
78030-SUPPS & OMITTS	334,392	175,000	143,814	378,000	221,000
78040-PIL's	60,993	61,787	60,783	63,000	63,000
78041-PIL's - EDUCATION PORTION RETAINED	904	904	904	904	904
78045-RAILWAY RIGHTS-OF-WAY	16,276	16,822	16,059	16,300	16,300
78046-UTILITY TRANSMISISON & UTILITY CORRIDORS	333	344	328	344	344
78050R-WRITE OFFS - TAXES	-	(75,000)	-	(80,000)	(30,000)
TOTAL REVENUES	12,167,062	374,857	12,335,827	595,548	499,548
EXPENSES					
66510-TRANSFER TO CAPITAL RESERVE	-	-	-	114,900	114,900
78050-WRITE OFFS - TAXES AND SMALL BALANCE	109,119	-	35,197	-	-
TOTAL EXPENSES	109,119	-	35,197	114,900	114,900
Net 50-0250-1400 TREASURY	12,057,943	374,857	12,300,631	480,648	384,648

2025 Operating Budget

FINANCIAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0250-1500 FINANCIAL SERVICES					
REVENUES					
51405-GRANT - OMPF	971,000	971,000	969,200	969,200	1,123,500
51500-INTEREST - BANK	1,061,258	100,000	757,434	500,000	831,525
51505-INTEREST - MUNICIPAL DRAINS	6,734	2,307	-	4,425	3,671
51515-INTEREST INCOME - OTHER	2,575	6,000	5,009	5,900	5,900
51590-MISCELLANEOUS REVENUE	107	-	-	-	-
51620-N.S.F. FEE	1,785	1,000	1,715	1,300	1,300
52100-TRANSFER FROM RESERVES	-	-	-	48,407	34,191
58000-ACCOUNT ADMIN FEE	4,565	500	5,440	500	5,000
58010-TAX CERTIFICATES	11,900	15,000	12,175	15,000	15,000
58020-TAX RECOVERY REVENUE	-	-	-	-	-
78050R-WRITE OFFS - TAXES	-	(3,500)	-	(3,500)	(3,500)
TOTAL REVENUES	2,059,923	1,092,307	1,750,973	1,541,232	2,016,587
EXPENSES					
65100-ADVERTISING	2,914	2,000	1,104	-	-
65120-AUDIT FEES	39,790	40,000	29,279	30,000	47,500
65140-BANK CHARGES	5,404	5,300	3,669	5,200	5,600
65150-BENEFITS	101,948	106,136	133,354	112,530	112,443
65222-INFORMATION SERVICES - OPERATING	23,986	29,694	-	28,753	48,874
65290-CLOTHING ALLOWANCE	519	1,215	380	1,055	1,055
65300-COLLECTION FEES	-	1,000	-	500	500
65350-COMPUTER SOFTWARE	-	-	15,398	-	14,600
65360-COMPUTER SUPPLIES	-	-	-	14,700	-
65380-CONSULTING, ENGINEERING	672	5,000	361	1,250	1,250
65410-CONVENTIONS, SEMINARS, TRAINING	3,955	10,750	8,245	-	-
65430-COURIER / SHIPPING	-	250	137	600	600
65510-EMPLOYEE RELATIONS / GIFT & ENT	492	400	-	400	400
65800-LEGAL FEES	-	2,000	-	-	-
66020-MEETING EXPENSES	117	250	-	250	250
66030-MEMBERSHIPS	1,092	1,250	2,726	1,250	1,250
66040-MILEAGE	127	600	775	350	359
66100-OFFICE SUPPLIES	4,682	3,800	4,348	4,600	3,450
66133-OVERAGE / UNDERAGE	(12)	-	(36)	-	-
66135-OVERTIME	-	-	1,680	-	-
66440-SUB-CONTRACT/CONTRACTED SERVICES	11,108	13,300	47,522	58,614	34,191
66470-TELECOMMUNICATIONS	1,228	700	420	1,200	650
66580-WAGES - REGULAR	354,026	376,627	448,375	392,550	410,522
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
78050-WRITE OFFS - TAXES AND SMALL BALANCE	30,889	-	50	7,500	7,500
TOTAL EXPENSES	582,935	600,272	697,788	661,302	690,994
Net 50-0250-1500 FINANCIAL SERVICES	1,476,988	492,035	1,053,185	879,930	1,325,593

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Protective Services

PROTECTION TO PERSONS AND PROPERTY SERVICES make up 29.5% (29.4% - 2024) of your local Thames Centre municipal taxes, including Service Partner levies, and includes fire, police, conservation authority, building inspections services, animal control services, municipal by-law enforcement services, crossing guard services, source water protection services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide protection to persons and property services. In 2023, Fire responded to 297 calls for assistance. Fire provides community outreach and fire safety education throughout the year. Fire operates with 1 Fire Chief, 2 volunteer (paid on call) District Chiefs, 2 volunteer (paid on call) Deputy District Chiefs, 1 shared service Fire Prevention Officer and 56 volunteer firefighters between 2 stations. Thames Centre partners with the Ontario Provincial Police to provide policing services. Thames Centre partners with Upper Thames River Conservation Authority and Kettle Creek Conservation Authority. Building Inspection issued 269 building permits in 2023, with the total value of construction activity (based on permits issued) of \$67,383,037. Animal Control issued 132 dog licences and 4 kennel licences in 2023. Municipal By-Law Enforcement responded to 88 registered complaints in 2021. Thames Centre supports 3 part time crossing guards (2 share one post in Dorchester and recruiting for 1 in Thorndale).

	2023 Actual	2023 Budget	2024 YTD Actual	2024 Budget	2025 Budget
50-0410-2100 THAMES CENTRE FIRE DEPARTMENT	(1,272,760)	(1,143,564)	(237,665)	(1,347,249)	(1,366,282)
50-0420-2150 POLICE SERVICES BOARD	(18,585)	(26,709)	(5,109)	(23,698)	(15,084)
50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,819,159)	(1,836,725)	(1,477,914)	(1,847,506)	(1,871,912)
50-0430-2300 CONSERVATION AUTHORITY	(189,710)	(192,600)	(244,814)	(244,457)	(299,083)
50-0445-2550 SOURCE WATER PROTECTION	(3,708)	(3,122)	-	(6,411)	-
50-0450-2400 BUILDING INSPECTION	(6,514)	-	38,740	-	-
50-0455-2201 CROSSING GUARD	(6,640)	(8,816)	(6,080)	(8,300)	(17,205)
50-0498-2450 ANIMAL CONTROL	(7,818)	(11,306)	(7,557)	(16,651)	(16,931)
Total required to be raised from taxation	(3,324,894)	(3,222,842)	(1,940,401)	(3,494,272)	(3,586,497)

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0410-2100 DORCHESTER FIRE					
REVENUES					
51180-CONTRIBUTIONS FROM PROV	26,194	20,000	55,754	30,000	31,000
51250-DONATIONS	50	-	27,750	-	-
51255-DONATIONS (OBLIGATORY)	-	-	-	-	-
51296-EXTERNAL OPERATING REVENUE	-	-	200	-	-
51300-FEES FOR SERVICE - MVC NON-RESIDENT / OPEN I	26,777	10,000	49,066	18,000	25,000
51320-FIRE REPORT FEE	210	300	90	150	150
52095-TRANSFER FROM DEVELOPMENT CHARGES	8,014	19,200	-	-	8,689
52100-TRANSFER FROM RESERVES	13,476	25,200	-	-	-
TOTAL REVENUES	74,720	74,700	132,860	48,150	64,839
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	107,167	107,167	-	117,884	129,672
65100-ADVERTISING	282	-	-	-	-
65110-ADMIN - AMORTIZATION	28,473	-	-	-	-
65130-AUTOMATIC AID	2,715	14,000	-	14,000	14,000
65150-BENEFITS	31,208	21,518	35,597	29,803	33,099
65200-BUILDING REPAIRS & MAINTENANCE	8,625	4,000	1,611	5,000	6,500
65222-INFORMATION SERVICES - OPERATING	17,267	21,380	965	18,122	7,680
65280-CLEANING SUPPLIES	107	250	48	1,000	500
65350-COMPUTER SOFTWARE	-	-	-	1,140	1,080
65360-COMPUTER SUPPLIES	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	38,303	32,900	14,682	35,700	15,700
65430-COURIER / SHIPPING	214	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	258	250	-	500	5,500
65530-EQUIPMENT (NOT CAPITAL)	8,428	5,000	12,288	15,000	15,500
65535-EQUIPMENT (NOT CAPITAL) (DONATION OBG)	-	-	-	-	-
65550-EXPENDABLE SUPP (FOAM, ABSORBANT)	1,191	2,500	1,435	2,500	2,500
65575-FIRE CALL MEALS	692	300	333	1,000	1,000
65580-FIRE PREVENTION / PUBLIC EDUCATION	1,164	1,500	25,878	1,900	1,900
65590-FIREFIGHTER INSURANCE	7,690	8,000	7,927	9,000	9,500
65600-FIREFIGHTERSUIT CLEANING AND SANITIZING	5,956	4,500	8,639	5,000	5,000
65700-HYDRANTS	-	1,600	-	2,522	2,585
65728-INSPECTION / MAINTENANCE FEES CHARGED	18,620	4,500	5,177	14,000	14,000
65730-INSURANCE PREMIUM	6,394	10,557	6,813	7,000	6,000
65804-LEGAL FEES - LABOUR RELATIONS	80	1,000	-	-	-
65835-LICENSE FEES & ANNUAL SUPPORT	1,097	2,390	3,102	1,750	1,750
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	-	-	1,100	1,100
65910-MAINTENANCE - OTHER EQUIP	-	-	-	-	-
65990-MATERIALS / SUPPLIES	91	200	-	200	-
66000-MEDICAL SUPPLIES	3,201	2,000	911	2,000	2,500
66010-MEDICALS	980	1,000	740	1,000	1,000
66020-MEETING EXPENSES	-	-	93	350	350
66030-MEMBERSHIPS	759	400	300	400	400
66040-MILEAGE	2,589	2,000	2,771	2,000	1,500
66050-MISCELLANEOUS EXPENSE	-	-	-	-	-
66100-OFFICE SUPPLIES	1,185	1,000	719	1,100	1,100
66120-ONTARIO HYDRO	4,875	4,200	2,125	4,400	5,100
66170-PERSONAL PROTECTIVE EQUIPMENT	9,223	13,000	3,708	3,000	2,000
66175-PERSONAL PROTECTIVE EQUIPMENT (DONATION C	(90)	-	-	-	-
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXP	345	250	-	-	-
66300-RADIO / PAGER EXPENSE	4,522	4,500	2,285	7,000	4,500
66340-SAFETY EQUIPMENT	8,115	2,000	1,046	2,000	2,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66420-STATION EQUIPMENT	314	1,000	501	1,000	1,000
66430-STATION UNIFORM	2,136	2,625	3,011	2,625	5,345
66440-SUB-CONTRACT / CONTRACTED SERVICES	32,496	63,400	32,828	28,000	34,000

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66470-TELECOMMUNICATIONS	3,686	3,224	2,655	3,020	4,350
66500-TRAINING EQUIPMENT	-	1,000	-	1,000	1,000
66505-TRANSFER TO DEFERRED REVENUE	-	-	-	-	-
66510-TRANSFER TO RESERVES	119,631	119,631	-	128,620	131,836
66530-TRUCK EQUIPMENT	5,118	5,000	138	-	-
66540-UNION GAS	5,857	6,900	3,045	6,500	6,100
66560-VOLUNTEER FIREMENS ASSOC	5,000	5,000	209	5,000	4,000
66580-WAGES - REGULAR	41,850	42,375	90,539	62,429	74,626
66581-WAGES - WORK FROM OTHERS	8	-	-	-	-
66582-WAGES - FD TRAINING	117,345	40,000	(2,295)	80,000	80,000
66583-WAGES - FD WORK PARTY	34,662	25,000	(3,725)	30,000	30,000
66584-WAGES - FD MEETINGS	2,166	3,750	(728)	8,000	8,000
66585-WAGES - FD STIPENDS / HONORARIUMS	16,000	15,000	5,000	23,000	25,000
66586-WAGES - FD FIREFIGHTING	168,341	136,250	(9,347)	180,000	190,000
66590-WATER	2,011	1,400	1,600	1,700	2,100
66650-FD WELLNESS PROGRAM	-	-	447	2,000	2,000
67100-FACILITY RENTALS	-	-	-	-	-
TOTAL EXPENSES	878,349	745,417	263,070	870,265	894,373
Net 50-0410-2100 DORCHESTER FIRE	(803,629)	(670,717)	(130,210)	(822,115)	(829,534)

50-0410-2120 THORNDALE FIRE

REVENUES

51255-DONATIONS (OBLIGATORY)	200	-	-	-	-
51300-FEES FOR SERVICE - MVC NON-RESIDENT / OPEN I	17,905	15,000	21,583	15,000	18,000
52095-TRANSFER FROM DEVELOPMENT CHARGES	40,100	12,800	-	-	-
52100-TRANSFER FROM RESERVES	10,009	12,800	-	-	3,000
TOTAL REVENUES	68,214	40,600	21,583	15,000	21,000

EXPENSES

63010-CAPITAL FLEET REPLACEMENT	59,687	59,687	(560)	65,656	72,222
65100-ADVERTISING	379	-	-	-	-
65110-ADMIN - AMORTIZATION	52,207	-	-	-	-
65150-BENEFITS	8,049	13,425	7,172	16,986	18,426
65200-BUILDING REPAIRS & MAINTENANCE	4,768	4,500	7,567	4,500	6,500
65222-INFORMATION SERVICES - OPERATING	11,511	14,253	965	12,081	6,284
65280-CLEANING SUPPLIES	222	250	-	600	600
65350-COMPUTER SOFTWARE	0	0	0	760	720
65360-COMPUTER SUPPLIES	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	12,688	18,500	10,309	18,500	5,000
65440-DEBENTURE INTEREST	6,533	6,533	3,149	6,217	5,894
65445-DEBENTURE PRINCIPAL	11,955	11,955	6,095	12,270	12,594
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT I	2,088	250	331	400	4,200
65530-EQUIPMENT (NOT CAPITAL)	7,411	4,000	4,632	12,000	12,000
65550-EXPENDABLE SUPP (FOAM, ABSORBANT)	327	1,000	1,435	600	600
65575-FIRE CALL MEALS	-	100	129	1,000	1,000
65580-FIRE PREVENTION / PUBLIC EDUCATION	867	1,500	754	1,750	1,750
65590-FIREFIGHTER INSURANCE	5,127	6,000	5,285	6,000	6,500
65600-FIREFIGHTERSUIT CLEANING AND SANITIZING	1,587	3,500	1,399	3,500	3,500
65700-HYDRANTS	-	1,600	-	1,681	1,723
65728-INSPECTION / MAINTENANCE FEES CHARGED	3,987	2,000	139	2,500	2,500
65730-INSURANCE PREMIUM	6,971	12,143	8,212	8,000	8,000
65804-LEGAL FEES - LABOUR RELATIONS	80	1,000	-	-	-
65830-LICENCE FEES & PERMITS	-	-	114	-	-
65835-LICENSE FEES & ANNUAL SUPPORT	731	2,010	1,909	1,250	1,250
65910-MAINTENANCE - OTHER EQUIP	-	-	-	-	-
65990-MATERIALS / SUPPLIES	149	200	-	200	-
66000-MEDICAL SUPPLIES	807	1,000	320	1,000	1,000
66010-MEDICALS	1,608	750	682	900	900
66020-MEETING EXPENSES	-	-	56	150	150

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66030-MEMBERSHIPS	160	350	25	350	350
66040-MILEAGE	1,999	1,000	1,709	1,500	1,000
66100-OFFICE SUPPLIES	705	500	1,191	800	3,650
66120-ONTARIO HYDRO	5,474	5,300	2,847	5,600	5,700
66170-PERSONAL PROTECTIVE EQUIPMENT	8,212	5,000	2,718	2,500	2,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT EXP	544	250	-	-	-
66300-RADIO / PAGER EXPENSE	5,629	4,200	2,478	4,200	4,200
66340-SAFETY EQUIPMENT	269	1,000	1,077	1,000	1,000
6639-SNOW REMOVAL - EXTERNAL	-	1,200	-	-	-
66420-STATION EQUIPMENT	513	750	1,164	750	750
66430-STATION UNIFORM	7,479	7,500	6,702	1,875	4,730
66440-SUB-CONTRACT / CONTRACTED SERVICES	30,758	51,800	36,553	29,200	30,200
66470-TELECOMMUNICATIONS	2,851	3,524	2,268	3,220	4,700
66500-TRAINING EQUIPMENT	1,754	3,000	-	1,000	1,000
66505-TRANSFER TO DEFERRED REVENUE	200	-	-	-	-
66510-TRANSFER TO RESERVES	119,631	119,631	-	128,620	131,836
66530-TRUCK EQUIPMENT	140	-	-	-	-
66540-UNION GAS	4,143	3,700	2,240	4,500	4,300
66560-VOLUNTEER FIREMENS ASSOC	3,500	3,500	2,891	3,500	3,000
66580-WAGES - REGULAR	1,259	19,386	6,660	28,001	33,319
66581-WAGES - WORK FROM OTHERS	28	-	-	-	-
66582-WAGES - FD TRAINING	55,450	27,500	(3,367)	35,000	37,000
66583-WAGES - FD WORK PARTY	9,345	8,750	(520)	15,000	15,000
66584-WAGES - FD MEETINGS	675	1,250	-	2,500	2,500
66585-WAGES - FD STIPENDS / HONORARIUMS	17,000	15,000	4,629	20,000	20,000
66586-WAGES - FD FIREFIGHTING	59,265	62,500	(2,867)	75,000	75,000
66590-WATER	624	700	549	700	700
66650-FIRE FIGHTER WELLNESS	-	-	-	-	2,000
67100-FACILITY RENTALS	-	-	-	(3,183)	-
TOTAL EXPENSES	537,345	513,447	129,039	540,134	557,748
Net 50-0410-2120 THORNDALE FIRE	(469,131)	(472,847)	(107,455)	(525,134)	(536,748)
NET THAMES CENTRE FIRE DEPARTMENT	(1,272,760)	(1,143,564)	(237,665)	(1,347,249)	(1,366,282)

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0420-2150 POLICE SERVICES BOARD					
EXPENSES					
65150-BENEFITS	99	290	62	329	357
65222-INFORMATION SERVICES - OPERATING	-	500	-	-	-
65270-CLEANING CONTRACT	-	-	-	-	-
65290-CLOTHING ALLOWANCE	-	390	-	260	-
65410-CONVENTIONS, SEMINARS, TRAINING	2,566	7,500	2,169	5,000	-
66020-MEETING EXPENSES	-	500	-	515	-
66030-MEMBERSHIPS	1,519	1,400	1,406	1,600	-
66040-MILEAGE	87	1,000	-	1,000	500
66100-OFFICE SUPPLIES	-	600	-	100	-
66135-OVERTIME	16	-	-	-	-
66160-PER DIEM (TAXABLE)	7,534	7,000	1,091	7,000	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	-	-	-	6,000
66580-WAGES - REGULAR	583	1,349	381	1,528	1,671
67100-FACILITY RENTALS	6,180	6,180	-	6,366	6,556
TOTAL EXPENSES	18,585	26,709	5,109	23,698	15,084
Net 50-0420-2150 POLICE SERVICES BOARD	(18,585)	(26,709)	(5,109)	(23,698)	(15,084)
50-0420-2200 ONTARIO PROVINCIAL POLICE					
REVENUES					
51190-COURT SECURITY PRISONER GRANT	4,645	5,000	1,143	4,800	4,800
51990-RIDE PROGRAM	-	6,000	6,435	3,200	-
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	4,645	11,000	7,578	8,000	4,800
EXPENSES					
66220-POLICE SERVICES - RIDE	-	6,000	8,994	-	-
66270-PROGRAM SUPPLIES	-	-	94,244	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,822,395	1,840,325	1,381,296	1,854,106	1,875,262
66470-TELECOMMUNICATIONS	1,409	1,400	958	1,400	1,450
TOTAL EXPENSES	1,823,804	1,847,725	1,485,492	1,855,506	1,876,712
Net 50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,819,159)	(1,836,725)	(1,477,914)	(1,847,506)	(1,871,912)
50-0430-2300 CONSERVATION AUTHORITY					
EXPENSES					
65760-KETTLE CREEK CONSER AUTH	14,488	14,500	15,599	15,213	16,544
66550-UTRCA FUNDING	175,222	178,100	229,215	229,244	282,539
TOTAL EXPENSES	189,710	192,600	244,814	244,457	299,083
Net 50-0430-2300 CONSERVATION AUTHORITY	(189,710)	(192,600)	(244,814)	(244,457)	(299,083)
50-0445-2550 SOURCE WATER PROTECTION					
EXPENSES					
65150-BENEFITS	861	719	-	1,394	-
66580-WAGES - REGULAR	2,847	2,403	-	5,017	-
TOTAL EXPENSES	3,708	3,122	-	6,411	-
Net 50-0445-2550 SOURCE WATER PROTECTION	(3,708)	(3,122)	-	(6,411)	-

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0450-2400 BUILDING INSPECTION					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51480-INSPECTION FEES COLLECTED	1,140	250	775	760	760
51590-MISCELLANEOUS REVENUE	770	0	745	700	700
51690-PERMITS - BUILDING	341,926	386,212	276,498	367,122	374,464
51700-PERMITS - PLUMBING	3,558	4,000	3,324	4,000	4,000
51705-PERMITS - SEPTIC	20,364	7,400	16,137	7,900	7,900
51710-PERMITS - SEPTIC REPAIRS	3,145	2,800	4,940	2,800	2,800
51715-PERMITS - MISC	1,200	-	900	750	750
52100-TRANSFER FROM RESERVES	34,861	85,835	-	148,614	98,302
TOTAL REVENUES	406,964	486,497	303,319	532,646	489,676
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	19,750	19,750	-	21,725	23,898
65100-ADVERTISING	444	500	-	500	500
65110-ADMIN - AMORTIZATION	6,513	-	-	-	-
65150-BENEFITS	69,972	81,273	53,971	92,493	84,790
65222-INFORMATION SERVICES - OPERATING	15,563	19,301	128	21,444	13,964
65290-CLOTHING ALLOWANCE	575	1,150	554	1,230	1,150
65350-COMPUTER SOFTWARE	9,266	9,860	9,729	10,280	27,070
65360-COMPUTER SUPPLIES	-	300	-	250	250
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING	3,241	6,000	2,812	4,500	3,000
65430-COURIER / SHIPPING	-	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	159	125	172	250	250
65530-EQUIPMENT (NOT CAPITAL)	-	-	-	-	-
65800-LEGAL FEES	402	5,000	-	500	2,000
66020-MEETING EXPENSES	39	200	-	200	200
66030-MEMBERSHIPS	1,141	2,000	960	1,200	1,400
66040-MILEAGE	-	-	-	-	-
66050-MISCELLANEOUS EXPENSE	-	-	319	-	-
66100-OFFICE SUPPLIES	360	1,000	649	1,000	850
66170-PERSONAL PROTECTIVE EQUIPMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	8,353	40,000	-	-	-
66470-TELECOMMUNICATIONS	2,073	2,604	1,468	2,200	1,720
66510-TRANSFER TO RESERVES	-	-	-	30,112	-
66580-WAGES - REGULAR	257,196	281,039	193,818	324,762	308,284
66587-COVID-19 WAGES & BENEFITS	167	-	-	-	-
67100-FACILITY RENTALS	13,390	13,390	-	14,000	14,350
67200-VEHICLE COSTS	4,874	2,805	-	5,800	5,800
TOTAL EXPENSES	413,478	486,497	264,579	532,646	489,676
Net 50-0450-2400 BUILDING INSPECTION	(6,514)	-	38,740	-	-
50-0455-2201 CROSSING GUARD					
EXPENSES					
65150-BENEFITS	450	1,203	406	567	1,342
65990-MATERIALS / SUPPLIES	-	250	73	-	150
66580-WAGES - REGULAR	6,190	7,363	5,602	7,733	15,713
TOTAL EXPENSES	6,640	8,816	6,080	8,300	17,205
Net 50-0455-2201 CROSSING GUARD	(6,640)	(8,816)	(6,080)	(8,300)	(17,205)

2025 Operating Budget

PROTECTIVE SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0498-2450 ANIMAL CONTROL					
REVENUES					
51406-GRANT - OMAF WILDLIFE COMPENSATION	-	-	200	-	-
51535-LICENSES - DOG	2,130	-	31	-	-
51540-LICENSES - KENNEL	275	2,100	1,860	1,950	2,170
51770-PROVINCIAL OFFENCES	350	-	-	300	300
TOTAL REVENUES	2,755	2,100	2,091	2,250	2,470
EXPENSES					
65150-BENEFITS	1,145	1,600	-	2,473	2,404
65460-DOG LICENSES	-	-	-	-	500
65800-LEGAL FEES	-	-	-	-	-
65990-MATERIALS / SUPPLIES	-	-	241	-	-
66040-MILEAGE	51	100	355	-	-
66100-OFFICE SUPPLIES	-	-	-	-	-
66360-SHEEP & POULTRY LOSSES	-	875	80	230	320
66440-SUB-CONTRACT / CONTRACTED SERVICES	5,717	5,000	8,973	7,600	7,600
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	3,660	5,831	-	8,598	8,577
TOTAL EXPENSES	10,573	13,406	9,648	18,901	19,401
Net 50-0498-2450 ANIMAL CONTROL	(7,818)	(11,306)	(7,557)	(16,651)	(16,931)
NET PROTECTIVE SERVICES	(3,324,894)	(3,222,842)	(1,940,399)	(3,494,272)	(3,586,497)

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Transportation Services

TRANSPORTATION SERVICES make up 36.0% (36.1% - 2024) of your local Thames Centre municipal taxes and includes road maintenance, signage, street lighting, pedestrian signals, snow plowing, bridges & culverts, sidewalks and includes contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide transportation services. Transportation Services maintains 205 km of roads, 176 km of unpaved roads, 30 bridges and 36 culverts.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,882,915)	(2,615,138)	(894,960)	(2,996,556)	(3,163,319)
50-0600-5215 HEALTH & SAFETY	-	(850)	-	(700)	(200)
50-0611-5022 PATCHING	(13,440)	(17,000)	(5,669)	(15,000)	(15,000)
50-0611-5028 SWEEPING	(26,799)	(25,000)	(26,938)	(30,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT	(260,058)	(275,000)	-	-	-
50-0612-5040 DUST CONTROL	(158,589)	(200,000)	(211,024)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT	(347,906)	(350,000)	(353,176)	(350,000)	(350,000)
50-0612-5046 PIT MAINTENANCE	325,229	235,750	(11,545)	273,150	312,806
50-0613-5001 BRIDGE MAINTENANCE	-	(5,000)	-	(20,000)	(5,000)
50-0613-5004 CUSTOM CULVERTS	(1,399)	(1,500)	-	(3,000)	(2,000)
50-0621-5041 WINTER SALT	(88,518)	(100,000)	(78,029)	(120,000)	(110,000)
50-0621-5047 SNOW PLOWING	(4,425)	(19,500)	(5,140)	(24,500)	(17,000)
50-0621-5051 ICE BLADING	(300,697)	(326,978)	(193,307)	(337,344)	(352,970)
50-0621-5058 SANDING / SAND MGMT	(5,292)	(15,000)	-	(17,500)	(10,000)
50-0621-5064 OTHER WINTER MAINTENANCE	(5,422)	(1,000)	(2,920)	(1,500)	(1,800)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO	-	(500)	-	(2,000)	(1,000)
50-0621-6061 ANTI-ICE/PRE WET	(14,526)	(25,000)	(3,390)	(25,000)	(15,000)
50-0650-3400 STREET LIGHTS	(534)	(2,950)	(47,631)	(53,900)	(56,500)
50-0650-3420 DORCHESTER STREET LIGHTS	(42,070)	(39,200)	-	-	-
50-0650-3450 THORNDALE STREET LIGHTS	(25,467)	(9,600)	-	-	-
50-0655-5214 SIDEWALK REPAIRS	(10,885)	(11,000)	(2,640)	(11,000)	(5,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(17,495)	(37,000)	(37,681)	(37,000)	(37,000)
50-0690-5013 DITCH MAINTENANCE	(564)	(4,000)	(2,841)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE	-	-	-	-	-
50-0690-5018 CATCHBASIN CLEANING	(6,259)	(10,000)	-	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING	(55,399)	(50,000)	(4,838)	(55,000)	(60,000)
50-0693-5070 RAILWAY MAINTENANCE	(79,695)	(70,000)	(68,460)	(75,000)	(75,000)
50-0693-5073 SIGN MAINT. - TEMP / REGULATORY /	(33,830)	(46,000)	(27,694)	(35,000)	(35,000)
50-0694-5011 TREE REMOVAL & CLEAN UP	(22,441)	(15,500)	(16,537)	(18,500)	(19,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE	(16,122)	(17,500)	(20,849)	(22,500)	(22,500)
50-0698-5295 WORK FOR OTHERS	876	2,000	-	500	-
50-0698-5299 WORK FOR LANDFILL	-	6,000	-	-	-
50-0699-5327 MINOR ROAD RECONSTRUCTION	(99,985)	(100,000)	(84,633)	(100,000)	(100,000)
Total required to be raised from taxation 2024	(6,194,625)	(4,146,466)	(2,099,902)	(4,291,350)	(4,384,983)

2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0600-5200 GENERAL ADMIN / OVERHEAD					
REVENUES					
51297-FEDERAL GAS TAX	436,544	436,544	219,766	436,544	436,544
51432-GRANT - CSJ	1325.25	-	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	14,027	-	6,948	-	-
51703-PERMITS - ROADS	10,812	1,925	9,780	1,925	10,000
51735-PROCEEDS FROM SALE OF MUNICIPAL PROPERTY	-	-	-	-	-
51830-RENTAL INCOME	7,145	7,144	7,430	7,430	7,653
52100-TRANSFER FROM RESERVES	5,088	725,000	-	365,000	350,000
TOTAL REVENUES	474,941	1,170,613	243,925	810,899	804,197
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	481,037	481,037	-	529,141	582,055
65100-ADVERTISING	179	250	-	-	-
65105-ACCRETION EXPENSE	4,268	-	-	-	-
65110-ADMIN - AMORTIZATION	1,773,904	-	-	-	-
65150-BENEFITS	193,433	184,400	165,389	192,134	202,081
65200-BUILDING REPAIRS & MAINTENANCE	11,338	10,000	10,753	15,000	15,000
65210-BUILDING SECURITY	673	1,500	962	2,000	2,000
65222-INFORMATION SERVICES - OPERATING	16,798	20,786	-	24,404	12,777
65255-CERTIFICATION / RECERTIFICATION	-	100	-	-	-
65270-CLEANING CONTRACT	8,142	10,000	6,248	10,000	10,000
65280-CLEANING SUPPLIES	160	250	56	250	100
65290-CLOTHING ALLOWANCE	6,900	6,900	5,373	6,900	8,100
65295-COFFEE / CANTEEN SUPPLIES	1,476	1,250	849	1,250	1,200
65350-COMPUTER SOFTWARE	992	1,085	5,088	6,295	6,506
65380-CONSULTING, ENGINEERING	9,911	500	-	500	1,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	12,110	17,500	2,616	-	-
65430-COURIER / SHIPPING	-	25	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	725	300	-	300	350
65530-EQUIPMENT (NOT CAPITAL)	1,052	5,000	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,027	5,000	3,068	5,000	5,000
65730-INSURANCE PREMIUM	107,818	258,903	130,340	121,000	120,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	17,849	10,000	4,830	-	-
65800-LEGAL FEES	8,426	10,000	-	-	-
65830-LICENSE FEES & PERMITS	1,879	2,500	1,248	2,500	3,400
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	256	-	-	-	-
66010-MEDICALS	800	500	266	500	650
66020-MEETING EXPENSES	60	-	-	-	100
66030-MEMBERSHIPS	499	750	601	700	700
66040-MILEAGE	-	250	-	-	-
66100-OFFICE SUPPLIES	366	1,000	553	500	500
66120-ONTARIO HYDRO	15,995	16,300	7,507	17,100	17,500
66135-OVERTIME	6,246	7,500	5,654	10,000	10,000
66170-PERSONAL PROTECTIVE EQUIPMENT	561	2,000	2,337	2,000	1,500
66435-STUDIES / ASSESSMENTS / SURVEYS	12,559	14,000	27,347	15,000	25,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,143	2,500	2,250	2,500	2,500
66470-TELECOMMUNICATIONS	7,698	13,900	4,785	6,150	6,300
66505-TRANSFER TO DEFERRED REVENUE	436,544	436,544	219,766	436,544	436,544
66510-TRANSFER TO RESERVES	1,614,245	1,614,245	-	1,735,535	1,778,923
66540-UNION GAS	18,677	17,500	10,317	18,500	19,200
66580-WAGES - REGULAR	579,800	642,806	520,683	658,252	711,030

2025 Operating Budget

	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
TRANSPORTATION SERVICES					
66587-COVID-19 WAGES & BENEFITS	308	-	-	-	-
67100-FACILITY RENTALS	-	(11,330)	-	(12,500)	(12,500)
TOTAL EXPENSES	5,357,856	3,785,751	1,138,885	3,807,455	3,967,516
Net 50-0600-5200 GENERAL ADMIN / OVERHEAD	(4,882,915)	(2,615,138)	(894,960)	(2,996,556)	(3,163,319)
50-0600-5215 HEALTH & SAFETY EXPENSES					
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	-	150	-	-	-
66000-MEDICAL SUPPLIES	-	700	-	700	200
TOTAL EXPENSES	-	850	-	700	200
Net 50-0600-5215 HEALTH & SAFETY	-	(850)	-	(700)	(200)
50-0611-5022 PATCHING EXPENSES					
65520-EQUIPMENT LEASE/RENTAL	-	2,000	-	-	-
65990-MATERIALS / SUPPLIES	13,440	15,000	5,669	15,000	15,000
TOTAL EXPENSES	13,440	17,000	5,669	15,000	15,000
Net 50-0611-5022 PATCHING	(13,440)	(17,000)	(5,669)	(15,000)	(15,000)
50-0611-5028 SWEEPING EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	26,799	25,000	26,938	30,000	30,000
TOTAL EXPENSES	26,799	25,000	26,938	30,000	30,000
Net 50-0611-5028 SWEEPING	(26,799)	(25,000)	(26,938)	(30,000)	(30,000)
50-0611-5034 HARD SURFACE TREATMENT EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	260,058	275,000	-	-	-
TOTAL EXPENSES	260,058	275,000	-	-	-
Net 50-0611-5034 HARD SURFACE TREATMENT	(260,058)	(275,000)	-	-	-
50-0612-5040 DUST CONTROL EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	158,589	200,000	211,024	200,000	200,000
TOTAL EXPENSES	158,589	200,000	211,024	200,000	200,000
Net 50-0612-5040 DUST CONTROL	(158,589)	(200,000)	(211,024)	(200,000)	(200,000)
50-0612-5045 GRAVEL RESURFACING CONTRACT EXPENSES					
65990-MATERIALS / SUPPLIES	347,906	350,000	353,176	350,000	350,000
TOTAL EXPENSES	347,906	350,000	353,176	350,000	350,000
Net 50-0612-5045 GRAVEL RESURFACING CONTRACT	(347,906)	(350,000)	(353,176)	(350,000)	(350,000)

2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0612-5046 PIT MAINTENANCE					
REVENUES					
51050-AGGREGATE RESOURCE FEES	333,504	275,000	-	316,000	350,000
TOTAL REVENUES	333,504	275,000	-	316,000	350,000
EXPENSES					
65380-CONSULTING, ENGINEERING	1,933	4,000	2,411	4,000	3,300
65830-LICENSE FEES & PERMITS	3,332	3,600	2,760	3,600	3,400
65990-MATERIALS / SUPPLIES	-	-	1,570	-	500
66030-MEMBERSHIPS	-	-	3,100	3,500	3,200
66080-MUNICIPAL TAXES	1,654	1,650	1,399	1,750	1,794
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,355	30,000	305	30,000	25,000
TOTAL EXPENSES	8,274	39,250	11,545	42,850	37,194
Net 50-0612-5046 PIT MAINTENANCE	325,229	235,750	(11,545)	273,150	312,806
50-0613-5001 BRIDGE MAINTENANCE					
EXPENSES					
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	-	-	15,000	-
65990-MATERIALS / SUPPLIES	-	5,000	-	5,000	5,000
TOTAL EXPENSES	-	5,000	-	20,000	5,000
Net 50-0613-5001 BRIDGE MAINTENANCE	-	(5,000)	-	(20,000)	(5,000)
50-0613-5004 CUSTOM CULVERTS					
EXPENSES					
65990-MATERIALS / SUPPLIES	1,399	1,500	-	3,000	2,000
TOTAL EXPENSES	1,399	1,500	-	3,000	2,000
Net 50-0613-5004 CUSTOM CULVERTS	(1,399)	(1,500)	-	(3,000)	(2,000)
50-0621-5041 WINTER SALT					
EXPENSES					
65990-MATERIALS / SUPPLIES	88,518	100,000	78,029	120,000	110,000
TOTAL EXPENSES	88,518	100,000	78,029	120,000	110,000
Net 50-0621-5041 WINTER SALT	(88,518)	(100,000)	(78,029)	(120,000)	(110,000)
50-0621-5047 SNOW PLOWING					
REVENUES					
51210-CUSTOM WORK / RECOVERY	-	500	-	500	500
TOTAL REVENUES	-	500	-	500	500
EXPENSES					
65910-MAINTENANCE - OTHER EQUIP	135	10,000	-	12,500	7,500
65990-MATERIALS / SUPPLIES	4,289	10,000	5,140	12,500	10,000
TOTAL EXPENSES	4,425	20,000	5,140	25,000	17,500
Net 50-0621-5047 SNOW PLOWING	(4,425)	(19,500)	(5,140)	(24,500)	(17,000)
50-0621-5051 ICE BLADING					
EXPENSES					
65150-BENEFITS	48,455	58,041	32,313	59,128	60,835
65990-MATERIALS / SUPPLIES	6,230	8,000	6,923	8,000	8,000
66135-OVERTIME	33,684	50,000	16,219	55,000	55,000
66580-WAGES - REGULAR	212,328	210,937	137,853	215,216	229,135
TOTAL EXPENSES	300,697	326,978	193,307	337,344	352,970
Net 50-0621-5051 ICE BLADING	(300,697)	(326,978)	(193,307)	(337,344)	(352,970)

2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0621-5058 SANDING / SAND MGMT					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	5,292	15,000	-	17,500	10,000
TOTAL EXPENSES	5,292	15,000	-	17,500	10,000
Net 50-0621-5058 SANDING / SAND MGMT	(5,292)	(15,000)	-	(17,500)	(10,000)
50-0621-5064 OTHER WINTER MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	4,252	500	2,637	1,000	1,300
66005-MEALS - OT	438	500	283	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	733	-	-	-	-
TOTAL EXPENSES	5,422	1,000	2,920	1,500	1,800
Net 50-0621-5064 OTHER WINTER MAINTENANCE	(5,422)	(1,000)	(2,920)	(1,500)	(1,800)
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	500	-	2,000	1,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
TOTAL EXPENSES	-	500	-	2,000	1,000
Net 50-0621-5209 SIDEWALK PLOWING-CUSTOM	-	(500)	-	(2,000)	(1,000)
50-0621-6061 ANTI-ICE/PRE WET					
EXPENSES					
65990-MATERIALS / SUPPLIES	14,526	25,000	3,390	25,000	15,000
TOTAL EXPENSES	14,526	25,000	3,390	25,000	15,000
Net 50-0621-6061 ANTI-ICE/PRE WET	(14,526)	(25,000)	(3,390)	(25,000)	(15,000)
50-0650-3400 STREET LIGHTS					
REVENUES					
51070-ASL - TWSP ST LIGHTS MALAHID	-	300	-	-	300
TOTAL REVENUES	-	300	-	-	300
EXPENSES					
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	-	-
66120-ONTARIO HYDRO	-	-	22,301	44,900	47,800
66440-SUB-CONTRACT / CONTRACTED SERVICES	534	3,000	25,330	9,000	9,000
TOTAL EXPENSES	534	3,250	47,631	53,900	56,800
Net 50-0650-3400 STREET LIGHTS	(534)	(2,950)	(47,631)	(53,900)	(56,500)
50-0650-3420 DORCHESTER STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	35,999	34,700	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,072	4,500	-	-	-
TOTAL EXPENSES	42,070	39,200	-	-	-
Net 50-0650-3420 DORCHESTER STREET LIGHTS	(42,070)	(39,200)	-	-	-
50-0650-3450 THORNDALE STREET LIGHTS					
EXPENSES					
66120-ONTARIO HYDRO	10,433	8,100	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,033	1,500	-	-	-
TOTAL EXPENSES	25,467	9,600	-	-	-
Net 50-0650-3450 THORNDALE STREET LIGHTS	(25,467)	(9,600)	-	-	-

2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0655-5214 SIDEWALK REPAIRS					
EXPENSES					
65990-MATERIALS / SUPPLIES	3,543	2,000	2,640	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	7,342	9,000	-	9,000	3,000
TOTAL EXPENSES	10,885	11,000	2,640	11,000	5,000
Net 50-0655-5214 SIDEWALK REPAIRS	(10,885)	(11,000)	(2,640)	(11,000)	(5,000)
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE (ROADS PORTION)					
EXPENSES					
65480-DRAINAGE EXPENSE (INTERNAL)	17,495	37,000	37,681	37,000	37,000
TOTAL EXPENSES	17,495	37,000	37,681	37,000	37,000
Net 50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(17,495)	(37,000)	(37,681)	(37,000)	(37,000)
50-0690-5013 DITCH MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	564	2,000	2,536	2,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	2,000	305	2,000	2,000
TOTAL EXPENSES	564	4,000	2,841	4,000	4,000
Net 50-0690-5013 DITCH MAINTENANCE	(564)	(4,000)	(2,841)	(4,000)	(4,000)
50-0690-5016 DRAIN TILE MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	-	-	-	-
TOTAL EXPENSES	-	-	-	-	-
Net 50-0690-5016 DRAIN TILE MAINTENANCE	-	-	-	-	-
50-0690-5018 CATCHBASIN CLEANING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,259	10,000	-	10,000	10,000
TOTAL EXPENSES	6,259	10,000	-	10,000	10,000
Net 50-0690-5018 CATCHBASIN CLEANING	(6,259)	(10,000)	-	(10,000)	(10,000)
50-0693-5065 PAVEMENT MARKING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	55,399	50,000	4,838	55,000	60,000
TOTAL EXPENSES	55,399	50,000	4,838	55,000	60,000
Net 50-0693-5065 PAVEMENT MARKING	(55,399)	(50,000)	(4,838)	(55,000)	(60,000)
50-0693-5070 RAILWAY MAINTENANCE					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	79,695	70,000	68,460	75,000	75,000
TOTAL EXPENSES	79,695	70,000	68,460	75,000	75,000
Net 50-0693-5070 RAILWAY MAINTENANCE	(79,695)	(70,000)	(68,460)	(75,000)	(75,000)
50-0693-5073 SIGN MAINT. - TEMP / REGULATORY / ALL OTHER					
EXPENSES					
65990-MATERIALS / SUPPLIES	33,830	46,000	27,694	35,000	35,000
TOTAL EXPENSES	33,830	46,000	27,694	35,000	35,000
Net 50-0693-5073 SIGN MAINT. - TEMP/ REGULATORY/OTHI	(33,830)	(46,000)	(27,694)	(35,000)	(35,000)

2025 Operating Budget

TRANSPORTATION SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0694-5011 TREE REMOVAL & CLEAN UP EXPENSES					
65990-MATERIALS / SUPPLIES	1,097	500	2,338	1,000	2,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	21,344	15,000	14,199	17,500	17,500
TOTAL EXPENSES	22,441	15,500	16,537	18,500	19,500
Net 50-0694-5011 TREE REMOVAL & CLEAN UP	(22,441)	(15,500)	(16,537)	(18,500)	(19,500)
50-0695-5077 SHOP STOCK AND MAINTENANCE EXPENSES					
65530-EQUIPMENT (NOT CAPITAL)	1,638	1,500	2,719	6,500	6,500
65880-MAINTENANCE	143	-	-	-	-
65990-MATERIALS / SUPPLIES	14,341	16,000	18,130	16,000	16,000
TOTAL EXPENSES	16,122	17,500	20,849	22,500	22,500
Net 50-0695-5077 SHOP STOCK AND MAINTENANCE	(16,122)	(17,500)	(20,849)	(22,500)	(22,500)
50-0698-5295 WORK FOR OTHERS REVENUES					
51210-CUSTOM WORK / RECOVERY	876	2,000	-	500	-
TOTAL REVENUES	876	2,000	-	500	-
Net 50-0698-5295 WORK FOR OTHERS	876	2,000	-	500	-
50-0698-5299 WORK FOR LANDFILL REVENUES					
51210-CUSTOM WORK / RECOVERY	-	6,000	-	-	-
TOTAL REVENUES	-	6,000	-	-	-
Net 50-0698-5299 WORK FOR LANDFILL	-	6,000	-	-	-
50-0699-5327 MINOR ROAD RECONSTRUCTION EXPENSES					
65990-MATERIALS / SUPPLIES	35,553	80,000	41,153	80,000	80,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	64,432	20,000	43,480	20,000	20,000
TOTAL EXPENSES	99,985	100,000	84,633	100,000	100,000
Net 50-0699-5327 MINOR ROAD RECONSTRUCTION	(99,985)	(100,000)	(84,633)	(100,000)	(100,000)
NET TRANSPORTATION SERVICES	(6,194,625)	(4,146,466)	(2,099,902)	(4,291,350)	(4,384,983)

MUNICIPALITY OF THAMES CENTRE

2025 Operating Budget

Fleet Services

FLEET SERVICES make up 5.7% (5.6% - 2024) of your local Thames Centre municipal taxes and includes operational costs of municipal vehicles from all departments and the capital costs to maintain, rehabilitate and improve fleet assets. The current municipal fleet consists of 7 fire pumper/tankers, 3 rescue trucks, 17 pickup trucks, 2 utility trucks, 2 ice resurfacers, 2 graders, 6 tandem axel plow trucks, 2 single axle plow trucks, 1 sidewalk plow, 2 backhoe/loaders, 1 loader, 4 tractors, 1 compactor, 1 crawler, 1 events trailer, 3 RTV's, and numerous mowers and trailers.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0700-0100 Vehicle #100	(7,547)	(3,291)	(7,574)	(8,569)	(8,120)
50-0700-0101 Vehicle #101	(8,642)	(5,952)	(15,243)	(8,051)	(37,156)
50-0700-0103 Vehicle #103	(3,779)	(3,336)	(3,623)	(5,157)	(7,310)
50-0700-0104 Vehicle #104	(4,172)	(2,448)	(2,281)	(5,096)	(4,713)
50-0700-0105 Vehicle #105	(1,414)	(1,757)	(1,700)	(2,518)	(2,644)
50-0700-0108 Vehicle #108	(4,242)	(4,153)	(2,277)	(4,612)	(8,158)
50-0700-0200 Vehicle #200	(1,319)	(1,730)	(1,443)	(2,596)	(1,902)
50-0700-0204 Vehicle #204	(3,036)	(3,188)	(2,902)	(3,309)	(3,475)
50-0700-0205 Vehicle #205	(6,126)	(3,619)	(1,935)	(2,922)	(6,568)
50-0700-0206 Vehicle #206	(4,177)	(4,016)	(6,412)	(5,063)	(8,137)
50-0700-0220 Vehicle #220	-	-	(995)	(1,660)	(7,300)
50-0700-0300 FLEET OP	(596,489)	(139,659)	(127,711)	(105,400)	(105,020)
50-0700-0302 Vehicle #02	(4,859)	(7,883)	(3,897)	(5,820)	(7,040)
50-0700-0303 Vehicle #03	(6,044)	(8,100)	(1,129)	(2,693)	(3,041)
50-0700-0307 Vehicle #07	(3,444)	(4,200)	(2,000)	(1,423)	-
50-0700-0308 Vehicle #08	(3,928)	(1,230)	(3,717)	(2,415)	(2,734)
50-0700-0309 Vehicle #09	(2,977)	(2,000)	(2,407)	(2,250)	(5,300)
50-0700-0310 Vehicle #10	(28,702)	(38,154)	(21,454)	(36,815)	(35,207)
50-0700-0311 Vehicle #11	(5,874)	-	(23,240)	(22,860)	(13,503)
50-0700-0312 Vehicle #12	-	-	(309)	(14,242)	(37,000)
50-0700-0314 Vehicle #14	-	-	(349)	-	-
50-0700-0315 Vehicle #15	-	-	(349)	(1,459)	(2,588)
50-0700-0319 Vehicle #19	(1,293)	(500)	(481)	(525)	(551)
50-0700-0323 Vehicle #23	(17,692)	(11,685)	(11,148)	(8,806)	(12,985)
50-0700-0324 Vehicle #24	(21,778)	(30,847)	(15,737)	(27,041)	(22,700)
50-0700-0330 Vehicle #30	-	(500)	-	(100)	(100)
50-0700-0331 Vehicle #31	(559)	(750)	(392)	(1,156)	(1,026)
50-0700-0332 Vehicle #32	(812)	(900)	(1,561)	(995)	(804)
50-0700-0336 Vehicle #36	(2,398)	(3,200)	(886)	(3,646)	(4,825)
50-0700-0337 Vehicle #37	(1,749)	(2,137)	(1,716)	(1,661)	(2,444)
50-0700-0340 Vehicle #40	(11,217)	(11,550)	(5,405)	(7,474)	-
50-0700-0341 Vehicle #41	(5,252)	(6,964)	(5,729)	(7,235)	(5,200)
50-0700-0342 Vehicle #42	(9,303)	(9,245)	(9,479)	(9,825)	(9,966)
50-0700-0345 Vehicle #45	(7,500)	(6,000)	(4,862)	(6,277)	(5,645)
50-0700-0349 Vehicle #49	(1,950)	(3,739)	(1,937)	(2,467)	(2,778)
50-0700-0350 Vehicle #50	(159)	(600)	(132)	(550)	(200)
50-0700-0351 Vehicle #51	-	-	-	-	-
50-0700-0354 Vehicle #54	(16,202)	(13,268)	(5,598)	(12,762)	(12,500)
50-0700-0355 Vehicle #55	(6,094)	(9,850)	(7,763)	(8,556)	(9,680)
50-0700-0358 Vehicle #58	(2,558)	(2,025)	(1,603)	(2,441)	(5,900)
50-0700-0360 Vehicle #60	(1,092)	(1,307)	(2,442)	(1,489)	(2,218)
50-0700-0361 Vehicle #61	(5,246)	(6,013)	(6,159)	(6,363)	(4,640)

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0700-0363 Vehicle #63	(740)	(350)	(2,197)	(368)	(600)
50-0700-0365 Vehicle #65	(10,527)	(5,500)	(7,607)	(6,606)	(7,900)
50-0700-0366 Vehicle #66	(43,192)	(55,000)	(44,779)	(58,702)	(67,025)
50-0700-0367 Vehicle #67	(2,354)	(250)	(396)	(750)	(1,200)
50-0700-0369 Vehicle #69	(2,955)	(6,916)	(2,047)	(9,467)	(8,200)
50-0700-0370 Vehicle #70	(4,102)	(8,460)	(4,720)	(10,546)	(16,274)
50-0700-0371 Vehicle #71	(15,041)	(30,754)	(10,140)	(13,992)	(14,692)
50-0700-0374 Vehicle #74	(2,075)	(5,380)	(2,141)	(3,152)	(3,700)
50-0700-0375 Vehicle #75	(34,645)	(72,139)	(29,888)	(44,242)	-
50-0700-0376 Vehicle #76	(188)	(348)	-	(200)	(200)
50-0700-0377 Vehicle #77	(10,134)	(6,768)	(4,110)	(6,757)	(6,000)
50-0700-0378 Vehicle #78	-	(250)	-	(100)	(105)
50-0700-0379 Vehicle #79	-	(50)	-	(41)	(43)
50-0700-0380 Vehicle #80	(7,023)	(2,000)	-	-	-
50-0700-0381 Vehicle #81	(13,465)	-	(11,068)	-	(9,900)
50-0700-0382 Vehicle #82	(5,055)	(6,105)	(3,271)	(6,922)	(8,800)
50-0700-0383 Vehicle #83	(2,923)	(3,089)	(2,243)	(3,448)	(3,200)
50-0700-0384 Vehicle #84	(737)	(600)	(1,254)	(650)	(1,000)
50-0700-0385 Vehicle #85	(4,181)	(4,050)	(6,808)	(5,637)	(6,474)
50-0700-0386 Vehicle #86	(3,872)	(5,100)	(1,632)	(4,263)	(4,700)
50-0700-0387 Vehicle #87	(13,943)	(23,869)	(12,639)	(16,753)	(14,600)
50-0700-0388 Vehicle #88	(7,713)	(21,800)	(7,053)	(16,753)	(12,300)
50-0700-0389 Vehicle #89	(4,530)	(7,340)	(3,168)	(7,845)	(8,900)
50-0700-0390 Vehicle #90	(6,181)	(6,570)	(4,683)	(7,458)	(8,915)
50-0700-0391 Vehicle #91	(6,284)	(8,350)	(881)	(1,931)	(3,078)
50-0700-0392 Vehicle #92	(3,339)	(2,082)	(2,494)	(1,596)	(2,625)
50-0700-0393 Vehicle #93	(7,324)	(10,350)	(6,569)	(10,955)	(8,906)
50-0700-0394 Vehicle #94	(6,796)	(8,656)	(6,272)	(6,751)	(6,250)
50-0700-0395 Vehicle #95	(4,301)	(4,674)	(3,590)	(5,327)	(5,151)
50-0700-0396 Vehicle #96	(3,165)	(2,286)	(5,478)	(3,570)	(3,100)
50-0700-0397 Vehicle #97	(8,952)	(20,000)	(7,649)	(16,753)	(10,500)
50-0700-0398 Vehicle #98	(23,339)	(6,000)	(28,439)	(23,714)	(22,126)
50-0700-0313 Vehicle #99	-	-	(6,620)	(7,474)	(10,000)
50-0700-0500 Vehicle #500	(1,017)	(7,100)	(670)	(3,528)	(3,704)
50-0700-0701 Trailer #001	(158)	(500)	(132)	(525)	(350)
50-0700-0702 Trailer #002	(176)	(500)	(248)	(525)	(200)
Total required to be raised from taxation	(1,070,052)	(698,982)	(546,863)	(661,700)	(691,796)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0100 Vehicle #100					
EXPENSES					
65640-FUEL - GAS	3,665	3,291	3,083	4,969	4,041
66130- VEHICLE RELATED / MAINTENANCE	3,882	-	4,491	3,600	4,079
TOTAL EXPENSES	7,547	3,291	7,574	8,569	8,120
Net 50-0700-0100 Vehicle #100	(7,547)	(3,291)	(7,574)	(8,569)	(8,120)
50-0700-0101 Vehicle #101					
EXPENSES					
65640-FUEL - GAS	3,237	2,952	2,321	4,901	4,000
66130- VEHICLE RELATED / MAINTENANCE	5,405	3,000	12,921	3,150	33,156
TOTAL EXPENSES	8,642	5,952	15,243	8,051	37,156
Net 50-0700-0101 Vehicle #101	(8,642)	(5,952)	(15,243)	(8,051)	(37,156)
50-0700-0103 Vehicle #103					
EXPENSES					
65640-FUEL - GAS	2,677	1,836	1,787	4,157	4,365
66130- VEHICLE RELATED / MAINTENANCE	1,101	1,500	1,836	1,000	2,945
TOTAL EXPENSES	3,779	3,336	3,623	5,157	7,310
Net 50-0700-0103 Vehicle #103	(3,779)	(3,336)	(3,623)	(5,157)	(7,310)
50-0700-0104 Vehicle #104					
EXPENSES					
65640-FUEL - GAS	1,080	448	332	1,096	513
66130- VEHICLE RELATED / MAINTENANCE	3,091	2,000	1,949	4,000	4,200
TOTAL EXPENSES	4,172	2,448	2,281	5,096	4,713
Net 50-0700-0104 Vehicle #104	(4,172)	(2,448)	(2,281)	(5,096)	(4,713)
50-0700-0105 Vehicle #105					
EXPENSES					
65640-FUEL - GAS	817	557	519	1,168	1,226
66130- VEHICLE RELATED / MAINTENANCE	597	1,200	1,180	1,350	1,418
TOTAL EXPENSES	1,414	1,757	1,700	2,518	2,644
Net 50-0700-0105 Vehicle #105	(1,414)	(1,757)	(1,700)	(2,518)	(2,644)
50-0700-0108 Vehicle #108					
EXPENSES					
65640-FUEL - GAS	1,937	1,153	415	1,862	1,955
66130- VEHICLE RELATED / MAINTENANCE	2,304	3,000	1,861	2,750	6,203
TOTAL EXPENSES	4,242	4,153	2,277	4,612	8,158
Net 50-0700-0108 Vehicle #108	(4,242)	(4,153)	(2,277)	(4,612)	(8,158)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0200 Vehicle #200					
EXPENSES					
65640-FUEL - GAS	621	730	472	1,096	603
66130- VEHICLE RELATED / MAINTENANCE	698	1,000	971	1,500	1,299
TOTAL EXPENSES	1,319	1,730	1,443	2,596	1,902
Net 50-0700-0200 Vehicle #200	(1,319)	(1,730)	(1,443)	(2,596)	(1,902)
50-0700-0204 Vehicle #204					
EXPENSES					
65640-FUEL - GAS	992	1,188	450	854	897
66130- VEHICLE RELATED / MAINTENANCE	2,044	2,000	2,452	2,455	2,578
TOTAL EXPENSES	3,036	3,188	2,902	3,309	3,475
Net 50-0700-0204 Vehicle #204	(3,036)	(3,188)	(2,902)	(3,309)	(3,475)
50-0700-0205 Vehicle #205					
EXPENSES					
65640-FUEL - GAS	801	1,119	1,187	822	863
66130- VEHICLE RELATED / MAINTENANCE	5,325	2,500	748	2,100	5,705
TOTAL EXPENSES	6,126	3,619	1,935	2,922	6,568
Net 50-0700-0205 Vehicle #205	(6,126)	(3,619)	(1,935)	(2,922)	(6,568)
50-0700-0206 Vehicle #206					
EXPENSES					
65640-FUEL - GAS	1,343	1,516	807	1,178	1,237
66130- VEHICLE RELATED / MAINTENANCE	2,834	2,500	5,605	3,885	6,900
TOTAL EXPENSES	4,177	4,016	6,412	5,063	8,137
Net 50-0700-0206 Vehicle #206	(4,177)	(4,016)	(6,412)	(5,063)	(8,137)
50-0700-0220 Vehicle #220					
EXPENSES					
65640-FUEL - GAS	-	-	995	1,315	6,500
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	345	800
TOTAL EXPENSES	-	-	995	1,660	7,300
Net 50-0700-0220 Vehicle #220	-	-	(995)	(1,660)	(7,300)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0300 FLEET OP					
REVENUES					
51735-PROCEEDS FROM SALE OF MUNICIPAL PRC	198,066	-	-	-	-
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	198,066	-	-	-	-
EXPENSES					
65000-INTERDEPARTMENTAL ALLOCATION	(26,479)	-	-	(33,750)	-
65100-ADVERTISING	-	-	-	-	-
65110-ADMIN - AMORTIZATION	729,222	-	-	-	-
65640-FUEL - GAS	-	-	5,234	-	-
65641-FUEL - DIESEL (CLEAR)	-	-	3,329	-	-
65642-FUEL - DIESEL (DYED)	-	-	9,088	-	-
65730-INSURANCE PREMIUM	60,975	76,909	65,235	67,000	60,000
65790-LEASE / RENTAL EXPENSE	-	20,000	-	18,000	-
65830-LICENSE FEES & PERMITS	14,190	19,000	18,222	21,000	18,245
65991-FLEET OP - DFD/TFD BULK VEHICLE SUPPLI	-	1,000	-	6,320	-
66130- VEHICLE RELATED / MAINTENANCE	-	250	-	330	275
66300-RADIO / PAGER EXPENSE	16,647	22,500	26,603	26,500	26,500
TOTAL EXPENSES	794,555	139,659	127,711	105,400	105,020
Net 50-0700-0300 FLEET OP	(596,489)	(139,659)	(127,711)	(105,400)	(105,020)
50-0700-0302 Vehicle #02					
EXPENSES					
65640-FUEL - GAS	4,005	6,383	3,897	4,820	3,990
66130- VEHICLE RELATED / MAINTENANCE	854	1,500	-	1,000	3,050
TOTAL EXPENSES	4,859	7,883	3,897	5,820	7,040
Net 50-0700-0302 Vehicle #02	(4,859)	(7,883)	(3,897)	(5,820)	(7,040)
50-0700-0303 Vehicle #03					
EXPENSES					
65640-FUEL - GAS	559	500	392	893	500
66130- VEHICLE RELATED / MAINTENANCE	5,485	7,600	737	1,800	2,541
TOTAL EXPENSES	6,044	8,100	1,129	2,693	3,041
Net 50-0700-0303 Vehicle #03	(6,044)	(8,100)	(1,129)	(2,693)	(3,041)
50-0700-0307 Vehicle #07					
EXPENSES					
65640-FUEL - GAS	2,546	1,700	1,748	548	-
66130- VEHICLE RELATED / MAINTENANCE	898	2,500	252	875	-
TOTAL EXPENSES	3,444	4,200	2,000	1,423	-
Net 50-0700-0307 Vehicle #07	(3,444)	(4,200)	(2,000)	(1,423)	-

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0308 Vehicle #08					
EXPENSES					
65640-FUEL - GAS	2,546	1,230	2,097	1,415	1,854
66130- VEHICLE RELATED / MAINTENANCE	1,383	-	1,620	1,000	880
TOTAL EXPENSES	3,928	1,230	3,717	2,415	2,734
Net 50-0700-0308 Vehicle #08	(3,928)	(1,230)	(3,717)	(2,415)	(2,734)
50-0700-0309 Vehicle #09					
EXPENSES					
65640-FUEL - GAS	2,546	1,500	2,097	1,725	2,800
66130- VEHICLE RELATED / MAINTENANCE	431	500	311	525	2,500
TOTAL EXPENSES	2,977	2,000	2,407	2,250	5,300
Net 50-0700-0309 Vehicle #09	(2,977)	(2,000)	(2,407)	(2,250)	(5,300)
50-0700-0310 Vehicle #10					
EXPENSES					
65640-FUEL - GAS	11,704	23,154	7,262	20,815	17,500
66130- VEHICLE RELATED / MAINTENANCE	16,997	15,000	14,192	16,000	17,707
TOTAL EXPENSES	28,702	38,154	21,454	36,815	35,207
Net 50-0700-0310 Vehicle #10	(28,702)	(38,154)	(21,454)	(36,815)	(35,207)
50-0700-0311 Vehicle # 11					
EXPENSES					
65640-FUEL - GAS	4,576	-	8,049	9,860	10,353
66130- VEHICLE RELATED / MAINTENANCE	1,299	-	15,191	13,000	3,150
TOTAL EXPENSES	5,874	-	23,240	22,860	13,503
Net 50-0700-0311 Vehicle # 11	(5,874)	-	(23,240)	(22,860)	(13,503)
50-0700-0312 Vehicle # 12					
EXPENSES					
65640-FUEL - GAS	-	-	309	14,242	27,000
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	10,000
TOTAL EXPENSES	-	-	309	14,242	37,000
Net 50-0700-0312 Vehicle # 12	-	-	(309)	(14,242)	(37,000)
50-0700-0314 Vehicle # 14					
EXPENSES					
65640-FUEL - GAS	-	-	349	-	-
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
TOTAL EXPENSES	-	-	349	-	-
Net 50-0700-0314 Vehicle # 14	-	-	(349)	-	-

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0315 Vehicle # 15					
EXPENSES					
65640-FUEL - GAS	-	-	349	959	1,708
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	500	880
TOTAL EXPENSES	-	-	349	1,459	2,588
Net 50-0700-0315 Vehicle # 15	-	-	(349)	(1,459)	(2,588)
50-0700-0319 Vehicle #19					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	1,293	500	481	525	551
TOTAL EXPENSES	1,293	500	481	525	551
Net 50-0700-0319 Vehicle #19	(1,293)	(500)	(481)	(525)	(551)
50-0700-0323 Vehicle #23					
EXPENSES					
65640-FUEL - GAS	3,177	5,685	2,321	5,806	4,585
66130- VEHICLE RELATED / MAINTENANCE	14,515	6,000	8,826	3,000	8,400
TOTAL EXPENSES	17,692	11,685	11,148	8,806	12,985
Net 50-0700-0323 Vehicle #23	(17,692)	(11,685)	(11,148)	(8,806)	(12,985)
50-0700-0324 Vehicle #24					
EXPENSES					
65640-FUEL - GAS	12,749	20,847	8,455	20,541	15,200
66130- VEHICLE RELATED / MAINTENANCE	9,029	10,000	7,282	6,500	7,500
TOTAL EXPENSES	21,778	30,847	15,737	27,041	22,700
Net 50-0700-0324 Vehicle #24	(21,778)	(30,847)	(15,737)	(27,041)	(22,700)
50-0700-0330 Vehicle #30					
EXPENSES					
65640-FUEL - GAS	-	-	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	-	500	-	100	100
TOTAL EXPENSES	-	500	-	100	100
Net 50-0700-0330 Vehicle #30	-	(500)	-	(100)	(100)
50-0700-0331 Vehicle #31					
EXPENSES					
65640-FUEL - GAS	559	500	392	893	750
66130- VEHICLE RELATED / MAINTENANCE	-	250	-	263	276
TOTAL EXPENSES	559	750	392	1,156	1,026
Net 50-0700-0331 Vehicle #31	(559)	(750)	(392)	(1,156)	(1,026)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0332 Vehicle #32					
EXPENSES					
65640-FUEL - GAS	559	500	392	575	604
66130- VEHICLE RELATED / MAINTENANCE	253	400	1,169	420	200
TOTAL EXPENSES	812	900	1,561	995	804
Net 50-0700-0332 Vehicle #32	(812)	(900)	(1,561)	(995)	(804)
50-0700-0336 Vehicle #36					
EXPENSES					
65640-FUEL - GAS	559	500	392	892	825
66130- VEHICLE RELATED / MAINTENANCE	1,839	2,700	494	2,754	4,000
TOTAL EXPENSES	2,398	3,200	886	3,646	4,825
Net 50-0700-0336 Vehicle #36	(2,398)	(3,200)	(886)	(3,646)	(4,825)
50-0700-0337 Vehicle #37					
EXPENSES					
65640-FUEL - GAS	1,290	1,637	1,569	1,315	1,381
66130- VEHICLE RELATED / MAINTENANCE	459	500	147	346	1,063
TOTAL EXPENSES	1,749	2,137	1,716	1,661	2,444
Net 50-0700-0337 Vehicle #37	(1,749)	(2,137)	(1,716)	(1,661)	(2,444)
50-0700-0340 Vehicle #40					
EXPENSES					
65640-FUEL - GAS	10,016	9,450	4,037	5,724	-
66130- VEHICLE RELATED / MAINTENANCE	1,201	2,100	1,367	1,750	-
TOTAL EXPENSES	11,217	11,550	5,405	7,474	-
Net 50-0700-0340 Vehicle #40	(11,217)	(11,550)	(5,405)	(7,474)	-
50-0700-0341 Vehicle #41					
EXPENSES					
65640-FUEL - GAS	4,170	6,164	3,368	4,985	4,200
66130- VEHICLE RELATED / MAINTENANCE	1,081	800	2,361	2,250	1,000
TOTAL EXPENSES	5,252	6,964	5,729	7,235	5,200
Net 50-0700-0341 Vehicle #41	(5,252)	(6,964)	(5,729)	(7,235)	(5,200)
50-0700-0342 Vehicle #42					
EXPENSES					
65640-FUEL - GAS	4,628	6,245	5,601	6,825	7,166
66130- VEHICLE RELATED / MAINTENANCE	4,675	3,000	3,878	3,000	2,800
TOTAL EXPENSES	9,303	9,245	9,479	9,825	9,966
Net 50-0700-0342 Vehicle #42	(9,303)	(9,245)	(9,479)	(9,825)	(9,966)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0345 Vehicle #45					
EXPENSES					
65640-FUEL - GAS	2,731	3,000	898	2,520	1,700
66130- VEHICLE RELATED / MAINTENANCE	4,769	3,000	3,964	3,757	3,945
TOTAL EXPENSES	7,500	6,000	4,862	6,277	5,645
Net 50-0700-0345 Vehicle #45	(7,500)	(6,000)	(4,862)	(6,277)	(5,645)
50-0700-0349 Vehicle #49					
EXPENSES					
65640-FUEL - GAS	1,645	2,739	1,236	1,917	2,200
66130- VEHICLE RELATED / MAINTENANCE	306	1,000	701	550	578
TOTAL EXPENSES	1,950	3,739	1,937	2,467	2,778
Net 50-0700-0349 Vehicle #49	(1,950)	(3,739)	(1,937)	(2,467)	(2,778)
50-0700-0350 Vehicle #50					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	159	600	132	550	200
TOTAL EXPENSES	159	600	132	550	200
Net 50-0700-0350 Vehicle #50	(159)	(600)	(132)	(550)	(200)
50-0700-0351 Vehicle #51					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
TOTAL EXPENSES	-	-	-	-	-
Net 50-0700-0351 Vehicle #51	-	-	-	-	-
50-0700-0354 Vehicle #54					
EXPENSES					
65640-FUEL - GAS	2,606	5,768	1,931	4,492	5,100
66130- VEHICLE RELATED / MAINTENANCE	13,596	7,500	3,667	8,270	7,400
TOTAL EXPENSES	16,202	13,268	5,598	12,762	12,500
Net 50-0700-0354 Vehicle #54	(16,202)	(13,268)	(5,598)	(12,762)	(12,500)
50-0700-0355 Vehicle #55					
EXPENSES					
65640-FUEL - GAS	5,609	7,350	6,096	6,956	6,600
66130- VEHICLE RELATED / MAINTENANCE	485	2,500	1,667	1,600	3,080
TOTAL EXPENSES	6,094	9,850	7,763	8,556	9,680
Net 50-0700-0355 Vehicle #55	(6,094)	(9,850)	(7,763)	(8,556)	(9,680)
50-0700-0358 Vehicle #58					
EXPENSES					
65640-FUEL - GAS	2,162	1,500	1,488	1,890	3,000
66130- VEHICLE RELATED / MAINTENANCE	396	525	115	551	2,900
TOTAL EXPENSES	2,558	2,025	1,603	2,441	5,900
Net 50-0700-0358 Vehicle #58	(2,558)	(2,025)	(1,603)	(2,441)	(5,900)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0360 Vehicle #60					
EXPENSES					
65640-FUEL - GAS	441	557	914	329	1,000
66130- VEHICLE RELATED / MAINTENANCE	651	750	1,528	1,160	1,218
TOTAL EXPENSES	1,092	1,307	2,442	1,489	2,218
Net 50-0700-0360 Vehicle #60	(1,092)	(1,307)	(2,442)	(1,489)	(2,218)
50-0700-0361 Vehicle #61					
EXPENSES					
65640-FUEL - GAS	3,774	5,013	3,308	4,163	3,800
66130- VEHICLE RELATED / MAINTENANCE	1,472	1,000	2,852	2,200	840
TOTAL EXPENSES	5,246	6,013	6,159	6,363	4,640
Net 50-0700-0361 Vehicle #61	(5,246)	(6,013)	(6,159)	(6,363)	(4,640)
50-0700-0363 Vehicle #63					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	740	350	2,197	368	600
TOTAL EXPENSES	740	350	2,197	368	600
Net 50-0700-0363 Vehicle #63	(740)	(350)	(2,197)	(368)	(600)
50-0700-0365 Vehicle #65					
EXPENSES					
65640-FUEL - GAS	3,244	3,000	2,413	3,506	4,200
66130- VEHICLE RELATED / MAINTENANCE	7,283	2,500	5,195	3,100	3,700
TOTAL EXPENSES	10,527	5,500	7,607	6,606	7,900
Net 50-0700-0365 Vehicle #65	(10,527)	(5,500)	(7,607)	(6,606)	(7,900)
50-0700-0366 Vehicle #66					
EXPENSES					
65640-FUEL - GAS	31,962	45,000	16,124	48,202	32,000
66130- VEHICLE RELATED / MAINTENANCE	11,230	10,000	28,656	10,500	35,025
TOTAL EXPENSES	43,192	55,000	44,779	58,702	67,025
Net 50-0700-0366 Vehicle #66	(43,192)	(55,000)	(44,779)	(58,702)	(67,025)
50-0700-0367 Vehicle #67					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	2,354	250	396	750	1,200
TOTAL EXPENSES	2,354	250	396	750	1,200
Net 50-0700-0367 Vehicle #67	(2,354)	(250)	(396)	(750)	(1,200)
50-0700-0369 Vehicle #69					
EXPENSES					
65640-FUEL - GAS	2,189	1,916	1,023	3,067	2,500
66130- VEHICLE RELATED / MAINTENANCE	766	5,000	1,024	6,400	5,700
TOTAL EXPENSES	2,955	6,916	2,047	9,467	8,200
Net 50-0700-0369 Vehicle #69	(2,955)	(6,916)	(2,047)	(9,467)	(8,200)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0370 Vehicle #70					
EXPENSES					
65640-FUEL - GAS	559	1,260	392	931	978
66130- VEHICLE RELATED / MAINTENANCE	3,544	7,200	4,328	9,615	15,296
TOTAL EXPENSES	4,102	8,460	4,720	10,546	16,274
Net 50-0700-0370 Vehicle #70	(4,102)	(8,460)	(4,720)	(10,546)	(16,274)
50-0700-0371 Vehicle #71					
EXPENSES					
65640-FUEL - GAS	5,322	3,254	1,446	2,739	2,876
66130- VEHICLE RELATED / MAINTENANCE	9,720	27,500	8,694	11,253	11,816
TOTAL EXPENSES	15,041	30,754	10,140	13,992	14,692
Net 50-0700-0371 Vehicle #71	(15,041)	(30,754)	(10,140)	(13,992)	(14,692)
50-0700-0374 Vehicle #74					
EXPENSES					
65640-FUEL - GAS	1,531	3,880	1,577	1,752	2,500
66130- VEHICLE RELATED / MAINTENANCE	544	1,500	564	1,400	1,200
TOTAL EXPENSES	2,075	5,380	2,141	3,152	3,700
Net 50-0700-0374 Vehicle #74	(2,075)	(5,380)	(2,141)	(3,152)	(3,700)
50-0700-0375 Vehicle #75					
EXPENSES					
65640-FUEL - GAS	24,671	42,139	16,207	14,242	-
66130- VEHICLE RELATED / MAINTENANCE	9,973	30,000	13,682	30,000	-
TOTAL EXPENSES	34,645	72,139	29,888	44,242	-
Net 50-0700-0375 Vehicle #75	(34,645)	(72,139)	(29,888)	(44,242)	-
50-0700-0376 Vehicle #76					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	188	348	-	200	200
TOTAL EXPENSES	188	348	-	200	200
Net 50-0700-0376 Vehicle #76	(188)	(348)	-	(200)	(200)
50-0700-0377 Vehicle #77					
EXPENSES					
65640-FUEL - GAS	4,825	5,768	3,744	5,532	4,000
66130- VEHICLE RELATED / MAINTENANCE	5,309	1,000	366	1,225	2,000
TOTAL EXPENSES	10,134	6,768	4,110	6,757	6,000
Net 50-0700-0377 Vehicle #77	(10,134)	(6,768)	(4,110)	(6,757)	(6,000)
50-0700-0378 Vehicle #78					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	-	250	-	100	105
TOTAL EXPENSES	-	250	-	100	105
Net 50-0700-0378 Vehicle #78	-	(250)	-	(100)	(105)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0379 Vehicle #79					
EXPENSES					
65640-FUEL - GAS	-	50	-	41	43
66130- VEHICLE RELATED / MAINTENANCE	-	-	-	-	-
TOTAL EXPENSES	-	50	-	41	43
Net 50-0700-0379 Vehicle #79	-	(50)	-	(41)	(43)
50-0700-0380 Vehicle #80					
EXPENSES					
65640-FUEL - GAS	783	1,000	-	-	-
66130- VEHICLE RELATED / MAINTENANCE	6,240	1,000	-	-	-
TOTAL EXPENSES	7,023	2,000	-	-	-
Net 50-0700-0380 Vehicle #80	(7,023)	(2,000)	-	-	-
50-0700-0381 Vehicle #81					
EXPENSES					
65640-FUEL - GAS	10,260	-	9,008	-	6,900
66130- VEHICLE RELATED / MAINTENANCE	3,205	-	2,060	-	3,000
TOTAL EXPENSES	13,465	-	11,068	-	9,900
Net 50-0700-0381 Vehicle #81	(13,465)	-	(11,068)	-	(9,900)
50-0700-0382 Vehicle #82					
EXPENSES					
65640-FUEL - GAS	4,367	5,105	2,947	5,872	3,900
66130- VEHICLE RELATED / MAINTENANCE	688	1,000	324	1,050	4,900
TOTAL EXPENSES	5,055	6,105	3,271	6,922	8,800
Net 50-0700-0382 Vehicle #82	(5,055)	(6,105)	(3,271)	(6,922)	(8,800)
50-0700-0383 Vehicle #83					
EXPENSES					
65640-FUEL - GAS	2,610	2,589	2,135	2,848	2,100
66130- VEHICLE RELATED / MAINTENANCE	313	500	108	600	1,100
TOTAL EXPENSES	2,923	3,089	2,243	3,448	3,200
Net 50-0700-0383 Vehicle #83	(2,923)	(3,089)	(2,243)	(3,448)	(3,200)
50-0700-0384 Vehicle #84					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	737	600	1,254	650	1,000
TOTAL EXPENSES	737	600	1,254	650	1,000
Net 50-0700-0384 Vehicle #84	(737)	(600)	(1,254)	(650)	(1,000)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0385 Vehicle #85					
EXPENSES					
65640-FUEL - GAS	3,259	3,000	3,351	4,437	3,900
66130- VEHICLE RELATED / MAINTENANCE	922	1,050	3,457	1,200	2,574
TOTAL EXPENSES	4,181	4,050	6,808	5,637	6,474
Net 50-0700-0385 Vehicle #85	(4,181)	(4,050)	(6,808)	(5,637)	(6,474)
50-0700-0386 Vehicle #86					
EXPENSES					
65640-FUEL - GAS	1,601	2,100	849	3,013	2,600
66130- VEHICLE RELATED / MAINTENANCE	2,271	3,000	783	1,250	2,100
TOTAL EXPENSES	3,872	5,100	1,632	4,263	4,700
Net 50-0700-0386 Vehicle #86	(3,872)	(5,100)	(1,632)	(4,263)	(4,700)
50-0700-0387 Vehicle #87					
EXPENSES					
65640-FUEL - GAS	9,874	18,869	9,226	11,503	10,000
66130- VEHICLE RELATED / MAINTENANCE	4,070	5,000	3,413	5,250	4,600
TOTAL EXPENSES	13,943	23,869	12,639	16,753	14,600
Net 50-0700-0387 Vehicle #87	(13,943)	(23,869)	(12,639)	(16,753)	(14,600)
50-0700-0388 Vehicle #88					
EXPENSES					
65640-FUEL - GAS	3,956	16,800	3,636	11,503	8,000
66130- VEHICLE RELATED / MAINTENANCE	3,757	5,000	3,417	5,250	4,300
TOTAL EXPENSES	7,713	21,800	7,053	16,753	12,300
Net 50-0700-0388 Vehicle #88	(7,713)	(21,800)	(7,053)	(16,753)	(12,300)
50-0700-0389 Vehicle #89					
EXPENSES					
65640-FUEL - GAS	3,986	6,340	2,922	7,293	5,500
66130- VEHICLE RELATED / MAINTENANCE	544	1,000	246	552	3,400
TOTAL EXPENSES	4,530	7,340	3,168	7,845	8,900
Net 50-0700-0389 Vehicle #89	(4,530)	(7,340)	(3,168)	(7,845)	(8,900)
50-0700-0390 Vehicle #90					
EXPENSES					
65640-FUEL - GAS	4,472	5,570	3,451	6,408	5,200
66130- VEHICLE RELATED / MAINTENANCE	1,709	1,000	1,232	1,050	3,715
TOTAL EXPENSES	6,181	6,570	4,683	7,458	8,915
Net 50-0700-0390 Vehicle #90	(6,181)	(6,570)	(4,683)	(7,458)	(8,915)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0391 Vehicle #91					
EXPENSES					
65640-FUEL - GAS	559	1,150	392	931	978
66130- VEHICLE RELATED / MAINTENANCE	5,726	7,200	488	1,000	2,100
TOTAL EXPENSES	6,284	8,350	881	1,931	3,078
Net 50-0700-0391 Vehicle #91	(6,284)	(8,350)	(881)	(1,931)	(3,078)
50-0700-0392 Vehicle #92					
EXPENSES					
65640-FUEL - GAS	2,546	1,082	2,097	1,096	2,100
66130- VEHICLE RELATED / MAINTENANCE	794	1,000	397	500	525
TOTAL EXPENSES	3,339	2,082	2,494	1,596	2,625
Net 50-0700-0392 Vehicle #92	(3,339)	(2,082)	(2,494)	(1,596)	(2,625)
50-0700-0393 Vehicle #93					
EXPENSES					
65640-FUEL - GAS	6,711	7,350	5,481	8,455	7,200
66130- VEHICLE RELATED / MAINTENANCE	612	3,000	1,088	2,500	1,706
TOTAL EXPENSES	7,324	10,350	6,569	10,955	8,906
Net 50-0700-0393 Vehicle #93	(7,324)	(10,350)	(6,569)	(10,955)	(8,906)
50-0700-0394 Vehicle #94					
EXPENSES					
65640-FUEL - GAS	4,958	7,656	4,297	5,751	5,400
66130- VEHICLE RELATED / MAINTENANCE	1,839	1,000	1,975	1,000	850
TOTAL EXPENSES	6,796	8,656	6,272	6,751	6,250
Net 50-0700-0394 Vehicle #94	(6,796)	(8,656)	(6,272)	(6,751)	(6,250)
50-0700-0395 Vehicle #95					
EXPENSES					
65640-FUEL - GAS	3,826	4,174	3,206	4,802	4,600
66130- VEHICLE RELATED / MAINTENANCE	475	500	384	525	551
TOTAL EXPENSES	4,301	4,674	3,590	5,327	5,151
Net 50-0700-0395 Vehicle #95	(4,301)	(4,674)	(3,590)	(5,327)	(5,151)
50-0700-0396 Vehicle #96					
EXPENSES					
65640-FUEL - GAS	2,731	1,286	898	2,520	2,100
66130- VEHICLE RELATED / MAINTENANCE	434	1,000	4,580	1,050	1,000
TOTAL EXPENSES	3,165	2,286	5,478	3,570	3,100
Net 50-0700-0396 Vehicle #96	(3,165)	(2,286)	(5,478)	(3,570)	(3,100)

2025 Operating Budget

FLEET	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0700-0397 Vehicle #97					
EXPENSES					
65640-FUEL - GAS	6,788	15,000	4,562	11,503	6,800
66130- VEHICLE RELATED / MAINTENANCE	2,163	5,000	3,088	5,250	3,700
TOTAL EXPENSES	8,952	20,000	7,649	16,753	10,500
Net 50-0700-0397 Vehicle #97	(8,952)	(20,000)	(7,649)	(16,753)	(10,500)
50-0700-0398 Vehicle #98					
EXPENSES					
65640-FUEL - GAS	12,842	5,000	9,098	19,714	14,126
66130- VEHICLE RELATED / MAINTENANCE	10,497	1,000	19,341	4,000	8,000
TOTAL EXPENSES	23,339	6,000	28,439	23,714	22,126
Net 50-0700-0398 Vehicle #98	(23,339)	(6,000)	(28,439)	(23,714)	(22,126)
50-0700-0313 Vehicle #99					
EXPENSES					
65640-FUEL - GAS	-	-	6,377	5,724	5,000
66130- VEHICLE RELATED / MAINTENANCE	-	-	243	1,750	5,000
TOTAL EXPENSES	-	-	6,620	7,474	10,000
Net 50-0700-0313 Vehicle #99	-	-	(6,620)	(7,474)	(10,000)
50-0700-0500 Vehicle #500					
EXPENSES					
65640-FUEL - GAS	1,017	7,100	670	3,528	3,704
TOTAL EXPENSES	1,017	7,100	670	3,528	3,704
Net 50-0700-0500 Vehicle #500	(1,017)	(7,100)	(670)	(3,528)	(3,704)
50-0700-0701 Trailer #001					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	158	500	132	525	350
TOTAL EXPENSES	158	500	132	525	350
Net 50-0700-0701 Trailer #001	(158)	(500)	(132)	(525)	(350)
50-0700-0702 Trailer #002					
EXPENSES					
66130- VEHICLE RELATED / MAINTENANCE	176	500	248	525	200
TOTAL EXPENSES	176	500	248	525	200
Net 50-0700-0702 Trailer #002	(176)	(500)	(248)	(525)	(200)
NET FLEET	(1,070,052)	(698,982)	(546,863)	(661,600)	(691,796)



Fleet Overview

December 2024

2016 Chevrolet Silverado Pickup

FLEET UNIT #2

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 131,533 km (Nov/24)

- 119,690 km (Nov/23)

2024 Mileage – 11,843 km

Usage: Used year-round by Community Services and Facilities staff.

Note: Anticipated Replacement – 2028

2025 Budget – One-time, 4 New Tires (\$2,000)



2016 Diesel John Deere Tractor/Mower 1025R

FLEET UNIT #3

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 1,065 hrs (Nov/24)

- 1,020 hrs (Nov/23)

2024 Hours – 45 hrs

Usage: Seasonal use for field maintenance/mowing.

Note: Anticipated Replacement – 2026



2022 Kubota 1724XKW Zero turn

FLEET UNIT #8

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 1,124 hrs (Nov/24)

- 797 hrs (Nov/23)

2024 Hours – 327 hrs

Usage: Seasonal use for grass cutting/ field maintenance.

Note: Anticipated Replacement - 2030



2021 John Deere Z930R Zereturn

FLEET UNIT #9

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 1,133 hrs (Nov/24)

- 599 hrs (Nov/23)

2024 Hours – 534 hrs

Usage: Seasonal use for grass cutting/ field maintenance.

Note: Anticipated Replacement – 2031

2025 Budget – One-time, New Tires and Wheels (\$2,000)



2015 Western Star Tandem Plow

FLEET UNIT #10

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 256,288 km (Nov/24)

- 244,462 km (Nov/23)

2024 Mileage – 11,826 km

Usage: Plow, Ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance.

Note: Anticipated Replacement – 2025 (Deferred to 2026)



2023 CAT 440-07 Backhoe Loader

FLEET UNIT #11

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 3,004 hrs (Nov/24)
- 443 hrs (Nov/23)

2024 Hours – 2,561 hrs

Usage: Loading & excavating, ditch work, catch basins, stocking salt/sand piles, patching gravel surfaces, debris pick-up.

Note: Anticipated Replacement - 2033



2024 John Deere 770G Grader

FLEET UNIT #12

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 128 hrs (Nov/24)

Usage: Plow, Ice Blade, grade gravel roads, shoulders, base repairs, drain work, ditch maintenance, bridge maintenance.

Note: Purchased in 2024, Anticipated Replacement - 2034



2024 John Deere Z930R Zeroturn

FLEET UNIT #14

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 319 hrs (Nov/24)

Usage: Seasonal use for grass cutting/ field maintenance.

Note: Purchased in 2024, Anticipated Replacement – 2032



2024 John Deere Z930R Zeroturn

FLEET UNIT #15

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 351 hrs (Nov/24)

Usage: Seasonal use for grass cutting/ field maintenance.

Note: Purchased in 2024, Anticipated Replacement – 2032



2020 Gravity Split Trailer

FLEET UNIT #19

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – N/A

Usage: Hauling small construction equipment, culverts, sidewalk plow, etc.

Note: Anticipated Replacement - 2028



2016 International Work Star 7400 Plow Truck

FLEET UNIT #23

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 52,752 km (Nov/24)

- 49,437 km (Nov/23)

2024 Mileage – 3,315 km

Usage: Plow, Shoulder work, sod repairs, gravel pit maintenance, tree maintenance, sidewalk repairs, bridge and culvert work.

Note: Anticipated Replacement - 2026

2025 Budget – One-time, 2 New Steering Tires (\$3,500)



2018 Freightliner 114SD Tandem Plow

FLEET UNIT #24

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 142,426 km (Nov/24)

- 127,524 km (Nov/23)

2024 Mileage – 14,902 km

Usage: Plow, Ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance.

Note: Anticipated Replacement - 2028



2019 Land Pride Seeder

FLEET UNIT #30

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Seasonal use for seeding.

Note: Replace as needed



2019 Kubota RTV X900W

FLEET UNIT #31

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 1,269 hrs (Nov/24)

- 948 hrs (Nov/23)

2024 Hours – 321 hrs

***Usage: Thorndale on site debris cleanup, ball diamond/
soccer field maintenance and transportation.***

Note: Anticipated Replacement - 2027



2014 Kioti Mechron 2200 RTV

FLEET UNIT #32

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 1,059 hrs (Nov/24)

- 952 hrs (Nov/23)

2024 Hours – 107 hrs

***Usage: Dorchester Cemetery maintenance and cleanup,
Dorchester park maintenance and transportation to and from
pool.***

Note: Anticipated Replacement - 2026



2005 Kioti CK25 Tractor

FLEET UNIT #36

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 2,883 hrs (Nov/23)

- 2,854 hrs (Nov/23)

2024 Hours – 29 hrs

Usage: Dragging ball diamonds and trails.

Note: Anticipated Replacement – 2025 (Deferred to 2026)

2025 Budget – One-time, New Safety Seat (\$1,000)



2019 Dodge RAM 1500 Pickup

FLEET UNIT #37

Dept. – Drainage

Stored – Municipal Office

Odometer Reading – 44,833 km (Nov/24)

- 34,464 km (Nov/23)

2024 Mileage – 10,369 km

Usage: Used year-round by the Drainage Superintendent and Engineering Technologist.

Note: Anticipated Replacement – 2027

2025 Budget – One-time, New Brakes (\$700)



2019 Dodge RAM 1500 Pickup

FLEET UNIT #41

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 97,360 km (Nov/24)

- 80,889 km (Nov/23)

2024 Mileage – 16,471 km

Usage: Used year-round by Community Services and Facilities staff.

Note: Anticipated Replacement - 2027

2024 Budget – One-time, New Tires (\$1,400)



2018 CAT 938M Loader

FLEET UNIT #42

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 3,057 hrs (Nov/24)

- 2,610 hrs (Nov/23)

2024 Hours – 447 hrs

Usage: Loading & excavating, ditch work, catch basins, stocking salt/sand piles, patching gravel surfaces, debris pick-up.

Note: Anticipated Replacement - 2028



1996 CAT 816F Compactor

FLEET UNIT #45

Dept. – Environmental Services

Stored – Municipal Landfill

Current Hours – 5,199 hrs (Nov/24)

- 5,118 hrs (Nov/23)

2024 Hours – 81 hrs

Usage: Move, level, and compact garbage in the working cell of the Landfill site.

Note: Anticipated Replacement - 2025



2008 Hotsy Power Washer

FLEET UNIT #46

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – N/A

Usage: Washing vehicles, shop floor, equipment etc.

Note: Replace as needed



2000 ONAN HBI C GENERATOR

FLEET UNIT #47

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Back up for emergency lights/ heat when the power goes out.

Note: Anticipated Replacement - 2025



2019 Dodge RAM 1500 Pickup

FLEET UNIT #49

Dept. – Planning and Development Services

Stored – Municipal Office

Odometer Reading – 63,419 km (Nov/24)

- 54,721 km (Nov/23)

2024 Mileage – 8,698 km

Usage: Used by Building Inspector/ By-Law Compliance Officer year-round for site inspections.

Note: Anticipated Replacement - 2027



2019 Event Trailer

FLEET UNIT #50

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Internal and external special events.

Note: Anticipated Replacement - 2027



Patriot Tow Behind Mower

FLEET UNIT #51

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Grass cutting.

Note: Anticipated Replacement - 2026



2010 International Single Axle Plow Truck

FLEET UNIT #54

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 124,148 km (Nov/24)

- 121,211 km (Nov/23)

2024 Mileage – 2,937 km

Usage: Plow, Shoulder work, sod repairs, gravel pit maintenance, tree maintenance, sidewalk repairs, bridge and culvert work.

Note: Anticipated Replacement - 2025



2017 Dodge Ram 3500 Utility Truck

FLEET UNIT #55

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 145,263 km (Nov/24)

- 127,124 km (Nov/23)

2024 Mileage – 18,139 km

Usage: Toolbox, crew shuttling, general maintenance and repairs.

***Note: Anticipated Replacement – 2025 (Deferred to 2026)
2025 Budget – One-time, 4 New Tires (\$1,400)***



2019 Dodge RAM 1500 Pickup

FLEET UNIT #58

Dept. – Environmental Services

Stored – Operations Centre

Odometer Reading – 96,044 km (Nov/24)

- 86,876 km (Nov/23)

2024 Mileage – 9,168 km

Usage: Shared year-round use by Environmental Services Superintendent and Solid Waste Operator.

Note: Anticipated Replacement – 2027

2025 Budget – One-time, 4 New Tires and Brakes (\$2,300)



2010 Vermeer Brush Chipper

FLEET UNIT #60

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 2,176 hrs (Nov/24)

- 2,002 hrs (Nov/23)

2024 Hours – 174 hrs

Usage: Chip wood and brush, tree maintenance, chip Christmas trees.

Note: Anticipated Replacement - 2025



2019 Dodge RAM 1500 Pickup

FLEET UNIT #61

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 101,350 km (Nov/24)

- 85,643 km (Nov/23)

2024 Mileage – 15,707 km

Usage: Used year-round by the Community Services and Facilities staff.

Note: Anticipated Replacement – 2027



2011 Hotsy Power Washer

FLEET UNIT #63

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – N/A

Usage: Vehicle and equipment washing.

Note: Replace as needed



2011 Olympia Ice Resurfacers

FLEET UNIT #65

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 5,503 hrs (Nov/24)
- 5,416 hrs (Nov/23)

2024 Hours – 87 hrs

Usage: Backup ice resurface machine for the Flight Exec Centre.

Note: Anticipated Replacement - 2025



2018 CAT 140M3 Grader

FLEET UNIT #66

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 7,800 hrs (Nov/24)
- 6,835 hrs (Nov/23)

2024 Hours – 965 hrs

Usage: Plow, ice blade, grade gravel roads, shoulders, base repairs, drain work, ditch maintenance, bridge maintenance.

Note: Anticipated Replacement – 2029

2025 Budget – One-time, 6 New Tires (\$24,000)



2011 Sure Trac 18F Trailer

FLEET UNIT #67

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: To float larger Community Services and Facilities equipment within the Municipality.

Note: Anticipated Replacement - 2026



2013 International Landscape Dump Body

FLEET UNIT #69

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 60,954 km (Nov/24)

- 58,677 km (Nov/23)

2024 Mileage – 2,277 km

Usage: Used to haul dirt, mulch etc. to facilities in the Municipality.

Note: Anticipated Replacement – 2026



2012 John Deere 4520 Compact Tractor

FLEET UNIT #70

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 4,525 hrs (Nov/24)

- 4,226 hrs (Nov/23)

2024 Hours – 299 hrs

Usage: Snow removal, loading/ unloading materials, pulling over seeder, grading, digging, heavy lifting. Complete with front end loader, backhoe attachment and trail groomer.

***Note: Anticipated Replacement – 2025 (Deferred to 2026)
2025 Budget – One-time, New 60" Flail Mower (\$5,200)***



2013 John Deere 410K Backhoe/Loader

FLEET UNIT #71

Dept. – Environmental Services

Stored – Municipal Landfill

Current Hours – 8,632 hrs (Nov/24)

- 8,316 hrs (Nov/23)

2024 Hours – 316 hrs

Usage: Used for Landfill site maintenance

Note: Anticipated Replacement – 2032



2013 Ford F150 4x2 Pickup

FLEET UNIT #74

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 127,508 km (Nov/24)

- 120,296 km (Nov/23)

2024 Mileage – 7,212 km

Usage: Used year-round by Community Services and Facilities staff.

Note: Anticipated Replacement – 2025 (Deferred to 2026)



2014 Advantage G8T Utility Trailer

FLEET UNIT #76

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Used year-round by Community Services and Facilities staff for debris clean up, plant and flower watering.

Note: Anticipated Replacement - 2026



2015 Chevrolet Silverado Pickup

FLEET UNIT #77

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 203,307 km (Nov/24)
- 181,560 km (Nov/23)

2024 Mileage – 21,747 km

Usage: Used year-round by Transportation Services staff.

Note: Anticipated Replacement – 2025 (Deferred to 2026)



2015 Dakota Top Dresser

FLEET UNIT #78

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Seasonal use for field maintenance.

Note: Replace as Needed



2006 Kawasaki Mule 3010

FLEET UNIT #79

Dept. – Environmental Services

Stored – Municipal Landfill

Current Hours – 415 hrs (Nov/24)

- 415 hrs (Nov/23)

2024 Hours – 0 hrs

Usage: Landfill site maintenance.

Note: Anticipated Replacement – 2026. Noted in the 2021 Development Charge Background Study, it is to be replaced with a pickup truck.



2023 International HV507 Tandem Plow Truck

FLEET UNIT #81

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 30,300 km (Nov/24)

- 14,296 km (Nov/23)

2024 Mileage – 16,004 km

Usage: Plow, ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance.

Note: Anticipated Replacement - 2033



2020 Chevrolet Silverado Pickup

FLEET UNIT #82

Dept. – Environmental Services

Stored – Operations Centre

Odometer Reading – 85,617 km (Nov/24)

- 67,127 km (Nov/23)

2024 Mileage – 18,490 km

Usage: Used year-round by Environmental Services staff.

Note: Anticipated Replacement – 2028

2025 Budget – One-time, 4 New Tires and Brakes (\$2,300)



2020 Chevrolet Silverado Pickup

FLEET UNIT #83

Dept. – Planning and Development Services

Stored – Municipal Office

Odometer Reading – 62,519 km (Nov/24)

- 46,096 km (Nov/23)

2024 Mileage – 16,423 km

Usage: Used by Chief Building Official and Deputy Chief Building Official year-round for site inspections.

Note: Anticipated Replacement - 2028



2020 Bear 80X Tandem Axle Trailer

FLEET UNIT #84

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Carrying water tank, towing lawn mowers, debris, wood, dump runs, leaves, building materials, moving tables and chairs.

Note: Anticipated Replacement - 2028



2020 Olympia Ice Resurfacers

FLEET UNIT #85

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 2,633 hrs (Nov/24)

- 1,912 hrs (Nov/23)

2024 Hours – 721 hrs

Usage: Main ice resurface machine for the Flight Exec Centre.

Note: Anticipated Replacement – 2030



2016 Trackless Sidewalk Plow

FLEET UNIT #86

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 985 hrs (Nov/24)

- 840 hrs (Nov/23)

2024 Hours – 145 hrs

Usage: Plow and salt sidewalks in Dorchester and Thorndale.

Note: Anticipated Replacement - 2029



2020 Freightliner 114SD Tandem Plow Truck

FLEET UNIT #87

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 74,041 km (Nov/24)

- 59,208 km (Nov/23)

2024 Mileage – 14,833 km

Usage: Plow, ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance. Complete with Pavement Edger.

Note: Anticipated Replacement - 2031



2021 Freightliner 114SD Tandem Plow Truck

FLEET UNIT #88

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 27,749 km (Nov/24)

- 20,660 km (Nov/23)

2024 Mileage – 7,089 km

Usage: Plow, ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance. Complete with Pavement Edger.

Note: Anticipated Replacement – 2031



2021 Chevrolet Silverado Pickup

FLEET UNIT #89

Dept. – Environmental Services

Stored – Operations Centre

Odometer Reading – 89,037 km (Nov/24)

- 69,258 km (Nov/23)

2024 Mileage – 19,779 km

Usage: Used year-round by Environmental Services staff.

Note: Anticipated Replacement – 2029

2025 Budget – One-time, 4 New Tires and Brakes (\$2,300)



2021 Chevrolet Silverado Pickup

FLEET UNIT #90

Dept. – Environmental Services

Stored – Operations Centre

Odometer Reading – 94,129 km (Nov/24)

- 71,830 km (Nov/23)

2024 Mileage – 22,299 km

Usage: Used year-round by Environmental Services staff.

Note: Anticipated Replacement – 2029

2025 Budget – One-time, 4 New Tires and Brakes (\$2,300)



2021 Case IH Farmall 40C Series II Tractor

FLEET UNIT #91

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 780 hrs (Nov/24)

- 612 hrs (Nov/23)

2024 Hours – 168 hrs

Usage: Snow removal, rear blade work, loading materials, unloading delivery trucks, pulling over seeder, pulling 6 ton grass roller, grading, digging, drilling post holes, heavy lifting (plates over header trench).

Note: Anticipated Replacement – 2029



2021 John Deere Zero Turn Mower

FLEET UNIT #92

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Current Hours – 844 hrs (Nov/24)

- 562 hrs (Nov/23)

2024 Hours – 282 hrs

Usage: Seasonal use for grass cutting/ field maintenance.

Note: Anticipated Replacement - 2029



2021 Chevrolet Silverado 2500 Pickup

FLEET UNIT #93

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 87,837 km (Nov/24)

- 61,523 km (Nov/23)

2024 Mileage – 26,314 km

Usage: Used year-round by Transportation Services staff.

Note: Anticipated Replacement - 2029



2021 Chevrolet Silverado 2500 Pickup

FLEET UNIT #94

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – 46,591 km (Nov/24)

- 33,608 km (Nov/23)

2024 Mileage – 12,983 km

Usage: Used year-round by Community Services and Facilities staff. Plowing Municipal lots.

Note: Anticipated Replacement - 2029



2022 Chevrolet Silverado Pickup

FLEET UNIT #95

Dept. – Environmental Services

Stored – Flight Exec Centre

Odometer Reading – 55,581 km (Nov/24)

- 35,105 km (Nov/23)

2024 Mileage – 20,476 km

Usage: Used year-round by Environmental Services staff.

Note: Anticipated Replacement - 2030



2003 CAT 953C Crawler Loader

FLEET UNIT #96

Dept. – Environmental Services

Stored – Landfill

Current Hours – 5,375 hrs (Nov/24)
- 5,151 hrs (Nov/23)

2024 Hours – 224 hrs

Usage: Applying daily cover to working cell and maintaining construction wood area at Landfill Site.

Note: Anticipated Replacement - 2037



2023 International HV507 Tandem Plow Truck

FLEET UNIT #97

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 17,311 km (Nov/24)
- 9,847 km (Nov/23)

2024 Mileage – 7,464 km

Usage: Plow, ditch, drain, catch basin work. Patch hard surface, bridge and culvert work, gravel and gravel pit maintenance.

Note: Anticipated Replacement - 2033



2022 Fendt FT822 S4 Tractor

FLEET UNIT #98

Dept. – Transportation Services

Stored – Operations Centre

Current Hours – 1,275 hrs (Nov/24)

- 666 hrs (Nov/23)

2024 Hours – 609 hrs

Usage: Sweeping, shoulder grading, load vehicles, roadside mowing, moving materials and stock piling.

Note: Anticipated Replacement - 2033



2024 Chevrolet Silverado 2500

FLEET UNIT #99

Dept. – Transportation Services

Stored – Operations Centre

Odometer Reading – 25,439 km (Nov/24)

Usage: Used year-round by the Transportation Superintendent and Winter Patrollers.

Note: New in 2024, Anticipated Replacement - 2029



2021 Bear 80X Trailer

FLEET UNIT #TR-001

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Carrying water tank, towing lawn mowers, debris, wood, dump runs, leaves, building materials, moving tables and chairs.

Note: Anticipated Replacement - 2029



2021 N&NT HD8 Trailer

FLEET UNIT #TR-002

Dept. – Community Services and Facilities

Stored – Flight Exec Centre

Odometer Reading – N/A

Usage: Carrying water tank, towing lawn mowers, debris, wood, dump runs, leaves, building materials, moving tables and chairs.

Note: Anticipated Replacement - 2029



Fire Department Vehicles

2017 Spartan Metro Star Pumper/Tanker Truck

FLEET UNIT #100

Dept. – Fire

Stored – Dorchester Station

Unit – Tanker #1

Odometer Reading – 20,453 km (Nov/24)

- 16,646 km (Nov/23)

2024 Mileage – 3,807 km

Note: Anticipated Replacement -2037



2007 Rosenbauer Pumper Truck

FLEET UNIT #101

Dept. – Fire

Stored – Dorchester Station

Unit – Engine #1

Odometer Reading – 76,819 km (Nov/24)

- 72,472 km (Nov/23)

2024 Mileage – 4,347 km

Note: Anticipated Replacement - 2027

2025 Budget – One-time, 2 New Steering Tires and Repairs (\$23,500)



2020 Spartan Metrostar Walk-In Rescue Truck

FLEET UNIT #103

Dept. – Fire

Stored – Dorchester Station

Unit – Squad #1

Odometer Reading – 10,667 km (Nov/24)

- 7,332 km (Nov/23)

2024 Mileage – 3,335 km

Note: Anticipated Replacement - 2040



1991 E Two Tanker Truck

FLEET UNIT #104

Dept. – Fire

Stored – Dorchester Station

Unit – Engine #2

Odometer Reading – 49,412 km (Nov/24)

- 48,356 km (Nov/23)

2024 Mileage – 1,056 km

Note: Anticipated Replacement - 2026



2017 Ford F550 Rescue/Brush Truck

FLEET UNIT #105

Dept. – Fire

Stored – Dorchester Station

Unit – Squad #1

Odometer Reading – 7,895 km (Nov/24)

- 6,715 km (Nov/23)

2024 Mileage – 1,180 km

Note: Anticipated Replacement - 2037



2012 International Water/Vacuum Truck

FLEET UNIT #108

Dept. – Fire

Stored – Dorchester Station

Unit – Tanker #2

Odometer Reading – 25,896 km (Nov/24)

- 15,681 km (Nov/23)

2024 Mileage – 10,215 km

Note: Anticipated Replacement – 2032

2025 Budget – One-time, 2 New Steering Tires (\$3,500)



2003 Freightliner Rescue Truck

FLEET UNIT #200

Dept. – Fire

Stored – Thorndale Station

Unit – Rescue #1

Odometer Reading – 24,019 km (Nov/24)

- 22,611 km (Nov/23)

2024 Mileage – 1,408 km

Note: Unit Replacement Ordered in 2023, Anticipated Delivery - 2025



**2015 International Work Star Tanker Truck–
FLEET UNIT #204**

Dept. – Fire

Stored – Thorndale Station

Unit – Tanker #2

Odometer Reading – 11,220 km (Nov/24)

- 9,852 km (Nov/23)

2024 Mileage – 1,368 km

Note: Anticipated Replacement - 2035



**2010 Pierce Tanker Truck
FLEET UNIT #205**

Dept. – Fire

Stored – Thorndale Station

Unit – Tanker #1

Odometer Reading – 18,723 km (Nov/24)

- 17,079 km (Nov/23)

2024 Mileage – 1,644 km

Note: Anticipated Replacement - 2030

2025 Budget – One-time, 2 New Steering Tires (\$3,500)



2012 E One Typhoon Pumper Truck

FLEET UNIT #206

Dept. – Fire

Stored – Thorndale Station

Unit – Engine #1

Odometer Reading – 47,549 km (Nov/24)

- 45,181 km (Nov/23)

2024 Mileage – 2,368 km

Note: Anticipated Replacement - 2032

2025 Budget – One-time, 2 New Steering Tires (\$3,500)



2024 Chevrolet Silverado Custom Trail Boss

FLEET UNIT #220

Dept. – Fire

Stored – Thorndale Station

Unit – Fire Chief Truck

Odometer Reading – 7,158 km (Nov/24)

Note: Purchased in 2024, Anticipated Replacement - 2044



MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Environmental Services

ENVIRONMENTAL SERVICES make up 2.6% (1.6% - 2024) of your local Thames Centre municipal taxes and includes storm water management, solid waste collection (garbage), solid waste disposal (landfill), solid waste diversion (recycling) and contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide Environmental Services. Waste Management Services maintains garbage and recycling collection and disposal for over 5,000 properties, and operations for the landfill located at 2015 Crampton Drive. In 2022, the municipality collected 3246 tonnes of solid waste and diverted 982 of those tonnes through the bluebox recycling.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0821-4825 Storm Water Management	(260,347)	-	115,406	-	-
50-0840-4805 Solid Waste Collection	115,256	360,456	508,426	353,027	336,327
50-0850-4805 Solid Waste Disposal (Landfill)	(223,088)	(313,001)	(124,992)	(289,178)	(381,220)
50-0860-4805 Solid Waste Diversion (Recycling)	(245,408)	(326,446)	29,077	(69,831)	(86,633)
50-0898-4605 Environmental Services Administration	-	-	(172,982)	-	-
50-1850-8500 Municipal Drains	(198,675)	(181,892)	(167,144)	(185,804)	(186,337)
Total required to be raised from taxation	(812,261)	(460,883)	187,790	(191,786)	(317,863)

2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0821-4825 STORM WATER MANAGEMENT					
REVENUES					
51555-LIFECYCLE CHARGE	194,878	177,567	170,036	178,259	209,831
52100-TRANSFER FROM RESERVES	-	40,000	-	-	-
TOTAL REVENUES	194,878	217,567	170,036	178,259	209,831
EXPENSES					
65110-ADMIN - AMORTIZATION	260,347	-	-	-	-
65150-BENEFITS	3,697	2,821	4,495	2,911	2,351
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	-	-
65880-MAINTENANCE	-	-	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	17,444	45,000	15,162	45,000	5,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,456	15,000	16,565	35,000	35,000
66510-TRANSFER TO RESERVES	138,486	142,135	-	85,731	157,858
66580-WAGES - REGULAR	19,795	9,611	18,408	9,617	9,622
TOTAL EXPENSES	455,225	217,567	54,630	178,259	209,831
Net 50-0821-4825 STORM WATER MANAGEMENT	(260,347)	-	115,406	-	-
50-0840-4805 SOLID WASTE COLLECTION					
REVENUES					
51380-GARBAGE SURCHARGE	790,593	785,400	794,943	809,100	800,800
52010-SALE - BAG TAGS	62,180	56,650	45,473	63,762	65,675
TOTAL REVENUES	852,773	842,050	840,416	872,862	866,475
EXPENSES					
65100-ADVERTISING	5,699	4,500	3,880	5,105	-
65110-ADMIN - AMORTIZATION	21,845	-	-	-	-
65150-BENEFITS	1,083	3,233	139	3,333	3,724
65222-INFORMATION SERVICES - OPERATING	815.18	1010	-	785	-
65420-COST OF BAG TAGS	5,218	5,000	5,763	5,000	5,800
65725-INFORMATION / PUBLIC NOTICES	-	-	-	-	-
66040-MILEAGE	-	-	-	-	-
66100-OFFICE SUPPLIES	1,007	-	24	100	100
66240-POSTAGE	6,798	6,900	319	7,100	7,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	410,280	397,000	292,030	446,516	459,911
66485-TIPPING FEE EXPENSE	41,468	52,000	29,239	39,440	40,000
66510-TRANSFER TO RESERVES	238,651	-	-	-	-
66580-WAGES - REGULAR	4,653	11,951	595	12,456	13,613
TOTAL EXPENSES	737,516	481,594	331,990	519,835	530,148
Net 50-0840-4805 SOLID WASTE COLLECTION	115,256	360,456	508,426	353,027	336,327

2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0850-4805 SOLID WASTE DISPOSAL (LANDFILL)					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51460-HAULED RECYCLING REVENUE	19,339	15,000	876	16,472	18,000
52080-TIPPING FEES	55,510	45,000	43,160	50,000	50,000
52100-TRANSFER FROM RESERVES	3,497	20,000	2,094	45,000	20,000
TOTAL REVENUES	78,345	80,000	46,130	111,472	88,000
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	41,714	41,714	-	45,885	50,474
65100-ADVERTISING	741	1,000	710	1,000	-
65105-ACCRETION EXPENSE	52,404	-	-	-	-
65140-BANK CHARGES	1,018	1,000	590	1,100	1,100
65150-BENEFITS	26,939	28,388	22,908	27,440	29,474
65200-BUILDING REPAIRS & MAINTENANCE	506	2,500	2,975	2,500	2,500
65222-INFORMATION SERVICES - OPERATING	864.59	1069	-	785	6,982
65290-CLOTHING ALLOWANCE	575	575	461	575	575
65295-COFFEE / CANTEEN SUPPLIES	64	50	34	73	50
65380-CONSULTING, ENGINEERING	21,860	20,000	16,937	45,000	65,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	1,414	2,000	-	2,000	-
65450-DEFERRED LANDFILL LIABILITY	-	75,000	-	75,000	100,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,560	2,000	3,246	1,410	1,500
65730-INSURANCE PREMIUM	4,878	9,694	6,378	6,000	6,000
65790-LEASE / RENTAL EXPENSE	1,313	1,000	1,587	1,000	1,200
65990-MATERIALS / SUPPLIES	3,312	3,500	5,071	6,600	5,600
66080-MUNICIPAL TAXES	11,733	12,850	11,815	12,100	12,403
66120-ONTARIO HYDRO	1,365	1,400	700	1,500	1,700
66135-OVERTIME	3,290	1,000	1,504	1,000	1,000
66170-PERSONAL PROTECTIVE EQUIPMENT	145	250	-	245	200
66290-PUBLIC RELATIONS/ IFT & ENTERTAINMENT	2,758	4,000	-	-	5,200
66315-REMOVABLE OF RECYCLABLES	-	750	661	750	700
66440-SUB-CONTRACT / CONTRACTED SERVICES	14,156	50,000	10,657	45,000	45,000
66470-TELECOMMUNICATIONS	1,193	1,200	1,187	1,500	3,300
66485-TIPPING FEE EXPENSE	12,113	18,000	3,789	15,000	14,000
66510-TRANSFER TO RESERVES	-	10,000	-	-	-
66540-UNION GAS	-	-	-	-	-
66580-WAGES - REGULAR	95,486	104,061	79,912	107,187	115,262
66581-WAGES - WORK FROM OTHERS	-	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	31	-	-	-	-
TOTAL EXPENSES	301,433	393,001	171,122	400,650	469,220
Net 50-0850-4805 SOLID WASTE DISPOSAL (LANDFILL)	(223,088)	(313,001)	(124,992)	(289,178)	(381,220)

2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0860-4805 SOLID WASTE DIVERSION (RECYCLING)					
REVENUES					
51435-GRANT - WASTE DIVERSION	159,093	175,000	-	-	-
51440-CMO-REIMBURSEMENT	131,555	-	332,367	411,258	400,000
51460-HAULED RECYCLING REVENUE	55,555	80,000	-	-	-
52020-SALE - BLUE BOXES	669	1,000	442	1,000	750
TOTAL REVENUES	346,872	256,000	332,808	412,258	400,750
EXPENSES					
65100-ADVERTISING	5,842	6,000	768	4,500	-
65150-BENEFITS	1,078	2,434	54	2,492	2,830
65165-BLUEBOX / COMPOSTER EXPENSE	6,218	3,600	4,592	4,500	4,500
65222-INFORMATION SERVICES - OPERATING	716	891	-	725	-
66240-POSTAGE	-	500	589	654	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	440,861	435,000	297,480	447,300	469,665
66442-SUBCONTRACT - PROCESSING	133,294	125,000	-	12,500	-
66485-TIPPING FEE EXPENSE	132	-	-	-	-
66580-WAGES - REGULAR	4,138	9,021	249	9,418	10,388
TOTAL EXPENSES	592,280	582,446	303,731	482,089	487,383
Net 50-0860-4805 SOLID WASTE DIVERSION (RECYCLING)	(245,408)	(326,446)	29,077	(69,831)	(86,633)
50-0898-4605 ENVIRONMENTAL SERVICES ADMINISTRATION					
REVENUES					
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	51,500	51,500	-	56,650	62,315
65150-BENEFITS	17,208	21,204	34,277	22,238	25,778
65380-CONSULTING, ENGINEERING	1,027	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	2,681	-	1,323	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT EXP	584	250	-	250	250
65795-LEASE / MAINT. AGREEMENT	3,146	4,500	3,146	4,500	4,500
65800-LEGAL FEES	-	-	2,604	700	700
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66020-MEETING EXPENSES	-	-	-	-	-
66100-OFFICE SUPPLIES	972	-	1,183	500	500
66470-TELECOMMUNICATIONS	1,364	1,403	972	1,400	1,600
66580-WAGES - REGULAR	70,846	81,830	129,477	85,921	96,020
66587-COVID-19 WAGES & BENEFITS	308	-	-	-	-
67891-INTERDEPARTMENTAL	(149,637)	(160,687)	-	(172,159)	(191,663)
TOTAL EXPENSES	-	-	172,982	-	-
Net 50-0898-4605 ENVIRONMENTAL SERVICES ADMIN	-	-	(172,982)	-	-

2025 Operating Budget

ENVIRONMENTAL SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1850-8500 MUNICIPAL DRAINS					
REVENUES					
51395-GRANT - DRAINAGE SUPT.	61,167	70,000	-	65,000	65,000
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51505-INTEREST - MUNICIPAL DRAINS	779	4,000	4,365	8,000	8,000
51605-MUNICIPAL DRAIN DEBENTURE LEVY	32,242	32,242	-	32,243	10,261
52100-TRANSFER FROM RESERVES	-	-	-	17,000	-
TOTAL REVENUES	94,188	106,242	4,365	122,243	83,261
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	9,750	9,750	-	10,725	11,798
65110-ADMIN - AMORTIZATION	996	-	-	-	-
65150-BENEFITS	49,276	43,141	30,532	44,768	43,949
65222-INFORMATION SERVICES - OPERATING	8,399	10,392	-	10,091	9,286
65290-CLOTHING ALLOWANCE	575	575	-	575	575
65410-CONVENTIONS, SEMINARS, TRAINING	3,675	3,700	-	-	-
65430-COURIER / SHIPPING	-	50	-	-	-
65440-DEBENTURE INTEREST	5,265	5,266	239	4,425	3,671
65445-DEBENTURE PRINCIPAL	26,977	26,976	10,751	27,817	6,590
65510-EMPLOYEE RELATIONS / GIFT EXP	53	100	-	125	125
65800-LEGAL FEES	-	2,500	-	-	-
65910-MAINTENANCE - OTHER EQUIP	-	-	-	140	140
66030-MEMBERSHIPS	409	700	323	500	500
66040-MILEAGE	-	500	-	-	-
66100-OFFICE SUPPLIES	102	1,000	-	250	250
66123-ONTARIO ONE CALLS	1,350	1,600	1,378	2,100	2,100
66135-OVERTIME	1,004	2,000	446	1,000	1,000
66380-SMALL BALANCE WRITE OFFS	261	500	193	500	500
66440-SUB-CONTRACT / CONTRACTED SERVICES	22,474	20,000	22,694	42,000	25,000
66470-TELECOMMUNICATIONS	1,364	1,200	988	1,300	1,400
66510-TRANSFER TO RESERVES	2,668	-	-	-	-
66580-WAGES - REGULAR	158,190	158,184	103,964	161,731	162,714
66587-COVID-19 WAGES & BENEFITS	77	-	-	-	-
TOTAL EXPENSES	292,863	288,134	171,509	308,047	269,598
Net 50-1850-8500 MUNICIPAL DRAINS	(198,675)	(181,892)	(167,144)	(185,804)	(186,337)
NET ENVIRONMENTAL SERVICES	(812,261)	(460,883)	187,790	(191,786)	(317,863)

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Waste Water Services

WASTE WATER SERVICES includes Waste Water Administration, Catherine Street Sewage System, Dorchester Waste Water Treatment Plant, Thorndale Waste Water Treatment Plant, and associated collection systems. Waste water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0811-4155 Waste Water Administration	(16,805)	681,539	1,585,622	734,268	834,208
50-0812-4155 DOR Waste Water Treatment Plant	(358,912)	(330,917)	(302,367)	(353,364)	(372,164)
50-0812-4215 DOR Sludge Removal & Pumping	(42,825)	(30,000)	(30,319)	(30,000)	(39,000)
50-0813-4155 CATHERINE ST WWTP	(22,008)	(16,296)	(6,069)	(16,115)	(80,031)
50-0814-4155 THOR Waste Water Treatment Plant	(292,756)	(261,426)	(235,301)	(292,789)	(296,713)
50-0814-4215 THOR Sludge Removal & Pumping	(19,661)	(24,500)	(23,107)	(24,500)	(32,000)
50-0815-4155 Waste Water Collection	(15,355)	(18,400)	(13,348)	(17,500)	(14,300)
Total required to be raised from taxation	(768,322)	-	975,111		-

2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0811-4155 WASTE WATER ADMINISTRATION					
REVENUES					
51130-CONNECTION CHARGE (PLANT, MISC, NEW CONNEC	300	166,000	963,876	510,000	-
51590-MISCELLANEOUS REVENUE	-	-	-	-	-
52055-SERVICING CHARGE (PLANT)	52,816	52,826	-	52,816	50,593
52057-SEWAGE BILLINGS	1,268,311	1,193,041	1,082,998	1,193,041	1,216,902
52095-TRANSFER FROM DEVELOPMENT CHARGES	869,639	815,808	-	869,639	873,787
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	2,191,066	2,227,675	2,046,874	2,625,496	2,141,282
EXPENSES					
65105-ACCRETION EXPENSE	4,878	-	-	-	-
65110-ADMIN - AMORTIZATION	763,444	-	-	-	-
65150-BENEFITS	7,866	10,358	348	10,784	10,727
65350-COMPUTER SOFTWARE	-	1,074	-	1,183	1,392
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65440-DEBENTURE INTEREST	119,882	119,892	53,809	105,711	91,221
65445-DEBENTURE PRINCIPAL	808,389	808,388	400,082	822,559	834,826
65790-LEASE / RENTAL EXPENSE	955	1,000	955	1,000	1,000
65990-MATERIALS / SUPPLIES	-	1,000	-	1,000	1,000
66123-ONTARIO ONE CALLS	500	500	382	521	550
66435-STUDIES/ASSESSMENTS/SURVEYS	424	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	27,899	30,000	4,579	30,000	60,000
66510-TRANSFER TO RESERVES	400,961	490,138	-	830,101	210,151
66580-WAGES - REGULAR	27,443	35,580	1,097	36,271	38,257
67200-VEHICLE COSTS	339	-	-	450	450
67891-INTERDEPARTMENTAL	44,891	48,206	-	51,648	57,500
TOTAL EXPENSES	2,207,871	1,546,136	461,252	1,891,228	1,307,074
Net 50-0811-4155 WASTE WATER ADMINISTRATION	(16,805)	681,539	1,585,622	734,268	834,208

2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0812-4155 DOR WASTE WATER TREATMENT PLANT					
REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65150-BENEFITS	1,203	276	136	260	324
65210-BUILDING SECURITY	-	500	-	500	-
65260-CHEMICALS	10,593	10,000	6,450	10,000	10,000
65340-COMPUTER HARDWARE	1,975	10,500	-	2,300	2,415
65530-EQUIPMENT (NOT CAPITAL)	42,289	35,000	29,755	30,000	30,000
65670-GENERATORS - SERVICING & FUEL	781	2,000	1,943	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	3,000	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,924	4,000	1,550	3,000	3,000
65730-INSURANCE PREMIUM	36,172	8,269	50,086	40,000	46,000
65790-LEASE / RENTAL EXPENSE	3,506	3,000	3,442	3,000	4,500
65960-MAINTENANCE SUPPLIES	550	-	-	-	500
66080-MUNICIPAL TAXES	30,652	30,950	30,856	31,600	32,391
66120-ONTARIO HYDRO	51,197	49,300	33,159	51,800	52,600
66125-OPERATING CONTRACT	153,401	153,208	132,390	159,040	168,538
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	11,466	12,000	7,531	12,000	12,000
66470-TELECOMMUNICATIONS	3,948	5,600	2,764	5,200	4,700
66540-UNION GAS	760	1,600	746	900	1,100
66580-WAGES - REGULAR	6,425	1,014	841	1,064	1,196
66581-WAGES - WORK FROM OTHERS	259	-	-	-	-
66590-WATER	811	700	718	700	900
TOTAL EXPENSES	358,912	330,917	302,367	353,364	372,164
Net 50-0812-4155 DOR WWTP	(358,912)	(330,917)	(302,367)	(353,364)	(372,164)
50-0812-4215 DOR SLUDGE REMOVAL & PUMPING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	42,825	15,000	27,214	15,000	32,000
66485-TIPPING FEE EXPENSE	-	15,000	3,105	15,000	7,000
TOTAL EXPENSES	42,825	30,000	30,319	30,000	39,000
Net 50-0812-4215 DOR SLUDGE REMOVAL&PUMPING	(42,825)	(30,000)	(30,319)	(30,000)	(39,000)
50-0813-4155 CATHERINE ST WASTE WATER TREATMENT PLANT					
EXPENSES					
65150-BENEFITS	652	1,249	653	1,297	1,404
65530-EQUIPMENT (NOT CAPITAL)	-	-	-	-	60,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	2,239	3,000	2,412	3,150	3,150
65790-LEASE / RENTAL EXPENSE	-	4,000	-	4,000	7,500
66120-ONTARIO HYDRO	653	700	323	700	700
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,018	2,500	-	2,500	2,500
66580-WAGES - REGULAR	3,291	4,347	2,681	4,468	4,777
66581-WAGES - WORK FROM OTHERS	155	-	-	-	-
TOTAL EXPENSES	22,008	16,296	6,069	16,115	80,031
Net 50-0813-4155 CATHERINE ST WWTP	(22,008)	(16,296)	(6,069)	(16,115)	(80,031)

2025 Operating Budget

WASTEWATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0814-4155 THOR WASTE WATER TREATMENT PLANT					
REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65150-BENEFITS	785	437	245	443	503
65200-BUILDING REPAIRS & MAINTENANCE	8,713	11,000	1,702	2,000	2,000
65260-CHEMICALS	9,694	6,500	8,427	9,000	10,000
65340-COMPUTER HARDWARE	3,200	10,500	2,117	2,080	2,700
65530-EQUIPMENT (NOT CAPITAL)	31,020	30,000	43,627	46,320	28,320
65670-GENERATORS - SERVICING & FUEL	1,250	2,000	1,136	2,000	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	1,000	-	1,000	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,356	1,500	1,054	1,500	2,000
65730-INSURANCE PREMIUM	23,264	5,104	16,491	26,000	15,000
65790-LEASE / RENTAL EXPENSE	1,237	1,500	1,038	1,500	1,500
65960-MAINTENANCE SUPPLIES	3,361	2,500	3,053	3,000	3,000
66080-MUNICIPAL TAXES	14,177	15,650	14,271	14,650	15,016
66120-ONTARIO HYDRO	61,631	50,000	32,206	52,500	74,000
66125-OPERATING CONTRACT	112,743	112,758	98,557	116,013	124,046
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	12,241	5,000	7,760	8,840	10,500
66470-TELECOMMUNICATIONS	4,306	4,400	2,502	4,300	4,350
66580-WAGES - REGULAR	3,030	1,577	1,086	1,643	1,778
66581-WAGES - WORK FROM OTHERS	748	-	28	-	-
TOTAL EXPENSES	292,756	261,426	235,301	292,789	296,713
Net 50-0814-4155 THOR WWTP	(292,756)	(261,426)	(235,301)	(292,789)	(296,713)
50-0814-4215 THOR SLUDGE REMOVAL & PUMPING					
EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	19,661	9,500	21,037	15,000	27,000
66485-TIPPING FEE EXPENSE	-	15,000	2,070	9,500	5,000
TOTAL EXPENSES	19,661	24,500	23,107	24,500	32,000
Net 50-0814-4215 THOR SLUDGE REMOVAL&PUMPING	(19,661)	(24,500)	(23,107)	(24,500)	(32,000)
50-0815-4155 WASTE WATER COLLECTION					
EXPENSES					
65670-GENERATORS - SERVICING & FUEL	5,683	5,000	2,541	2,000	2,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,164	2,000	6,487	3,500	3,500
66120-ONTARIO HYDRO	8,508	11,400	4,320	12,000	8,800
TOTAL EXPENSES	15,355	18,400	13,348	17,500	14,300
Net 50-0815-4155 WASTE WATER COLLECTION	(15,355)	(18,400)	(13,348)	(17,500)	(14,300)
NET WASTEWATER RATES	(768,322)	-	975,111	-	-

MUNICIPALITY OF THAMES CENTRE

2025 Operating Budget

Water Services

WATER SERVICES include the Water Distribution System, Dorchester Water Treatment Plant, Thorndale Water Treatment Plant, Water Tower Operations and Well Maintenance. Water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-0830-4300 Water Admin - Amortization	(554,901)	-	-	-	-
50-0830-4340 Water Distribution System	680,863	688,285	1,684,947	738,932	837,945
50-0830-4380 Wtr Meter Read - Sub-Contract	(15,264)	(15,000)	(10,176)	(15,500)	(15,500)
50-0830-4405 Hydrant Maintenance	(2,815)	(4,000)	(6,496)	(4,500)	(4,700)
50-0830-4440 Water System Operation	(35,637)	(40,700)	(60,934)	(50,000)	(53,000)
50-0830-4470 Water Meter Installation	(98,080)	(100,000)	(84,161)	(100,000)	(100,000)
50-0830-4495 Water Tower Operations	(16,373)	(19,050)	(11,448)	(20,800)	(23,100)
50-0831-4340 DOR Water Treatment Plant	(336,033)	(324,088)	(217,065)	(350,916)	(391,270)
50-0831-4440 System Sampling	(14,224)	(15,500)	(10,355)	(20,550)	(20,000)
50-0831-4510 DOR Well Maintenance	(42,183)	(50,000)	(62,116)	(55,200)	(68,500)
50-0834-4340 THOR Water Treatment Plant	(111,664)	(111,547)	(84,694)	(112,266)	(134,375)
50-0834-4440 System Sampling	(5,537)	(5,400)	(4,295)	(6,200)	(6,000)
50-0834-4510 THOR Well Maintenance	(3,053)	(3,000)	0	(3,000)	(21,500)
Total required to be raised from taxation	(554,901)	-	1,133,206	-	-

2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0830-4300 WATER ADMIN - AMORTIZATION EXPENSES					
65105-ACCRETION EXPENSE	6,280	-	-	-	-
65110-ADMIN - AMORTIZATION	548,621	-	-	-	-
TOTAL EXPENSES	554,901	-	-	-	-
Net 50-0830-4300 WATER ADMIN - AMORTIZATION	(554,901)	-	-	-	-
50-0830-4340 WATER DISTRIBUTION SYSTEM REVENUES					
51080-DEBENTURE LEVY	9,080	8,989	-	8,989	8,989
51130-CONNECTION CHARGE (PLANT, MISC, NEW)	15,000	80,000	14,432	11,700	12,051
51230-DISCOUNTS & OCCUPANCY CHARGE	3,080	4,000	2,120	3,846	3,748
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51460-HAULED RECYCLING REVENUE	1,714	750	1,337	750	933
51465-HYDRANT RECOVERIES FROM FIRE SERVICES	-	4,100	-	4,203	5,000
51525-LATE PAYMENT CHARGES	13,958	10,000	12,364	9,000	10,390
51555-LIFECYCLE CHARGE	428,487	417,894	359,625	417,894	428,341
51590-MISCELLANEOUS REVENUE	18,221	15,000	1,483	25,000	500
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52130-WATER BILLINGS	1,999,237	2,056,124	1,671,827	2,056,124	2,107,527
TOTAL REVENUES	2,488,777	2,596,857	2,063,187	2,537,506	2,577,479
EXPENSES					
65100-ADVERTISING	2,062	1,000	1,623	1,500	1,500
65150-BENEFITS	112,860	94,355	77,035	97,703	102,427
65222-INFORMATION SERVICES - OPERATING	31,175	38,603	-	43,916	40,774
65290-CLOTHING ALLOWANCE	3,093	3,450	2,724	3,450	2,875
65350-COMPUTER SOFTWARE	992	1,081	-	1,192	1,402
65380-CONSULTING, ENGINEERING	-	-	-	-	-
65410-CONVENTIONS, SEMINARS, TRAINING, ED	17,896	11,000	7,920	13,000	13,000
65435-COVID-19 EXPENSES	-	-	-	-	-
65440-DEBENTURE INTEREST	1,951	1,951	837	1,579	1,187
65445-DEBENTURE PRINCIPAL	7,038	7,038	3,657	7,410	7,802
65510-EMPLOYEE RELATIONS / GIFT EXP	568	500	17	500	500
65530-EQUIPMENT (NOT CAPITAL)	-	9,000	2,932	9,000	40,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	-	-	375	-	-
65800-LEGAL FEES	-	-	-	2,300	-
65830-LICENSE FEES & PERMITS	2,123	8,000	9,269	8,000	8,500
65990-MATERIALS / SUPPLIES	3,315	4,000	980	3,500	3,500
66030-MEMBERSHIPS	511	500	529	530	530
66100-OFFICE SUPPLIES	1,352	2,000	1,352	1,500	1,700
66123-ONTARIO ONE CALLS	813	500	382	521	600
66135-OVERTIME	6,398	5,000	7,390	3,628	3,628
66170-PERSONAL PROTECTIVE EQUIPMENT	409	500	437	500	500
66240-POSTAGE	12,618	13,000	4,142	11,300	13,000
66290-PUBLIC RELATIONS / GIFT EXP	180	450	-	360	360
66300-RADIO / PAGER EXPENSE	-	-	-	-	-
66435-STUDIES / ASSESSMENTS / SURVEYS	422	15,000	-	4,268	4,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	10,000	5,185	7,000	2,500
66470-TELECOMMUNICATIONS	10,855	11,000	6,849	11,000	12,000
66510-TRANSFER TO RESERVES	1,102,230	1,207,603	-	1,050,616	943,307
66580-WAGES - REGULAR	362,780	339,230	244,604	353,790	359,279
66581-WAGES - WORK FROM OTHERS	261	-	-	-	-

2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
67100-FACILITY RENTALS	-	11,330	-	12,500	12,500
67200-VEHICLE COSTS	21,266	-	-	27,500	27,500
67891-INTERDEPARTMENTAL	104,746	112,481	-	120,511	134,163
TOTAL EXPENSES	1,807,914	1,908,572	378,240	1,798,574	1,739,534
Net 50-0830-4340 WATER DISTRIBUTION SYSTEM	680,863	688,285	1,684,947	738,932	837,945
50-0830-4380 WTR METER READ EXPENSES					
66440-SUB-CONTRACT / CONTRACTED SERVICES	15,264	15,000	10,176	15,500	15,500
TOTAL EXPENSES	15,264	15,000	10,176	15,500	15,500
Net 50-0830-4380 WTR METER READ	(15,264)	(15,000)	(10,176)	(15,500)	(15,500)
50-0830-4405 HYDRANT MAINTENANCE EXPENSES					
65990-MATERIALS / SUPPLIES	2,815	4,000	6,496	4,500	4,700
TOTAL EXPENSES	2,815	4,000	6,496	4,500	4,700
Net 50-0830-4405 HYDRANT MAINTENANCE	(2,815)	(4,000)	(6,496)	(4,500)	(4,700)
50-0830-4440 WATER SYSTEM OPERATION REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65990-MATERIALS / SUPPLIES	5,597	10,700	9,820	10,000	8,000
66440-SUB-CONTRACT / CONTRACTED SERVICES	30,040	30,000	51,114	40,000	45,000
TOTAL EXPENSES	35,637	40,700	60,934	50,000	53,000
Net 50-0830-4440 WATER SYSTEM OPERATION	(35,637)	(40,700)	(60,934)	(50,000)	(53,000)
50-0830-4470 WATER METER INSTALLATION EXPENSES					
65990-MATERIALS / SUPPLIES	98,080	100,000	84,161	100,000	100,000
TOTAL EXPENSES	98,080	100,000	84,161	100,000	100,000
Net 50-0830-4470 WATER METER INSTALLATION	(98,080)	(100,000)	(84,161)	(100,000)	(100,000)
50-0830-4495 WATER TOWER OPERATIONS EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	269	1,000	1,096	1,500	1,500
65670-GENERATORS - SERVICING & FUEL	1,745	3,000	2,024	2,500	3,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	2,000	-	-	-
65990-MATERIALS / SUPPLIES	249	1,000	-	2,000	2,000
66120-ONTARIO HYDRO	13,180	11,400	7,614	12,000	13,600
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66470-TELECOMMUNICATIONS	930	650	714	2,800	3,000
66581-WAGES - WORK FROM OTHERS	-	-	-	-	-
TOTAL EXPENSES	16,373	19,050	11,448	20,800	23,100
Net 50-0830-4495 WATER TOWER OPERATIONS	(16,373)	(19,050)	(11,448)	(20,800)	(23,100)

2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0831-4340 DOR WATER TREATMENT PLANT					
REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65150-BENEFITS	12,035	19,082	10,740	20,064	21,554
65200-BUILDING REPAIRS & MAINTENANCE	-	1,500	2,258	1,500	19,500
65210-BUILDING SECURITY	434	500	508	450	500
65260-CHEMICALS	29,907	16,000	21,510	25,000	25,000
65430-COURIER / SHIPPING	-	50	-	100	100
65520-EQUIPMENT LEASE/RENTAL	2,671	2,000		2,000	2,700
65530-EQUIPMENT (NOT CAPITAL)	29,466	20,000	9,158	20,000	31,000
65670-GENERATORS - SERVICING & FUEL	553	4,000	2,164	4,000	5,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	3,722	6,000			-
65728-INSPECTION / MAINTENANCE FEES CHARGED	13,482	10,000	6,231	10,000	11,000
65730-INSURANCE PREMIUM	32,548	24,559	37,176	36,000	34,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	-	-
65990-MATERIALS / SUPPLIES	9,414	15,000	13,646	15,000	15,000
66080-MUNICIPAL TAXES	10,172	10,300	10,239	10,500	10,763
66120-ONTARIO HYDRO	115,323	112,000	53,200	114,300	118,500
66135-OVERTIME	4,860	5,000	176	5,808	5,808
66150-P & M REPORTING	-	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	6,188	4,000	3,198	10,500	10,500
66470-TELECOMMUNICATIONS	5,356	5,500	3,321	5,500	5,500
66580-WAGES - REGULAR	59,331	67,597	43,539	70,194	74,845
66581-WAGES - WORK FROM OTHERS	571	-	-	-	-
TOTAL EXPENSES	336,033	324,088	217,065	350,916	391,270
Net 50-0831-4340 DOR WATER TREATMENT PLANT	(336,033)	(324,088)	(217,065)	(350,916)	(391,270)
50-0831-4440 SYSTEM SAMPLING					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	500	-	550	-
66600-WATER SAMPLING	14,224	15,000	10,355	20,000	20,000
TOTAL EXPENSES	14,224	15,500	10,355	20,550	20,000
Net 50-0831-4440 SYSTEM SAMPLING	(14,224)	(15,500)	(10,355)	(20,550)	(20,000)
50-0831-4510 DOR WELL MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	1,822	5,000	14,627	10,200	18,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	40,361	45,000	47,489	45,000	50,000
TOTAL EXPENSES	42,183	50,000	62,116	55,200	68,500
Net 50-0831-4510 DOR WELL MAINTENANCE	(42,183)	(50,000)	(62,116)	(55,200)	(68,500)

2025 Operating Budget

WATER RATES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-0834-4340 THOR WATER TREATMENT PLANT					
REVENUES					
52100-TRANSFER FROM RESERVES	2,218	-	-	-	-
TOTAL REVENUES	2,218	-	-	-	-
EXPENSES					
65150-BENEFITS	5,779	8,011	5,888	8,422	9,031
65200-BUILDING REPAIRS & MAINTENANCE	447	1,000	2,021	1,500	4,500
65260-CHEMICALS	11,672	10,000	9,597	12,000	11,000
65530-EQUIPMENT (NOT CAPITAL)	10,892	2,700	2,035	5,000	18,000
65670-GENERATORS - SERVICING & FUEL	1,265	1,500	1,426	1,500	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	588	4,700	-	-	-
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,373	1,000	960	1,200	1,300
65730-INSURANCE PREMIUM	14,446	17,578	16,398	16,000	15,000
65910-MAINTENANCE - OTHER EQUIP	-	1,000	-	-	-
65990-MATERIALS / SUPPLIES	1,012	2,500	702	2,500	1,800
66080-MUNICIPAL TAXES	2,724	2,800	2,742	2,850	2,921
66120-ONTARIO HYDRO	22,536	16,700	10,469	17,500	23,200
66135-OVERTIME	4,729	4,000	176	4,000	4,000
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	8,036	4,800	3,722	5,500	5,500
66470-TELECOMMUNICATIONS	5,113	5,100	3,759	5,100	5,000
66580-WAGES - REGULAR	22,549	28,158	24,799	29,194	31,123
66581-WAGES - WORK FROM OTHERS	721	-	-	-	-
TOTAL EXPENSES	113,882	111,547	84,694	112,266	134,375
Net 50-0834-4340 THOR WATER TREATMENT PLANT	(111,664)	(111,547)	(84,694)	(112,266)	(134,375)
50-0834-4440 SYSTEM SAMPLING					
EXPENSES					
65990-MATERIALS / SUPPLIES	-	200	-	200	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	419	-	-	-	-
66600-WATER SAMPLING	5,118	5,200	4,295	6,000	6,000
TOTAL EXPENSES	5,537	5,400	4,295	6,200	6,000
Net 50-0834-4440 SYSTEM SAMPLING	(5,537)	(5,400)	(4,295)	(6,200)	(6,000)
50-0834-4510 THOR WELL MAINTENANCE					
EXPENSES					
65990-MATERIALS / SUPPLIES	3,053	3,000	-	3,000	21,500
TOTAL EXPENSES	3,053	3,000	-	3,000	21,500
Net 50-0834-4510 THOR WELL MAINTENANCE	(3,053)	(3,000)	-	(3,000)	(21,500)
NET WATER RATES	(554,901)	-	1,133,206	-	-

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Health Services

HEALTH SERVICES make up 0.6% (0.5% - 2024) of your local Thames Centre municipal taxes and includes 1 active and 7 inactive cemetery and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide these services. Health Services supports and maintains the active Dorchester Union Cemetery along with 7 inactive cemeteries and, In 2023, for the Dorchester Union Cemetery, we facilitated 96 interments, sold 41 interment rights, coordinated placements for 51 memorials and processed 49 burial permits and registered deaths.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-1040-5500 DORCHESTER CEMETERY	(79,791)	(76,674)	7,508	(47,517)	(54,621)
50-1040-5600 ABANDONED CEMETERY	(10,999)	(11,000)	(7,164)	(9,950)	(13,743)
Total required to be raised from taxation	(90,790)	(87,674)	344	(57,467)	(68,364)

2025 Operating Budget

HEALTH SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1040-5500 DORCHESTER CEMETERY					
REVENUES					
51110-COLUMBARIUM NICHE REVENUE	14,550	15,000	7,150	12,716	13,034
51210-CUSTOM WORK / RECOVERY	168	1,000	305	1,002	1,027
51250-DONATIONS	50	-	-	-	-
51340-FOUNDATION REVENUE	11,454	11,500	13,475	11,500	11,788
51520-INTEREST ON INVESTMENTS	32,329	4,000	14,192	12,000	12,300
51530-INTERMENTS	73,138	46,000	57,515	45,810	46,955
51695-PERMITS - BURIAL	980	500	965	915	938
51820-REGISTRATION OF DEATHS	980	700	965	800	820
52050-SALE OF LOTS - REGULAR	46,433	34,500	31,643	39,488	40,475
52090-TRANSFER FEES	-	1,000	637	550	564
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52110-TREE DEDICATION PROGRAM	-	-	-	-	-
TOTAL REVENUES	180,081	114,200	126,847	124,781	127,901
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	3,505	3,505	-	3,856	4,242
65100-ADVERTISING	-	250	-	-	-
65110-ADMIN - AMORTIZATION	3,117	-	-	-	-
65150-BENEFITS	24,107	27,813	16,692	24,626	26,531
65222-INFORMATION SERVICES - OPERATING	4,891	4,454	1,836	4,228	6,982
65310-COLUMBARIUM EXPENSE	14,350	8,600	6,440	6,000	6,150
65350-COMPUTER SOFTWARE	384	1,700	-	1,800	1,800
65410-CONVENTIONS, SEMINARS, TRAINING,	-	1,500	-	-	-
65430-COURIER / SHIPPING	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	476	1,000	2,421	4,540	2,091
65630-FOUNDATION EXPENSE	12,728	10,500	12,480	10,500	10,763
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	2,000	-	1,512	1,550
65730-INSURANCE PREMIUM	1,395	3,016	1,618	2,000	2,000
65780-LANDSCAPING	-	-	-	1,000	500
65800-LEGAL FEES	-	2,000	-	-	-
65830-LICENSE FEES & PERMITS	1,121	1,000	2,079	2,175	2,229
65960-MAINTENANCE SUPPLIES	357	2,500	1,144	1,472	1,509
65990-MATERIALS / SUPPLIES	4,069	5,000	967	2,123	2,176
66030-MEMBERSHIPS	-	350	477	300	308
66040-MILEAGE	-	-	99	-	-
66120-ONTARIO HYDRO	1,666	400	179	400	400
66135-OVERTIME	565	-	39	-	-
66200-PLOT BUY-BACKS	880	500	1,044	1,000	1,000
66350-SEMINARS/TRAINING	293	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	1,000	-	1,000	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	2,500	2,500	-	2,500	2,563
66470-TELECOMMUNICATIONS	210	200	138	200	200
66510-TRANSFER TO RESERVES	71,269	5,982	-	6,431	6,592
66520-TREE DEDICATION PROGRAM	-	-	-	-	-
66580-WAGES - REGULAR	111,173	104,554	71,083	94,035	102,036
66590-WATER	815	550	605	600	900
TOTAL EXPENSES	259,872	190,874	119,339	172,298	182,522
Net 50-1040-5500 DORCHESTER CEMETERY	(79,791)	(76,674)	7,508	(47,517)	(54,621)

2025 Operating Budget

HEALTH SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1040-5600 ABANDONED CEMETERY					
EXPENSES					
65430-COURIER / SHIPPING	-	-	-	-	-
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	11,987	7,500	7,164	8,250	12,000
65800-LEGAL FEES	-	-	-	-	-
65880-MAINTENANCE	-	3,500	-	1,700	1,743
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66510-TRANSFER TO RESERVES	(988)	-	-	-	-
TOTAL EXPENSES	10,999	11,000	7,164	9,950	13,743
Net 50-1040-5600 ABANDONED CEMETERY	(10,999)	(11,000)	(7,164)	(9,950)	(13,743)
NET HEALTH SERVICES	(90,790)	(87,674)	344	(57,467)	(68,364)

MUNICIPALITY OF THAMES CENTRE
2025 Operating Budget
Recreation & Cultural Services

COMMUNITY SERVICES & FACILITIES makes up 21.8% (21.9% in 2024) of your local Thames Centre municipal taxes and includes operations and management of facilities, parks, open spaces, along with recreation facilities such as the FlightExec Centre (which includes the Lions Active Living Centre), the Thorndale Lions Community Centre, libraries, sports fields, trails and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide community services. Community Services & Facilities maintains and is responsible for 2 ice surfaces, 2 community centres, 1 active living centre, 9 parks, 13 soccer fields, 11 ball diamonds, 4 tennis courts, 4 outdoor pickleball courts, 3 basketball courts, 13 playgrounds, 1 outdoor pool, 2 splash pads, 1 wading pool, 2 skate parks, 3 outdoor pavilions, 3 fieldhouses, 2 dog parks, a memorial bench program, 2 community gardens, beautification activities and oversight of community events including Canada Day, Corn Fest, Festival of Lights and outdoor movie nights. We also work with various community partners, providing them with space in our facilities to offer programs and services to Thames Centre residents, including Victoria Order of Nurses, Boys & Girls Club and the Playroom Experiment. The department manages 12,600 square metres of indoor recreation facility space, 545,771 square metres of outdoor recreation facility space, and 46 km of trails.

	2023 Actuals	2023 Budget	2024 YTD Actuals	2024 Budget	2025 Budget
50-1605-5170 STAGE/EVENT TRAILER	1,396	2,000	-	1,453	612
50-1605-7100 RECREATION ADMIN	(2,054,512)	(1,013,076)	(413,725)	(1,100,114)	(1,171,742)
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	(2,853)	(16,318)	(806)	(16,654)	(16,391)
50-1610-7200 PLAYGROUND - DORCHESTER	(31,046)	35,970	15,028	(3,050)	(15,994)
50-1610-7201 PLAYGROUND - THORNDALE	(4,901)	(6,316)	(30,917)	(12,432)	(10,961)
50-1610-7229 THAMES CENTRE PARKS	(203,201)	(276,308)	(175,641)	(250,572)	(219,398)
50-1610-7230 DOG PARK	(1,575)	(2,000)	7,013	(4,000)	(4,000)
50-1611-7230 THAMES CENTRE TRAILS	(10,220)	(25,601)	(11,290)	(24,458)	(65,391)
50-1612-7410 TC BALL DIAMONDS	(31,343)	(52,823)	(15,174)	(57,894)	(49,762)
50-1613-7630 TC SOCCER	(56,338)	(79,931)	(66,042)	(82,883)	(85,508)
50-1620-7107 SENIORS CENTRE	(133,871)	(133,601)	(56,103)	(123,203)	(117,123)
50-1634-7101 FLIGHT EXEC CENTRE	(553,328)	(500,454)	(511,863)	(671,410)	(634,551)
50-1634-7102 THORNDALE COMMUNITY CENTRE	(98,611)	(177,818)	(75,479)	(172,171)	(175,211)
50-1634-7103 THORNDALE FIELDHOUSE	(3,697)	(9,553)	(5,510)	(5,900)	(4,900)
50-1634-7104 VON CENTRE	2,549	5,154	11,466	8,008	19,229
50-1634-7105 THORNDALE SPLASH PARK	(19,018)	(19,663)	(10,890)	(20,398)	(21,985)
50-1634-7106 DORCHESTER POOL / SPLASH PARK	(134,915)	(137,794)	(123,286)	(126,200)	(134,589)
50-1634-7109 MILL POND BUILDING	4,526	(910)	6,357	(971)	1,028
50-1640-7301 DORCHESTER LIBRARY	44,911	43,557	29,266	49,882	47,474
50-1640-7302 THORNDALE LIBRARY	13,852	7,475	14,637	7,052	5,411
Total required to be raised from taxation	(3,272,193)	(2,358,010)	(1,412,958)	(2,605,915)	(2,653,752)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1605-5170 #50-1966 STAGE/EVENT TRAILER					
REVENUES					
51830-RENTAL INCOME	1,396	2,000	-	1,453	612
TOTAL REVENUES	1,396	2,000	-	1,453	612
Net 50-1605-5170 #50-1966 STAGE/EVENT TRAILER	1,396	2,000	-	1,453	612
50-1605-7100 RECREATION ADMIN					
REVENUES					
51250-DONATIONS	-	-	-	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION PROGRAM	-	-	-	-	-
51441-COUNCIL - GRANT - FEDERAL (OPERATING)	-	-	3,840	4,200	4,200
51450-REC ADMIN - MEMORIAL BENCH PROGRAM	1,500	4,500	1,500	3,000	3,000
51615-NAMING RIGHTS AND SPONSORSHIPS	7,500	-	7,500	-	7,500
51940-RENTALS - MISCELLANEOUS	2,989	-	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	18,956	35,000	-	-	-
52100-TRANSFER FROM RESERVES	18,956	35,000	-	-	-
TOTAL REVENUES	49,901	74,500	12,840	7,200	14,700
EXPENSES					
63010-CAPITAL FLEET REPLACEMENT	41,922	41,922	-	46,114	50,725
65100-ADVERTISING	1,013	1,000	128	-	-
65110-ADMIN - AMORTIZATION	1,036,129	-	-	-	-
65140-BANK CHARGES	10,072	8,800	6,732	9,000	10,400
65150-BENEFITS	79,188	80,295	77,021	84,038	92,525
65222-INFORMATION SERVICES - OPERATING	43,180	53,450	-	54,547	76,800
65230-SPECIAL EVENTS	-	-	38,482	40,000	40,000
65290-CLOTHING ALLOWANCE	6,892	7,500	7,340	8,100	11,500
65295-COFFEE / CANTEEN SUPPLIES	327	500	548	500	500
65350-COMPUTER SOFTWARE	10,959	11,700	13,761	17,200	10,700
65360-COMPUTER SUPPLIES	106	750	-	750	750
65410-CONVENTIONS, SEMINARS, TRAINING,	10,952	15,000	165	-	-
65435-COVID-19 EXPENSES	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	173	200	-	200	200
65640-FUEL - GAS	1,208	-	899	-	-
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	-	-	738	-	-
65795-LEASE / MAINTENANCE AGREEMENT	2,166	1,500	1,572	2,100	2,100
65800-LEGAL FEES	3,441	-	-	-	-
66010-MEDICALS	-	250	-	222	222
66020-MEETING EXPENSES	-	200	133	200	200
66030-MEMBERSHIPS	2,879	3,000	2,961	3,000	3,000
66035-REC ADMIN - MEMORIAL BENCH	-	3,600	-	3,000	3,000
66040-MILEAGE	358	500	287	-	-
66100-OFFICE SUPPLIES	2,384	2,500	2,050	2,500	2,500
66135-OVERTIME	227	-	-	-	-
66170-PERSONAL PROTECTIVE EQUIPMENT	561	400	218	500	500
66205-PLAY IT FORWARD PROGRAM	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	67,912	70,000	393	-	-
66470-TELECOMMUNICATIONS	7,377	8,000	4,767	7,800	7,400
66510-TRANSFER TO RESERVES	490,484	490,484	-	527,338	540,521
66580-WAGES - REGULAR	283,782	292,205	268,369	303,388	336,082
66587-COVID-19 WAGES & BENEFITS	722	-	-	-	-
67100-FACILITY RENTALS	-	(6,180)	-	(3,183)	(3,183)
TOTAL EXPENSES	2,104,413	1,087,576	426,565	1,107,314	1,186,442
Net 50-1605-7100 RECREATION ADMIN	(2,054,512)	(1,013,076)	(413,725)	(1,100,114)	(1,171,742)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT EXPENSES					
65150-BENEFITS	348	2,940	85	2,123	2,114
66135-OVERTIME	-	-	-	-	-
66580-WAGES - REGULAR	2,504	13,378	720	14,531	14,277
TOTAL EXPENSES	2,853	16,318	806	16,654	16,391
Net 50-1605-7800 WORK FOR ECONOMIC DVLPMENT	(2,853)	(16,318)	(806)	(16,654)	(16,391)
50-1610-7200 DORCHESTER PLAYGROUND PROGRAM REVENUES					
51100-BUS TRIPS	-	2,660	-	2,740	-
51432-GRANT - CSJ	2,321	-	-	-	-
51437-GRANT - MISC	8,246	-	-	-	-
51800-REGISTRATION - SUMMER PROGRAM	134,730	145,600	191,114	145,600	164,000
52025-SALE - BOOTH STOCK	10,548	8,500	6,453	8,500	6,500
52100-TRANSFER FROM RESERVES	-	-	-	18,750	-
TOTAL REVENUES	155,845	156,760	197,567	175,590	170,500
EXPENSES					
65150-BENEFITS	17,328	15,509	16,846	13,860	14,942
65290-CLOTHING ALLOWANCE	828	1,200	1,561	1,200	1,200
65410-CONVENTIONS, SEMINARS, TRAINING	1,071	2,070	-	-	-
66100-OFFICE SUPPLIES	163	500	769	500	200
66280-PROGRAM SUPPLIES - PLAYGROUND	14,056	14,045	12,076	14,500	14,500
66290-PUBLIC RELATIONS / GIFT & ENTERTAINMENT	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	172.32	510	174	525	700
66580-WAGES - REGULAR	153,271	86,756	151,114	147,855	154,752
TOTAL EXPENSES	186,890	120,790	182,539	178,640	186,494
Net 50-1610-7200 DORCHESTER PLAYGROUND PROGRAM	(31,046)	35,970	15,028	(3,050)	(15,994)
50-1610-7201 THORNDALE PLAYGROUND PROGRAM REVENUES					
51800-REGISTRATION - SUMMER PROGRAM	40,588	42,000	10,456	42,000	47,000
52025-SALE - BOOTH STOCK	2,559	2,600	1,893	2,600	2,600
52100-TRANSFER FROM RESERVES	-	-	-	6,250	-
TOTAL REVENUES	43,147	44,600	12,349	50,850	49,600
EXPENSES					
65150-BENEFITS	3,944	5,994	3,472	4,684	3,659
65290-CLOTHING ALLOWANCE	1,034	1,100	1,119	1,100	1,100
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	714	1,000	-	-	-
65990-MATERIALS / SUPPLIES	40	-	-	-	-
66100-OFFICE SUPPLIES	56	500	-	500	200
66280-PROGRAM SUPPLIES - PLAYGROUND	8,067	7,500	5,872	7,500	7,500
66290-PUBLIC RELATIONS/GIFT & ENTERTAINMENT EXP	-	200	-	200	200
66440-SUB-CONTRACT / CONTRACTED SERVICES	172	-	-	-	-
66580-WAGES - REGULAR	34,022	34,622	32,802	49,298	47,902
TOTAL EXPENSES	48,048	50,916	43,266	63,282	60,561
Net THORNDALE PLAYGROUND PROGRAM	(4,901)	(6,316)	(30,917)	(12,432)	(10,961)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1610-7229 THAMES CENTRE PARKS					
REVENUES					
51250-DONATIONS	-	8,000	-	-	-
51590-MISCELLANEOUS REVENUE	-	-	-	2,500	4,000
51730-PROGRAMS - ROGERS 5G	-	-	12,000	-	18,000
51830-RENTAL INCOME	7,615	7,764	7,920	7,615	7,615
51850-RENTALS - BOOTH	-	-	584	-	-
51960-RENTALS - PAVILION	2,464	2,088	3,039	2,200	1,650
52100-TRANSFER FROM RESERVES	-	8,000	-	-	-
52105-TRANSFER FROM DEFERRED REVENUE	-	-	-	16,000	7,700
TOTAL REVENUES	10,079	25,852	23,543	28,315	38,965
EXPENSES					
65150-BENEFITS	16,939	26,482	18,875	22,813	23,766
65200-BUILDING REPAIRS & MAINTENANCE	5,754	10,000	8,438	10,000	12,700
65350-COMPUTER SOFTWARE	-	-	-	1,000	1,000
65530-EQUIPMENT (NOT CAPITAL)	15,585	32,200	5,001	15,300	8,200
65640-FUEL - GAS	17	7,000	-	7,000	7,350
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	8,180	7,500	2,290	7,500	7,500
65730-INSURANCE PREMIUM	31,015	78,192	37,220	35,000	34,000
65780-LANDSCAPING	1,338	3,000	5,624	5,000	5,150
65790-LEASE / RENTAL EXPENSE	3,112	4,000	4,976	4,000	4,000
65910-MAINTENANCE - OTHER EQUIP	3,583	10,000	2,972	13,700	7,000
65915-MAINTENANCE - PLAYGROUND EQUIP.	2,152	4,000	-	3,200	3,200
65960-MAINTENANCE SUPPLIES	33	-	-	-	-
66080-MUNICIPAL TAXES	2,302	2,700	2,331	2,400	2,460
66120-ONTARIO HYDRO	3,142	1,700	1,428	3,200	3,300
66135-OVERTIME	3,118	-	12	1,300	1,300
66440-SUB-CONTRACT / CONTRACTED SERVICES	20,891	5,400	21,894	28,000	13,000
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	96,119	109,986	88,123	119,474	124,437
TOTAL EXPENSES	213,279	302,160	199,184	278,887	258,363
Net 50-1610-7229 THAMES CENTRE PARKS	(203,201)	(276,308)	(175,641)	(250,572)	(219,398)
50-1610-7230 DOG PARK					
REVENUES					
51250-DONATIONS	-	-	26,870	-	-
TOTAL REVENUES	-	-	26,870	-	-
EXPENSES					
65910-MAINTENANCE - OTHER EQUIP	961	1,000	19,857	2,000	2,000
65990-MATERIALS / SUPPLIES	615	1,000	-	2,000	2,000
TOTAL EXPENSES	1,575	2,000	19,857	4,000	4,000
Net 50-1610-7230 DOG PARK	(1,575)	(2,000)	7,013	(4,000)	(4,000)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1611-7230 THAMES CENTRE TRAILS					
REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65150-BENEFITS	1,058	3,993	1,091	3,886	4,160
65730-INSURANCE PREMIUM	250	2,032	222	1,000	-
65790-LEASE / RENTAL EXPENSE	2,556	3,700	5,275	3,150	3,150
65910-MAINTENANCE - OTHER EQUIP	-	500	-	375	375
65960-MAINTENANCE SUPPLIES	421	500	-	800	40,800
66080-MUNICIPAL TAXES	161	200	163	200	205
66135-OVERTIME	144	-	-	-	-
66580-WAGES - REGULAR	5,630	14,676	4,540	15,047	16,701
TOTAL EXPENSES	10,220	25,601	11,290	24,458	65,391
Net 50-1611-7230 THAMES CENTRE TRAILS	(10,220)	(25,601)	(11,290)	(24,458)	(65,391)
50-1612-7410 TC BALL DIAMONDS					
REVENUES					
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	10,000	15,000	7,000	15,000	10,000
51890-RENTALS - LEAGUES	95,328	55,000	70,790	55,000	71,500
51895-RENTALS - ROYAL FIELD	-	36,000	20,938	36,000	38,500
52105-TRANSFER FROM DEFERRED REVENUE	-	-	578	-	7,000
TOTAL REVENUES	105,328	106,000	99,305	106,000	127,000
EXPENSES					
65100-ADVERTISING	-	-	578	-	-
65150-BENEFITS	11,830	16,923	13,260	15,313	16,276
65200-BUILDING REPAIRS & MAINTENANCE	5,744	6,500	3,683	6,500	6,500
65520-EQUIPMENT LEASE/RENTAL	-	500	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	6,015	6,000	6,883	7,500	5,500
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	26,309	25,800	22,376	26,574	27,372
65780-LANDSCAPING	1,135	4,000	3,467	4,000	4,000
65790-LEASE / RENTAL EXPENSE	229	500	112	500	500
65880-MAINTENANCE	-	-	-	-	7,000
65910-MAINTENANCE - OTHER EQUIP	970	2,500	229	3,000	3,000
66120-ONTARIO HYDRO	13,433	6,500	4,452	6,800	13,800
66135-OVERTIME	597	-	-	-	-
66510-TRANSFER TO RESERVES	-	15,000	-	15,000	15,000
66580-WAGES - REGULAR	69,131	66,900	58,227	70,307	76,414
66590-WATER	1,275	7,700	1,213	8,400	1,400
TOTAL EXPENSES	136,671	158,823	114,479	163,894	176,762
Net 50-1612-7410 TC BALL DIAMONDS	(31,343)	(52,823)	(15,174)	(57,894)	(49,762)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1613-7630 TC SOCCER					
REVENUES					
51890-RENTALS - LEAGUES	17,704	10,000	22,003	11,000	18,500
52095-TRANSFER FROM DEVELOPMENT CHARGES	62,105	62,105	-	62,105	62,105
TOTAL REVENUES	79,809	72,105	22,003	73,105	80,605
EXPENSES					
65150-BENEFITS	4,437	9,445	4,234	8,703	9,242
65200-BUILDING REPAIRS & MAINTENANCE	2,116	3,500	2,400	3,500	3,500
65440-DEBENTURE INTEREST	14,606	14,606	6,782	13,209	11,771
65445-DEBENTURE PRINCIPAL	47,499	47,499	24,271	48,896	50,334
65530-EQUIPMENT (NOT CAPITAL)	599	2,000	872	3,500	2,000
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	31,842	32,000	28,377	33,280	33,280
65780-LANDSCAPING	1,135	1,500	-	1,500	1,500
65910-MAINTENANCE - OTHER EQUIP	548	-	-	-	-
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66120-ONTARIO HYDRO	12,521	4,800	4,555	5,000	12,900
66135-OVERTIME	269	-	-	-	-
66580-WAGES - REGULAR	20,575	36,686	16,555	38,400	41,586
TOTAL EXPENSES	136,147	152,036	88,045	155,988	166,113
Net 50-1613-7630 TC SOCCER	(56,338)	(79,931)	(66,042)	(82,883)	(85,508)

50-1620-7107 SENIORS CENTRE

REVENUES

51100-BUS TRIPS	53,135	24,000	58,399	24,000	55,000
51250-DONATIONS	3,250	-	-	-	-
51350-FUNDRAISING	27,521	25,000	17,854	22,500	33,000
51410-GRANT - ONTARIO CONDITIONAL GRANT	42,700	42,700	48,175	42,700	50,000
51420-GRANT - ONTARIO SPECIAL GRANT	24,994	10,000	11,438	22,000	22,000
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51570-MEMBERSHIP REVENUE	12,911	10,500	13,269	13,000	16,500
51590-MISCELLANEOUS REVENUE	144.82	0	-	-	-
51730-PROGRAMS - OTHER	45,971	26,000	37,209	30,000	60,000
51910-RENTALS - MAIN FLOOR	1,370	4,000	967	2,000	6,500
TOTAL REVENUES	211,997	142,200	187,310	156,200	243,000

EXPENSES

65100-ADVERTISING	4,342	2,500	3,153	-	-
65140-BANK CHARGES	2,255	1,200	1,531	1,200	2,400
65150-BENEFITS	42,197	37,376	34,984	39,164	44,400
65200-BUILDING REPAIRS & MAINTENANCE	6,623	3,500	3,633	3,500	4,500
65220-BUS TRIPS	43,529	18,650	31,000	13,200	45,000
65222-INFORMATION SERVICES - OPERATING	9,585	11,878	-	12,383	13,964
65270-CLEANING CONTRACT	2,808	4,400	-	-	-
65280-CLEANING SUPPLIES	538	500	267	500	1,500
65290-CLOTHING ALLOWANCE	145	160	51	160	160
65360-COMPUTER SUPPLIES	-	500	-	100	103
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	1,025	500	-	-	-
65510-EMPLOYEE RELATIONS / GIFT & ENTERTAINMENT E	90	200	83	200	200
65650-FUNDRAISING EXPENSE	23,434	21,400	12,774	14,175	20,790
65680-GROUNDS CARE - EXTERNAL CONTRACTOR	-	500	500	500	500
65730-INSURANCE PREMIUM	855	1,833	994	1,000	1,000
65870-MAGAZINES, PERIODICALS & SUBSCRIPTIONS	75	60	124	75	75
65910-MAINTENANCE - OTHER EQUIP	91	100	8	-	100
65960-MAINTENANCE SUPPLIES	55.48	-	-	-	-
66000-MEDICAL SUPPLIES	59	250	244	500	100
66020-MEETING EXPENSES	-	-	-	-	-
66030-MEMBERSHIPS	350	450	665	425	665
66040-MILEAGE	2,064	1,600	1,310	2,500	2,500

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
66100-OFFICE SUPPLIES	864	1,000	1,220	1,200	1,400
66240-POSTAGE	23	150	-	300	300
66270-PROGRAM SUPPLIES	37,273	20,000	26,753	25,000	48,600
66285-SEN CENT - PROGRAM SUPPLIES - GRANT	24,925	10,000	3,969	22,000	22,000
66310-REFUNDS - PROGRAM/EVENT	-	-	-	-	-
66470-TELECOMMUNICATIONS	2,797	2,800	1,340	2,800	2,000
66505-TRANSFER TO DEFERRED REVENUE	-	-	-	-	-
66510-TRANSFER TO RESERVES	4,410	-	-	-	-
66559-VOLUNTEER APPRECIATION	248	1,200	2,002	1,200	1,400
66580-WAGES - REGULAR	135,211	133,094	116,808	137,321	146,466
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
TOTAL EXPENSES	345,868	275,801	243,413	279,403	360,123
Net 50-1620-7107 SENIORS CENTRE	(133,871)	(133,601)	(56,103)	(123,203)	(117,123)

50-1634-7101 FLIGHT EXEC CENTRE

REVENUES

51020-ADVERTISING	7,444	8,500	7,000	8,500	8,500
51030-ADVERTISING - RINK BOARD & OUTFIELD FENCING	42,625	46,500	39,250	46,500	46,500
51250-DONATIONS	1,200	-	1,350	-	-
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51590-MISCELLANEOUS REVENUE	-	-	2,642	-	-
51755-PROGRAMS - PUBLIC SKATE	9,092	9,500	6,832	7,000	9,000
51840-RENTALS - AUDITORIUM	8,944	12,500	2,629	3,000	10,000
51850-RENTALS - BOOTH	1,750	1,871	887	1,946	1,911
51855-RENTALS - COACHES / JUNIOR ROOM	8,832	8,832	8,420	9,185	9,369
51865-RENTALS - CO-OP DAY NURSERY SCHOOL	5,509	9,181	-	-	-
51876-RENTALS - GYM	87,131	60,000	70,259	65,000	89,744
51877-RENTALS - PRO SHOP OTHER COMMERCIAL	11,188	11,473	11,438	11,932	12,171
51880-RENTALS - ICE	695,024	569,000	536,669	650,000	710,000
51910-RENTALS - MAIN FLOOR	2,607	3,000	2,007	3,000	3,000
51920-RENTALS - MEETING ROOM	10,475	12,000	11,031	14,500	5,000
51940-RENTALS - MISCELLANEOUS	100	-	100	-	-
51975-RENTALS - STORAGE SPACE	6,071	6,250	5,423	6,250	6,250
52005-SALES - ATM	-	250	-	-	-
52095-TRANSFER FROM DEVELOPMENT CHARGES	113,761	113,761	-	113,761	338,526
52100-TRANSFER FROM RESERVES	6,432	10,000	-	-	-
TOTAL REVENUES	1,018,185	882,618	705,937	940,574	1,249,971

EXPENSES

65100-ADVERTISING	738	500	10,000	10,000	-
65105-ACCRETION EXPENSE	18,902	-	-	-	-
65150-BENEFITS	145,303	86,549	106,966	79,271	85,158
65200-BUILDING REPAIRS & MAINTENANCE	112,266	108,000	93,118	122,100	115,360
65210-BUILDING SECURITY	1,478	1,500	1,771	2,000	3,000
65270-CLEANING CONTRACT	143.77	0	-	-	-
65280-CLEANING SUPPLIES	16,025	12,100	18,212	12,500	12,875
65435-COVID-19 EXPENSES	-	-	-	-	-
65440-DEBENTURE INTEREST	50,348	50,548	45,933	45,933	41,363
65445-DEBENTURE PRINCIPAL	124,669	124,469	129,084	358,884	588,219
65530-EQUIPMENT (NOT CAPITAL)	4,722	5,000	5,000	5,000	5,150
65660-GARBAGE COLLECTION	12,940	10,000	12,195	12,000	12,000
65710-ICE EQUIPMENT & SUPPLIES	8,960	8,000	5,463	8,300	9,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	6,103	6,750	1,024	7,020	7,020
65730-INSURANCE PREMIUM	121,644	211,991	143,422	134,000	128,000
65735-INSURANCE - THIRD PARTY DEDUCTIBLE	7,741	10,000	454	-	-
65770-KITCHEN SUPPLIES	228	250	187	1,000	500
65780-LANDSCAPING	800	800	-	800	1,250
65790-LEASE / RENTAL EXPENSE	1,764	1,200	1,523	1,200	1,200

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
65830-LICENSE FEES & PERMITS	472	500	266	500	500
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	-	225	225
65910-MAINTENANCE - OTHER EQUIP	2,448	2,500	-	2,000	2,000
66120-ONTARIO HYDRO	270,839	225,500	131,277	250,200	278,200
66135-OVERTIME	13,212	5,000	10,167	9,600	9,600
66170-PERSONAL PROTECTIVE EQUIPMENT	92	-	-	-	-
66230-POOL CHEMICALS	-	-	-	-	-
66270-PROGRAM SUPPLIES	1,208	1,500	2,937	4,500	1,500
66290-PUBLIC RELATIONS / GIFT	5,071	4,000	1,886	6,000	4,000
66330-RINK BOARD COMMISSIONS	28,053	33,900	-	29,000	29,000
66340-SAFETY EQUIPMENT	89	500	562	500	500
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	33,513	30,450	36,527	31,364	32,305
66470-TELECOMMUNICATIONS	2,526	2,400	1,696	2,600	2,600
66540-UNION GAS	77,924	57,400	39,807	80,000	80,100
66580-WAGES - REGULAR	456,700	336,465	389,483	347,987	388,297
66581-WAGES - WORK FROM OTHERS	-	-	-	-	-
66587-COVID-19 WAGES & BENEFITS	-	-	-	-	-
66590-WATER	44,394	45,100	28,843	47,500	45,600
TOTAL EXPENSES	1,571,513	1,383,072	1,217,800	1,611,984	1,884,522
Net 50-1634-7101 FLIGHT EXEC CENTRE	(553,328)	(500,454)	(511,863)	(671,410)	(634,551)

50-1634-7102 THORNDALE COMMUNITY CENTRE

REVENUES

51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51615-NAMING RIGHTS AND SPONSORSHIPS	10,000	10,000	-	10,000	10,000
51830-RENTAL INCOME	7,631	-	6,620	-	8,000
51876-RENTALS - GYM	35,104	30,000	33,540	30,000	30,000
51920-RENTALS - MEETING ROOM	17,224	6,000	15,330	13,000	13,000
52100-TRANSFER FROM RESERVES	-	-	-	-	-
52105-TRANSFER FROM DEFERRED REVENUE	-	-	-	1,000	12,500
TOTAL REVENUES	69,960	46,000	55,489	54,000	73,500

EXPENSES

65100-ADVERTISING	220	400	-	-	-
65150-BENEFITS	13,287	30,811	10,381	29,005	30,722
65200-BUILDING REPAIRS & MAINTENANCE	5,333	7,500	9,689	8,500	20,000
65280-CLEANING SUPPLIES	744	750	853	800	825
65435-COVID-19 EXPENSES	-	-	-	-	-
65530-EQUIPMENT (NOT CAPITAL)	-	-	180	-	-
65660-GARBAGE COLLECTION	4,580	5,000	3,597	5,000	5,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	1,030	500	197	850	850
65730-INSURANCE PREMIUM	11,341	20,397	12,912	13,000	12,000
65770-KITCHEN SUPPLIES	327	-	114	1,000	500
65780-LANDSCAPING	1280.37	1000	560	1,000	1,000
65838-LICENSING/MONTHLY PROVIDER FEES	199	200	471	200	200
65910-MAINTENANCE - OTHER EQUIP	91	1,000	-	1,000	1,000
66120-ONTARIO HYDRO	18,746	20,200	13,305	21,200	19,300
66135-OVERTIME	3,623	-	1,821	3,000	3,000
66270-PROGRAM SUPPLIES	430	1,000	394	1,000	1,000
66340-SAFETY EQUIPMENT	-	-	-	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	5,190	7,750	4,594	7,983	8,222
66470-TELECOMMUNICATIONS	160	1,100	-	1,100	3,700
66540-UNION GAS	8,257	7,000	5,026	7,200	8,500
66580-WAGES - REGULAR	92,769	118,310	66,051	123,333	131,892
66590-WATER	963	900	824	1,000	1,000
TOTAL EXPENSES	168,571	223,818	130,968	226,171	248,711
Net 50-1634-7102 THORNDALE COMMUNITY CENTRE	(98,611)	(177,818)	(75,479)	(172,171)	(175,211)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1634-7103 THORNDALE FIELDHOUSE BUILDING					
REVENUES					
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	836	1,000	2,531	1,000	1,000
65280-CLEANING SUPPLIES	949	1,000	1,018	1,000	1,000
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	500	500
65730-INSURANCE PREMIUM	1,121	5,253	1,264	2,000	1,000
66120-ONTARIO HYDRO	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	500	-	500	500
66540-UNION GAS	-	500	-	-	-
66590-WATER	792	800	697	900	900
TOTAL EXPENSES	3,697	9,553	5,510	5,900	4,900
Net 50-1634-7103 THORNDALE FIELDHOUSE BUILD	(3,697)	(9,553)	(5,510)	(5,900)	(4,900)
50-1634-7104 VON CENTRE					
REVENUES					
51830-RENTAL INCOME	8,854	8,854	11,983	9,208	20,429
TOTAL REVENUES	8,854	8,854	11,983	9,208	20,429
EXPENSES					
65200-BUILDING REPAIRS & MAINTENANCE	5,738	3,000	22	500	500
66540-UNION GAS	567	700	495	700	700
TOTAL EXPENSES	6,305	3,700	517	1,200	1,200
Net 50-1634-7104 VON CENTRE	2,549	5,154	11,466	8,008	19,229
50-1634-7105 THORNDALE SPLASH PARK					
EXPENSES					
65150-BENEFITS	714	2,764	777	2,796	2,915
65200-BUILDING REPAIRS & MAINTENANCE	500	1,000	1,508	1,000	1,000
66120-ONTARIO HYDRO	2,566	2,900	1,094	3,000	2,700
66230-POOL CHEMICALS	3,332	2,000	3,527	2,200	3,500
66580-WAGES - REGULAR	3,875	9,749	3,111	10,202	10,670
66590-WATER	8,031	1,250	873	1,200	1,200
TOTAL EXPENSES	19,018	19,663	10,890	20,398	21,985
Net 50-1634-7105 THORNDALE SPLASH PARK	(19,018)	(19,663)	(10,890)	(20,398)	(21,985)

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1634-7106 DORCHESTER POOL / SPLASH PARK					
REVENUES					
51010-ADMISSIONS	5,001	6,000	5,264	6,000	6,000
51432-GRANT - CSJ	2,020	-	-	-	-
51670-PASSES	6,066	7,000	8,988	7,000	7,000
51810-REGISTRATION FEES	29,401	31,000	28,926	31,000	31,000
51970-RENTALS - POOL	1,535	1,600	2,063	1,600	1,600
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	44,023	45,600	45,240	45,600	45,600
EXPENSES					
65100-ADVERTISING	-	500	-	-	-
65150-BENEFITS	13,991	21,421	14,136	16,696	15,361
65200-BUILDING REPAIRS & MAINTENANCE	4,044	3,000	6,370	3,000	3,000
65255-CERTIFICATION / RECERTIFICATION	2,121	5,000	1,925	5,000	2,500
65280-CLEANING SUPPLIES	-	-	-	-	-
65290-CLOTHING ALLOWANCE	1,546	2,000	2,883	2,000	2,000
65510-EMPLOYEE RELATIONS / GIFT	182	200	-	200	200
65530-EQUIPMENT (NOT CAPITAL)	4,895	4,500	2,430	1,500	1,500
65730-INSURANCE PREMIUM	8,781	17,900	8,105	10,000	8,000
65830-LICENSE FEES & PERMITS	-	120	325	124	175
65910-MAINTENANCE - OTHER EQUIP	246	1,500	-	600	600
65990-MATERIALS / SUPPLIES	-	-	-	-	-
66020-MEETING EXPENSES	-	-	-	-	-
66100-OFFICE SUPPLIES	44	-	21	100	50
66120-ONTARIO HYDRO	7,286	5,600	2,566	5,900	7,500
66135-OVERTIME	4,920	2,300	3,952	2,300	2,300
66230-POOL CHEMICALS	9,299	6,750	10,585	7,500	11,000
66270-PROGRAM SUPPLIES	751	500	-	500	500
66540-UNION GAS	4,474	2,100	168	3,500	4,600
66580-WAGES - REGULAR	108,647	104,103	104,916	106,280	112,903
66590-WATER	7,712	5,900	10,145	6,600	8,000
TOTAL EXPENSES	178,938	183,394	168,527	171,800	180,189
Net 50-1634-7106 DORCHESTER POOL/SPLASH PARK	(134,915)	(137,794)	(123,286)	(126,200)	(134,589)
50-1634-7109 MILL POND BUILDING					
REVENUES					
51830-RENTAL INCOME	12,100	12,100	11,535	12,583	12,835
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	12,100	12,100	11,535	12,583	12,835
EXPENSES					
65150-BENEFITS	91	346	54	358	382
65200-BUILDING REPAIRS & MAINTENANCE	184	1,500	-	3,500	1,500
65730-INSURANCE PREMIUM	77	3,240	934	1,000	1,000
66080-MUNICIPAL TAXES	1,482	1,500	1,495	1,550	1,589
66120-ONTARIO HYDRO	3,992	3,100	1,624	3,300	4,200
66540-UNION GAS	425	1,500	276	2,000	1,100
66580-WAGES - REGULAR	729	1,224	290	1,246	1,336
66590-WATER	593	600	506	600	700
TOTAL EXPENSES	7,573	13,010	5,178	13,554	11,807
Net 50-1634-7109 MILL POND BUILDING	4,526	(910)	6,357	(971)	1,028

2025 Operating Budget

COMMUNITY SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1640-7301 DORCHESTER LIBRARY					
REVENUES					
51590-MISCELLANEOUS REVENUE	-	-	-	-	-
51900-RENTALS - LIBRARY	107,756	108,014	83,975	112,605	115,318
52095-TRANSFER FROM DEVELOPMENT CHARGES	38,729	38,729	-	38,730	38,729
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	146,486	146,743	83,975	151,335	154,047
EXPENSES					
65150-BENEFITS	1,503	3,027	998	3,180	3,395
65200-BUILDING REPAIRS & MAINTENANCE	7,101	4,000	1,067	4,000	4,000
65270-CLEANING CONTRACT	-	-	-	-	-
65280-CLEANING SUPPLIES	912	500	757	800	800
65440-DEBENTURE INTEREST	28,398	28,398	13,738	27,663	26,908
65445-DEBENTURE PRINCIPAL	26,930	26,930	13,925	27,665	28,420
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	500	-	700	725
65730-INSURANCE PREMIUM	6,772	12,694	7,665	8,000	7,000
65780-LANDSCAPING	165	250	-	250	250
66120-ONTARIO HYDRO	13,106	8,600	4,839	9,000	13,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,727	1,670	2,577	1,800	2,700
66540-UNION GAS	3,317	3,100	1,839	3,100	3,500
66580-WAGES - REGULAR	10,225	12,267	5,991	12,795	13,875
66590-WATER	1,419	1,250	1,313	2,500	1,500
TOTAL EXPENSES	101,574	103,186	54,709	101,453	106,573
Net 50-1640-7301 DORCHESTER LIBRARY	44,911	43,557	29,266	49,882	47,474
50-1640-7302 THORNDALE LIBRARY					
REVENUES					
51590-MISCELLANEOUS REVENUE	-	-	-	-	-
51900-RENTALS - LIBRARY	36,618	36,739	28,520	38,266	39,153
52100-TRANSFER FROM RESERVES	-	-	-	-	-
TOTAL REVENUES	36,618	36,739	28,520	38,266	39,153
EXPENSES					
65150-BENEFITS	823	2,628	582	2,848	3,040
65200-BUILDING REPAIRS & MAINTENANCE	1,893	3,000	454	3,000	3,000
65270-CLEANING CONTRACT	-	-	-	-	-
65280-CLEANING SUPPLIES	595	500	297	650	650
65728-INSPECTION / MAINTENANCE FEES CHARGED	-	250	-	250	250
65730-INSURANCE PREMIUM	3,731	4,861	3,814	5,000	4,000
66120-ONTARIO HYDRO	4,532	3,100	1,940	3,300	4,700
66135-OVERTIME	856	-	177	-	-
66390-SNOW REMOVAL - EXTERNAL CONTRACTOR	-	-	-	-	-
66440-SUB-CONTRACT / CONTRACTED SERVICES	1,401	1,500	1,442	1,500	2,100
66540-UNION GAS	3,027	2,220	1,381	2,500	3,200
66580-WAGES - REGULAR	5,372	10,455	3,342	11,266	12,202
66590-WATER	535	750	453	900	600
TOTAL EXPENSES	22,766	29,264	13,883	31,214	33,742
Net 50-1640-7302 THORNDALE LIBRARY	13,852	7,475	14,637	7,052	5,411
NET COMMUNITY SERVICES	(3,272,193)	(2,358,010)	(1,412,958)	(2,605,915)	(2,653,752)

MUNICIPALITY OF THAMES CENTRE

2025 Operating Budget

Planning & Development

PLANNING & DEVELOPMENT makes up 1.7% (0.2% - 2024) of your local Thames Centre municipal taxes and includes Planning & Zoning and Municipal Drain services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide development services. The Municipality partners with the County of Middlesex for Planning Services. In 2022, the Municipality reviewed 68 planning applications including 1 draft plan of subdivision, 4 official plan amendments, 24 zoning by-law amendments, 17 consents, 9 site plan approvals and 13 variances.

	2023 Budget	2023 Actuals	2024 YTD Actuals	2024 Budget	2025 Budget
50-1810-8100 PLANNING & ZONING	(2,163)	(35,915)	(121,939)	(24,366)	(209,703)
Total required to be raised from taxation	(2,163)	(35,915)	(121,939)	(24,366)	(209,703)

2025 Operating Budget

DEVELOPMENT SERVICES	2023		2024		2025
	Actual	Budget	Actual	Budget	Budget
50-1810-8100 PLANNING & ZONING					
REVENUES					
51140-CONSENT FEES	39,700	33,000	31,950	44,000	32,000
51145-CONSENT CONFIRMATION LETTERS	500	0	500	800	800
51200-PLANNING - PART LOT CONTROL EXEMPTIONS	400	800	2,100	1,400	1,400
51433-GRANT ONTARIO - SAFE RESTART	-	-	-	-	-
51438-GRANT - MUNICIPAL MODERNIZATION	-	-	-	-	-
51580-MINOR VARIANCE FEES	10,000	10,000	9,600	14,400	12,000
51655-OFFICIAL PLAN AMENDMENT FEES	7,000	7,000	-	8,000	8,000
52060-SITE PLAN AGREEMENTS	9,000	14,000	6,000	18,000	14,000
52062-SUBDIVISION APPROVAL PROCESS	19,500	13,000	7,400	6,500	6,500
52095-TRANSFER FROM DEVELOPMENT CHARGE	-	-	-	-	-
52100-TRANSFER FROM RESERVES	5,317	20,000	-	-	-
52139-ZONING AMENDMENTS FEES	73,200	35,000	39,350	75,000	45,000
52150-ZONING CERTIFICATES	7,000	6,600	6,650	8,200	6,000
52160-PLANNING - CONSENT CERTIFICATES	500	0	3,250	4,500	4,500
TOTAL REVENUES	172,117	139,400	106,800	180,800	130,200
EXPENSES					
65100-ADVERTISING	1,972	2,500	2,412	-	-
65150-BENEFITS	36,105	28,144	36,475	29,480	55,301
65222-INFORMATION SERVICES - OPERATING	4,792	5,939	-	5,739	13,964
65290-CLOTHING ALLOWANCE	-	575	170	575	655
65350-COMPUTER SOFTWARE	-	1,700	11,003	10,800	10,800
65360-COMPUTER SUPPLIES	-	100	-	75	75
65380-CONSULTING, ENGINEERING	2,440	8,000	926	1,000	1,000
65410-CONVENTIONS, SEMINARS, TRAINING, EDUCATION	437	1,700	209	-	1,500
65430-COURIER / SHIPPING	-	-	-	-	-
65510-EMPLOYEE RELATIONS / GIFT EXP	141	250	114	150	150
65560-FEE REIMBURSEMENT	-	4,000	-	4,000	-
65800-LEGAL FEES	8,615	5,000	17,260	5,400	15,000
65806-LEGAL FEES - OLT	-	7,000	-	-	-
66020-MEETING EXPENSES	84	250	-	250	250
66030-MEMBERSHIPS	819	1,000	851	1,000	1,000
66040-MILEAGE	-	-	-	-	-
66100-OFFICE SUPPLIES	655	250	1,359	500	700
66135-OVERTIME	-	-	-	-	-
66240-POSTAGE	-	1,500	-	1,500	1,500
66440-SUB-CONTRACT / CONTRACTED SERVICES	-	-	12,963	32,407	32,407
66470-TELECOMMUNICATIONS	605	700	407	650	1,250
66510-TRANSFER TO RESERVES	-	-	-	-	-
66580-WAGES - REGULAR	117,122	106,707	144,590	111,640	204,351
66587-COVID-19 WAGES & BENEFITS	494	-	-	-	-
TOTAL EXPENSES	174,280	175,315	228,739	205,166	339,903
Net 50-1810-8100 PLANNING & ZONING	(2,163)	(35,915)	(121,939)	(24,366)	(209,703)

2025 Capital Summary

	Total Cost	Reserve Fund	DC's	Debt Financing	Grants	Other
General Government	49,700	49,700	0	0	0	0
Protective Services	128,000	128,000	0	0	0	0
Transportation Services	5,582,683	2,846,721	460,000	0	2,275,962	0
Fleet Services	1,277,000	832,000	445,000	0	0	0
Water Services	270,000	191,250	78,750	0	0	0
Wastewater Services	1,800,000	701,350	0	0	1,098,650	0
Storm Water Services	1,320,000	0	0	0	1,320,000	0
Environmental Services	0	0	0	0	0	0
Community Services & Facilities	370,000	130,000	0	0	0	240,000
Totals:	10,797,383	4,879,021	983,750	0	4,694,612	240,000

Auto populated from "2025 Detailed Capital Summary"

2024 and Prior Capital Summary Continuing in 2025

	Budget		Reserve Fund	DC's	Debt Financing	Grants	Other
	Remaining	Anticipated					
General Government	5,684	5,684	5,684	0	0	0	0
Protective Services	32,000	32,000	32,000	0	0	0	0
Transportation Services	510,300	440,000	440,000	0	0	0	0
Fleet Services	389,176	389,176	389,176	0	0	0	0
Water Services	2,197,767	1,787,943	1,787,943	0	0	0	0
Wastewater Services	946,616	797,518	797,518	0	0	0	0
Storm Water Services	160,227	125,000	125,000	0	0	0	0
Environmental Services	0	0	0	0	0	0	0
Community Services & Facilities	465,500	465,500	465,500	0	0	0	0
Totals:	4,707,270	4,042,821	4,042,821	0	0	0	0

2025 Detailed Capital Budget

Project Name	Cost Centre GL #	Total Cost (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
General Government							
IT Hardware Replacement Plan	0250	49,700	49,700				
General Government Total		49,700	49,700	0	0	0	0
Protective Services							
Bunker Gear (5 sets pants, coats, helmets, boots, gloves, hood, bags)	0410	40,000	40,000				
Electric Vehicle Fire Mitigation	0410	12,000	12,000				
Lifting Bags	0410	40,000	40,000				
Quick-Struts	0410	16,000	16,000				
Hoses, Nozzles & Appliances Interoperability Upgrade	0410	20,000	20,000				
Protective Services Total		128,000	128,000	0	0	0	0
Transportation Services							
Surface Treatment	0601	750,000	750,000				
Hot Mix Asphalt	0601	1,000,000	1,000,000				
Bridgers & Culverts	0601	350,000	175,000	175,000			
Upper Queen Street Urbanization	0601	1,800,000	0			1,800,000	
Thorndale Road Urbanization	0601	1,682,683	921,721	285,000		475,962	
Transportation Services Total		5,582,683	2,846,721	460,000	0	2,275,962	0
Fleet Services							
Unit #45 - 1996 Caterpillar 816F Landfill Compactor Replacement	0700	700,000	700,000				
Unit #65 - 2011 Olympia Ice Resurfacers Replacement	0700	132,000	132,000				
Unit #54 - 2010 International Single Axle Plow Truck Replacement	0700	445,000	0	445,000			
Fleet Services Total		1,277,000	832,000	445,000	0	0	0
Water Services							
Upper Queen Street Urbanization	0839	150,000	150,000				
Long Term Water Supply Study	0839	120,000	41,250	78,750			
Water Services Total		270,000	191,250	78,750	0	0	0
Wastewater Services							
PS3 West Sewers (PS#3 to Mill Rd) - DC Project WW-D-SS-03	0819	1,800,000	701,350			1,098,650	
Wastewater Services Total		1,800,000	701,350	0	0	1,098,650	0

2025 Detailed Capital Budget

Project Name	Cost Centre GL #	Total Cost (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
Storm Water Services							
Upper Queen Street Urbanization	0821	900,000	0			900,000	
Thorndale Road Urbanization	0821	420,000	0			420,000	
Storm Water Services Total		1,320,000	0	0	0	1,320,000	0
Community Services & Facilities							
Annual - Trails (Wye Creek, Valleyview)	1600	50,000	50,000				
Thorndale Lions Community Hall Addition	1600	240,000	0				240,000
ORC - Water Well Relocation	1600	20,000	20,000				
Playgrounds (Boardwalk Dev.)	1600	60,000	60,000				
Community Services & Facilities Total		370,000	130,000	0	0	0	240,000
		10,797,383	4,879,021	983,750	0	4,694,612	240,000

Funding balances are subject to change given application announcements, Canada Community Build Fund (CCBF) formerly Federal Gas Tax approvals, Ontario Community Infrastructure Fund (OCIF) allocation announcements, OCIF approvals and other revenues not anticipated.

2024 and Prior Capital Summary Continuing in 2025

Project Name	Cost Centre GL #	Capital Project #	Budget Remaining (\$)	Anticipated (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
General Government									
Website Redevelopment	0250	2402	5,684	5,683.59	5,684				
General Government Total			5,684	5,684	5,684	0	0	0	0
Protective Services									
Paratech Stabilization Kit, Auto Extrication needs, Dorchester	0410	2404	32,000	32,000	32,000				
Protective Services Total			32,000	32,000	32,000	0	0	0	0
Transportation Services									
Dorchester Road (Byron Ave to Boardwalk Way) - Design	0601	2402	150,000	125,000	125,000				
Thorndale Road - King St Urbanization - Design	0601	2403	144,900	125,000	125,000				
Porters Phase 3 - Design	0601	2404	61,000	50,000	50,000				
Upper Queen Street Urbanization - Roads Portion - Design	0601	2405	99,400	85,000	85,000				
Hot Mix Asphalt - Minne St. CN Rail Crossing Portion	0601	2406	55,000	55,000	55,000				
Transportation Services Total			510,300	440,000	440,000	0	0	0	0
Fleet Services									
THORNDALE RESCUE REPLACEMENT - UNIT #200	0700	2302	389,176	389,176	389,176				
Fleet Services Total			389,176	389,176	389,176	0	0	0	0
Water Services									
Dorchester Well Expansion	0839	2101	271,279	271,279	271,279				
THORNDALE EST INT & EXT CLEANING & INSPECT	0839	2306	35,000	35,000	35,000				
DOR WTF HIHG LIFT PUMP #1 REBUILD	0839	2307	52,000	12,000	12,000				
Dorchester HLP Upgrades W-D BPS-01	0839	2401	240,000	140,000	140,000				
New Thorndale Groundwater Supply and Treatment Plant Repl:	0839	2402	555,257	455,257	455,257				
Dorchester Watermain - Catherine Street West Section Upgrad	0839	2403	219,824	200,000	200,000				
Thorndale Watermain - South Trunk at Rosewood Subdivision V	0839	2405	69,407	69,407	69,407				
Dorchester WTF UV system replacement	0839	2406	755,000	605,000	605,000				
Water Services Total			2,197,767	1,787,943	1,787,943	0	0	0	0
Wastewater Services									
North Dorchester New Development Sewage Pump Station (SP:	0819	2401	450,000	400,000	400,000				
Thorndale Wastewater Treatment Plant Upgrades (WW-T-TP-0	0819	2402	376,701	322,518	322,518				
PS3 West Sewers (PS#3 to Mill Rd) WW-D-SS-03	0819	2403	119,915	75,000	75,000				
Wastewater Services Total			946,616	797,518	797,518	0	0	0	0
Storm Water Services									
Porters Phase 3 - Design	0821	2401	31,111	25,000	25,000				
Upper Queen Street Urbanization - Roads Portion - Design	0821	2402	129,116	100,000	100,000				
Storm Water Services Total			160,227	125,000	125,000	0	0	0	0

2024 and Prior Capital Summary Continuing in 2025

Project Name	Cost Centre GL #	Capital Project #	Budget Remaining (\$)	Anticipated (\$)	Reserve Fund (\$)	DC's (\$)	Debt Financing (\$)	Grants (\$)	Other (\$)
Community Services & Facilities									
EV CHARGING STATION MUNICIPAL OFFICE	1600	2304	7,500	7,500	7,500				
Flight Exec - SENIOR CENTRE, VON EXPANSION & AUDITORIUM	1600	2305	356,000	356,000	356,000				
THOR PARK SIDEWALK EXTENSION	1600	2317	11,000	11,000	11,000				
Netting for APC Rink	1600	2404	15,000	15,000	15,000				
Dehumidifier Inspection at Flight Exec Centre	1600	2406	16,000	16,000	16,000				
Expand septic system at ORC - Design	1600	2407	60,000	60,000	60,000				
Community Services & Facilities Total			465,500	465,500	465,500	0	0	0	0
Total Carry Forward into 2025			4,707,270	4,042,821	4,042,821	0	0	0	0

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 2

BUDGET YEAR: 2025 COST CENTRE: Fire & Emergency Services

PROJECT NAME:
Bunker Gear Sets

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$40,000			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$40,000			

Provide any additional expenditure details below:

The project cost is based on the 2024 purchases of similar gear.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
PMs, Inspections		TBD	TBD	TBD

Provide any additional details below:

Operating costs will include preventative maintenance and annual inspections. This cost is to be determined.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

This project includes the purchase of 5 sets of Bunker gear (turnout gear) for new firefighters. The bunker includes - pants, coat, helmet, flash hood, gloves, hoods and bags.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The reason for this purchase is to provide the required equipment for onboarding of new staff and equipping them with properly fitting PPE.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 3

BUDGET YEAR: 2025 COST CENTRE: Fire & Emergency Services

PROJECT NAME:
Electric Vehicle Fire Mitigation Equipment (for both Stations)

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$12,000			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$12,000			

Provide any additional expenditure details below:
The project cost is based on a quotation from the supplier.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
PMs, Inspections		TBD	TBD	TBD

Provide any additional details below:
Some of the mitigation products may be single-use, causing further purchasing through operating budget on an as needed basis. Operating costs will include preventative maintenance and annual inspections. This cost is to be determined.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:
This project includes the purchase of 2 sets of equipment, one for each station. The equipment includes confinement blankets, suppression nozzles, electrical runaway dispersion appliances.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:
With the increase in electric vehicles (EV) on our roadways. These products help to mitigate EV fires, containing/cooling them until vehicles can be removed/relocated to isolated areas for further potential thermal runaway/combustion. Currently, TCFD has no modern equipment approach to this situation and would likely have to call upon neighboring departments for assistance.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 4

BUDGET YEAR: 2025 COST CENTRE: Fire & Emergency Services

PROJECT NAME:
Multi-force Lifting Bags (for both Station)

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$40,000			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$40,000			

Provide any additional expenditure details below:
The project cost is based on a quotation from the supplier.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
PMs, Inspections		\$150	\$150	\$150

Provide any additional details below:
The noted annual operating cost is an allowance to cover preventative maintenance inspections.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:
This project includes the purchase of Pneumatic lifting bags (High-pressure) that allow quick and stable lifting capacity of vehicles to be able to access trapped victims.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:
Adding to our compliment of resources/equipment to rescue trapped victims from underneath heavy objects. Motor vehicle collisions, farm accidents, etc. These types of rescue calls are our highest frequency call types. This project would round out our abilities of affecting safe and timely rescues of trapped victims.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 5

BUDGET YEAR: 2025 COST CENTRE: Fire & Emergency Services

PROJECT NAME:
Quick-Struts (for both Station)

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$16,000			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$16,000			

Provide any additional expenditure details below:
The project cost is based on a quotation from the supplier.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
		TBD	TBD	TBD

Provide any additional details below:
Operating costs will include preventative maintenance and annual inspections. This cost is to be determined.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:
This project involves the purchase of "Partech" Stabilizing Struts that work to provide safety and stability to trapped victims and firefighters while performing auto extrication on vehicles that are not resting securely on their wheels.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:
Currently, no equipment exists for this operation in our fleet. This provides improved operation to extricating victims from wrecked vehicles and allows for safer operations. Motor vehicle collisions being our primary call response in both stations.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 6

BUDGET YEAR: 2025 COST CENTRE: Fire & Emergency Services

PROJECT NAME:
Hoses, Nozzles & Appliances Interoperability Upgrade

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$20,000			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$20,000			

Provide any additional expenditure details below:

This cost estimate is an allowance to cover the purchase of multiple smaller items.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)

Provide any additional details below:

No Operating budget impact for this project.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

The equipment to be purchased includes new hoses, nozzles, and misc. appliances for firefighting.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The project improve interoperability between stations as well as replacing aging equipment. Current equipment will be used as reserve if required. The new equipment technology will improve and streamline with Dorchester Station's current compliment.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 1

BUDGET YEAR: 2025 COST CENTRE: Public Works - Transportation

PROJECT NAME:
Surface Treatment

PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 25 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING				
CONSTRUCTION		\$ 750,000.00		
OTHER				
TOTAL		\$ 750,000.00		

Provide any additional expenditure details below:

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Single Surface Treatments

1. Gregory Drive – From Cherryhill Rd. to Cobble Hills Rd. and from Welburn Road to West Limit (2.1km total)
2. Fariview Road – From Tracks North of King St. to Plover Mills Road
3. Dorchester Road – From Cromarty Drive to Harrietsville Dr minus the “hamlet” of Gladstone

Gravel Conversion to Surface Treated (Double Surface Treatment)

1. Purple Hill Road – From north limit of asphalt (north of Dundas Street) to Evelyn Drive
2. Heritage Road – From north limit of asphalt (north of Dundas Street) to Evelyn Drive

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

Single Surface Treatment

As per the Asset Management Plan, applying a single surface treatment to a road adds a protective layer designed to extend the road's lifespan by approximately 7 years. This treatment enhances the road's durability, creating a smoother and safer driving surface while reducing dust and wear. It helps prevent water damage and erosion, which can lead to more expensive repairs down the line. By extending the life of the road, the single surface treatment also reduces routine maintenance costs, offering a cost-effective way to improve road conditions and maintain a high level of safety and comfort for residents.

Gravel Conversions

Converting gravel roads to surface-treated roads improves road durability, providing a smoother, safer driving surface while reducing dust. This upgrade enhances customer satisfaction by offering a more reliable and comfortable route for residents. Surface treatment also reduces routine maintenance costs by decreasing the frequency of repairs and grading. Additionally, it lowers winter maintenance costs by improving traction and making the road easier to manage during winter conditions. Overall, this conversion results in a more cost-effective and efficient solution, benefiting both the community and local resources.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 2

BUDGET YEAR: 2025 COST CENTRE: Public Works - Transportation

PROJECT NAME:
Hot Mix Asphalt

PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 25 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING				
CONSTRUCTION		\$ 1,000,000.00		
OTHER				
TOTAL		\$ 1,000,000.00		

Provide any additional expenditure details below:

Required funds calculated to maintain asphalt roads with a Partial Depth Resurface every 50 years, Full Depth Resurface every 50 years, and Crack Sealing which should be included in operating every 10 years as per the asset management plan

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Projects Include:

Cost Sharing as per Boundary Agreement with Zorra Township:

1. Cobble Hills Road - Gregory Drive to Elginfield Road

Hamlet Upgrades from Surface Treated to Asphalt (inside the residential areas):

1. Hamlet of Gladstone
2. Hamlet of Crampton

Hillview Estates Subdivision in Mossley - Shave and Pave

1. Hillview Drive and Guest Lane

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

Cobble Hills Road Cost Sharing:

In 2019 Zorra had a Roads Needs Study completed by D.M. Wills, in 2019 Cobble Hills Road from Road 96 (Gregory Drive) to Elginfield Road had a Condition Rating of 81, since 2019 an influx of heavy truck loading has been recognized and has had a negative effect particularly on this section of Cobble Hill. There are several sections of recurring failure causing potholes and damaging vehicles. The current condition of Cobble Hills does not warrant spending additional money of patch work to prolong it's life and is at a state of complete resurfacing.

Zorra proposes the following.

1. Full depth pulverize of existing asphalt
2. Replace all aging cross culverts
3. One 50mm lift HL-8 base coat hot mix asphalt
4. One 50mm lift HL-4 topcoat hot mix asphalt
5. Shoulder gravel application
6. Line Painting.

Zorra staff are of the opinion that the above measures will renew this Section of Cobble Hills Road and will extend its service life 25 to 30 years.

Upgrading Hamlets from Surface Treated to Asphalt:

Upgrading roads in hamlets from surface treatment to asphalt makes the roads more durable and easier to maintain, improving everyday life for residents. Asphalt provides a smoother, safer surface, reducing wear on vehicles and cutting down on dust, noise, and damage that often come with surface-treated roads. It also makes travel safer and more reliable throughout the year. With a longer lifespan and better resistance to weather, asphalt reduces the need for constant repairs, making it a more cost-effective choice in the long run.

Hillview Estates Subdivision - Shave and Pave

The "shave and pave" upgrade, as identified in the Asset Management Plan, involves milling (removing) a layer of asphalt then reinstating a new top coat of asphalt. This process restores the road's smoothness and safety while addressing surface wear and minor damage, and prevents water from entering the asphalt leading to more expensive repairs. It improves driving conditions by reducing bumps, potholes, and cracks, providing a safer and more comfortable experience for residents. This solution is cost-effective, extending the lifespan of the road without the need for a full reconstruction, and helps maintain the road's reliability for everyday use.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 3

BUDGET YEAR: 2025 COST CENTRE: Public Works - Transportation

PROJECT NAME:
Bridges and Culverts (Culvert #105 Dingman / Bridge #21 Fairview Road, Misc.)

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 50 - 100 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING				
CONSTRUCTION		\$ 350,000.00		
OTHER				
TOTAL		\$ 350,000.00		

Provide any additional expenditure details below

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Includes replacements and repairs as identified in the OSIM report.

Project includes: Design and Replacement of Culvert #105 on Dingman Drive, complete a detailed design & cost estimate on Bridge #21 Fairview Road, as well as miscellaneous repairs identified in the OSIM report.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 4

BUDGET YEAR: 2025 COST CENTRE: Public Works - Transportation

PROJECT NAME:
Upper Queen Street Urbanization

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 25 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING	\$ 165,000.00			
CONSTRUCTION		\$ 1,800,000.00		
OTHER				
TOTAL	\$ 165,000.00	\$ 1,800,000.00		

Provide any additional expenditure details below:

Remaining budget through Consulting Services identified in the 2024 Budget will carry over into Contract Administration/ Inspection for 2025. Combination with Storm(\$900,000) and Roads(\$1,800,000.00) and Water (\$150,000). Total detailed design construction estimate is \$2,850,000.00

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Includes a road urbanization of Upper Queen Street which includes curb and gutter, parking lanes, 1.5m Wide sidewalks, elevated intersections for traffic calming, replacement of Storm Sewers and Water Service Line Replacements

- Based on detailed design estimate (100% Stage)
- Includes a \$150,000.00 contingency spread through Raods and Storm

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

There is a community need for improvement of Upper Queen Street as the Thorndale Lions Community Centre has finalized the upgrades. CCTV footage was completed in 2022 and there is major defficiencies identified throughout the Upper Queen Street storm sewers.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION				Priority # 5
BUDGET YEAR: <u>2025</u> COST CENTR <u>Public Works - Transportation</u>				
PROJECT NAME: Thorndale Road Urbanization - Construction				
PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY
PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY
ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED		
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME		
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS		
ESTIMATED USEFUL LIFE : 50 Years				
<u>PROJECT BUDGET EXPENDITURES</u>				
Detail capital project expenditures				
	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING	\$ 150,000.00			
CONSTRUCTION			\$ 1,682,683.00	
OTHER		\$ 1,682,683.00	Construction budgeted over 2 years	
TOTAL	\$ 150,000.00	\$ 1,682,683.00	\$ 1,682,683.00	
Provide any additional expenditure details below: Engineering Contract Administration requires the remaining consulting expenses to be transferred from 2024 Consulting. This is a combination with Storm (\$877,940), Roads (\$3,365,366.00), Water (\$55,500) for a total project construction costs of \$4,298,806.				
<u>OPERATING BUDGET IMPACT</u>				
Detail any expected operating budget impact including anticipated future costs or savings:				
	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
Provide any additional details below				

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Due to the cost of this project, it will be proposed to be budgetted for over the next two years (anticipated construction would occur in 2026)

The primary scope of this project entails the urbanization of Thorndale Road between Nissouri Road and Wye Creek Bridge to accomodate development and growth in Thorndale, as well as improve drainage to existing properties. The design will be completed in late 2024 early 2025.

The urbanization of Thorndale Road will include converting a semi-urban/ rural cross section to an urban cross section to Middlesex County Standards. This includes converting a primarily two lane cross section with ditches, to a 3 lane cross section utilizing two travel lanes, a centre turning lane, curb & gutter, a cross walk at Brooker Trail, storm sewers with private drain connections to existing properties, and sidewalks on both sides of the street. These upgrades to the area will accomodate the existing 16 properties along the road and pave way for new development. Residents/ business' have been contacted already to gage interest in extending sanitary sewers to see whom will want these connections and the potential cost for the tie-ins. The majority of the homes do not want to be tied in, resulting in sanitary sewers NOT being extended. Provisional scope will be carried for 1 property who has shown interest in the survey sent out in 2024 with respect to connecting to the sanitary sewer system as the main sewer has previously been extended across the properties frontage from lot developments within Rosewood Subdivision.

The other portion of this project involves designing and implementing improvements to the section of Thorndale Road east of Wye Creek Bridge to the rail road tracks. The focus of this portion of the scope is to address reducing vehicle speeds and some beautification through this section, which requires County approval.

The cost estimate is based on previous project experience and discussed with the consulting Engineer.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The urbanization of Thorndale Road between Nissouri Road and Wye Creek Bridge is required to accomodate development (residential, commercial) on both sides of the road. Upon project completion, the road will then be urbanized to the town limits.

The section east of Wye Creek bridge to the railroad tracks scope is required in order to mitgate Vehicle speeds to make it safer for pedestrians to cross the road while incorporating some beautification items.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION		Priority for Environmental Services # 1	
BUDGET YEAR: <u>2025</u> COST CENTRE: <u>Public Works (Landfill) - FLEET</u>			
PROJECT NAME: Fleet Replacement - Unit #45 - 1996 Caterpillar 816F Landfill Compactor			
PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/> PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/> NON- PRIORITY
PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/> PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/> NON- PRIORITY
ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED	
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME	
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS	
ESTIMATED USEFUL LIFE :			
<u>PROJECT BUDGET EXPENDITURES</u>			

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT		\$ 700,000.00		
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL		\$ 700,000.00		

Provide any additional expenditure details below:

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

This Unit (1996 CAT) was purchased as a used machine in 2008. It is used solely at the landfill site to push and compact garbage in the working cell.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

Purchase year = 2008

This Unit (1996 CAT Compactor) was purchased used from a local dealer and received an independent 3rd party inspection. Purchasing a used unit has been cost effective considering the medium use that our landfill requires as well as the high price of a new unit. Repair costs have increased for this machine and newer units have shown to be more fuel efficient and environmentally friendly. Staff recommend a similar sized used and inspected replacement unit. This Unit has over-reached its End of Life (EOL) of 20 years as per the Fleet Policy.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority for Parks Department# 1

BUDGET YEAR: 2025 COST CENTRE: Public Works (Parks and Rec) - FLEET

PROJECT NAME:
Fleet Replacement - Unit #65 - 2011 Olympia Ice Resurfacer

PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 10

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT		\$ 132,000.00		
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL		\$ 132,000.00		

Provide any additional expenditure details below:

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:
Replacement of Unit #65 - 2011 Olympia Ice Resurfacer.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

This Unit (2011 Olympia) has over-reached its End of Life (EOL) of 10 years as per the Fleet Policy. Staff have been utilizing it as a back-up resurfacer in order to extend the replacement date but have incurred increased maintenance costs. Once replaced, the primary resurfacer, Unit #85 (2020 Olympia) will become the back up machine. Build times on these units are approximately 300 days meaning the delivery date will be late 2025, if approved. Unit #85 is scheduled for replacement in 2030.

Purchase Year = 2011 (Started use late 2011)

Thames Centre Policy EUL = 10 Years - This unit was scheduled for replacement in 2022, but has been pushed back.

Estimated hours on Unit #65 at the end of 2024 = 5,430 hrs.

Estimated hours on Unit #80 at the end of 2024 = 3,000 hrs.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION Priority for Transportation Services # 1

BUDGET YEAR: 2025 COST CENTRE: Public Works (Roads) - FLEET

PROJECT NAME:
Fleet Replacement - Unit #54 - 2010 International Single Axle Plow Truck

PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT		\$ 445,000.00		
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL		\$ 445,000.00		

Provide any additional expenditure details below:

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided

Replacement of Unit #54 - 2010 International Single Axle Plow Truck

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

This Unit (2010 International) has over-reached its End of Life (EOL) of 10 years as per the Fleet Policy and has incurred increased repair costs.

Purchase Year = 2009 (Started use late 2009)

Thames Centre Policy EUL = 10 Years - This unit was scheduled for replacement in 2020, but has been pushed back multiple years.

Estimated km's at end of 2024 = 130,000 kms

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 3

BUDGET YEAR: 2025 COST CENTRE: Public Works - Water

PROJECT NAME:
Upper Queen Street Urbanization

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST.WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 80 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING				
CONSTRUCTION		\$ 150,000.00		
OTHER				
TOTAL		\$ 150,000.00		

Provide any additional expenditure details below:

Combination with Storm(\$900,000) and Roads(\$1,800,000.00) and Water (\$150,000)

Total preliminary construction estimate is \$2,850,000.00

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Includes a road urbanization of Upper Queen Street which includes curb and gutter, parking lanes, 1.5m Wide sidewalks, elevated intersections for traffic calming, replacement of Storm Sewers and Water Service Line Replacements

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

There is a community need for improvement of Upper Queen Street as the Thorndale Lions Community Centre has finalized the upgrades. CCTV footage was completed in 2022 and there is major deficiencies identified throughout the Upper Queen Street storm sewers.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 3

BUDGET YEAR: 2025 COST CENTRE: Public Works - Water

PROJECT NAME:
Long Term Water Supply Study

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING		\$ 120,000.00		
CONSTRUCTION				
OTHER				
TOTAL		\$ 120,000.00		

Provide any additional expenditure details below:

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

The undertaking of a study to evaluate long term alternative strategies for future water supply to Dorchester and Thorndale.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

Staff have followed the 2019 Water and Wastewater Master Plan recommendation for the Dorchester Water Supply to maximize existing facilities and identify new groundwater sources within Dorchester. This study will provide greater detail on long term water supply strategies for future growth inside and outside the urban boundaries.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 1

BUDGET YEAR: 2025 COST CENTRPublic Works - Wastewater

PROJECT NAME:
PS3 West Sewers (PS#3 to Mill Rd) - DC Project WW-D-SS-03

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING	\$ 35,000.00			
CONSTRUCTION		1,800,000		
OTHER				
TOTAL	\$			1,835,000.00

Provide any additional expenditure details below:

This is a multi year project with a total cost of \$1,835,000 start to finish

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

Project was originally included in the 2019 PS#3/Forcemain/Gravity Sewer project but was removed from the scope and not completed. The design was originally completed by Stantec Consulting.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Construction for new 265m of sanitary sewer required for development blocks going to PS#3 west of Mill Road. This is a DC Project

- Based on a Preliminary Estimate
- \$75,000.00 Contingency Included

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

Construction. Sewers to connect into Developments west of Boardwalk Subdivision. WW ONLY

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 1

BUDGET YEAR: 2025 COST CENTRE: PUBLIC WORKS - STORMWATER

PROJECT NAME:
Upper Queen Street Urbanization

PRIORITY NEED:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input checked="" type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 80 Years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING	\$ 150,000.00			
CONSTRUCTION		\$ 900,000.00		
OTHER				
TOTAL	\$ 150,000.00	\$ 900,000.00		

Provide any additional expenditure details below:

Remaining budget through Consulting Services identified in the 2024 Budget will carry over into Contract Administration/ Inspection for 2025. Combination with Storm(\$900,000) and Roads(\$1,800,000.00) and Water (\$150,000). Total detailed design construction estimate is \$2,850,000.00

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below:

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Includes a road urbanization of Upper Queen Street which includes curb and gutter, parking lanes, 1.5m Wide sidewalks, elevated intersections for traffic calming, replacement of Storm Sewers and Water Service Line Replacements

- Based on detailed design estimate (100% Stage)
- Includes a \$150,000.00 contingency spread through Roads and Storm

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

There is a community need for improvement of Upper Queen Street as the Thorndale Lions Community Centre has finalized the upgrades. CCTV footage was completed in 2022 and there is major deficiencies identified throughout the Upper Queen Street storm sewers.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 3

BUDGET YEAR: 2025 COST CENTRE: PUBLIC WORKS - STORMWATER

PROJECT NAME:
DC Project: Thorndale Road

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input checked="" type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input checked="" type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 80 Years?

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)
EQUIPMENT				
CONSULTING				
CONSTRUCTION			\$ 457,000.00	
OTHER		\$ 420,000.00	Construction budgeted over 2 years	
TOTAL				

Provide any additional expenditure details below:

Engineering Contract Administration requires the remaining consulting expenses to be transferred from 2024 Consulting. This is a combination with Storm (\$877,940), Roads (\$3,365,366.00), Water (\$55,500) for a total project construction costs of \$4,298,806.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2024)	YEAR 2 (2025)	YEAR 3 (2026)	YEAR 4 (2027)

Provide any additional details below

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Due to the cost of this project, it will be proposed to be budgeted for over the next two years (anticipated construction would occur in 2026)

The primary scope of this project entails the urbanization of Thorndale Road between Nissouri Road and Wye Creek to accommodate development and growth in Thorndale, as well as improve drainage to existing properties. The design will be completed in late 2024 early 2025.

The urbanization of Thorndale Road will include converting a semi-urban/ rural cross section to an urban cross section to Middlesex County Standards. This includes converting a primarily a two lane cross section with ditches, to a 3 lane cross section utilizing two travel lanes, a center turning lane, curb & gutter, a cross walk at Brooker Trail, storm sewers with private drain connections to existing properties, and sidewalks on both sides of the street. These upgrades to the area will accommodate the existing 16 properties along the road and pave way for new development. Residents/ business' have been contacted already to gage interest in extending sanitary sewers to see whom will want these connections and the potential cost for the tie-ins. The majority of the homes do not want to be tied in, resulting in sanitary sewers NOT being extended. Provisional scope will be carried for 1 property who has shown interest in the survey sent out in 2024 with respect to connecting to the sanitary sewer system as the main sewer has previously been extended across the properties frontage from lot developments within Rosewood Subdivision.

The other portion of this project involves designing and implementing improvements to the section of Thorndale Road east of Wye Creek Bridge to the rail road tracks. The focus of this portion of the scope is to address reducing vehicle speeds and some beautification through this section, which requires County approval.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The urbanization of Thorndale Road between Nissouri Road and Wye Creek bridge is required to accommodate development (residential, commercial) on both sides of the road. With this project the road will then be urbanized to the town limits.

The section east of Wye Creek bridge to the railroad tracks scope is required in order to mitigate Vehicle speeds to make it safer for pedestrians to cross the road while incorporating some beautification items.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority # 1

BUDGET YEAR: 2025 COST CENTRE: COMMUNITY SERVICES & FACILITIES

PROJECT NAME: Annual Trail Improvements (Valleyview & Wye Creek)

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input checked="" type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY (as per DC Background Study)
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 15 to 20 years for paved walking pathways.

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT				
CONSULTING				
CONSTRUCTION	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
OTHER				
TOTAL	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00

Provide any additional expenditure details below:

The 2021 DC Study, page 5-6 item #32 calls for paving Valleyview Trail in 2024, but with a COL-adjusted estimated cost of \$174,000, that project could not be done in 2024. With \$25k of the 2025 capital budget we could complete a portion of this project. The DC Background study does not identify any particular trail projects for 2025, so we can instead do a portion of the work that study recommended for 2024. There is a 400' section (12' wide) of the paved walking path around Wye Creek Pond which has begun to crumble and fall apart, including weeds and grass now growing up through the asphalt in these breaks. This project will see this section of the path being replaced. This portion will use \$25K of the projects budget.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
Staffing				

Provide any additional details below:

Some staffing labour (put towards parks or trails, depending on the location) goes towards trail maintenance each year. These wages are already accounted for under the appropriate cost centres in the operating budget.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

Paving a portion of Valleyview Trail, recommended for 2024 in DC Study (total estimated at \$150,000 in 2021, which adjusts to a value of \$174,000 for 2025). If the estimate is correct, this should allow for over 25% of this project to be completed in 2025, while leaving a bit of these funds to address other trail matters.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

This project, recommended to take place in 2024 via the DC background study, is too costly to complete with one year of this annual capital budget amount, and was delayed for the recommended year due to OTF grant for another trail (paving Thorndale Park). Starting this costly project in 2025 will allow us to work towards completion of this project, phased-in, over several years. 2021 DC Background Study - 5.2 #32, page 5-6

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority #

BUDGET YEAR: 2025 COST CENTRE: COMMUNITY SERVICES & FACILITIES

PROJECT NAME: Thorndale Lions Community Hall Addition

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input checked="" type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input checked="" type="checkbox"/>	PRIORITY
	<input type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT				
CONSULTING	\$ 240,000.00			
CONSTRUCTION				
OTHER				
TOTAL	\$ 240,000.00			

Provide any additional expenditure details below:

The cost expenditure noted is for an Architect/Consultant to prepare the design and tender documents for the proposed addition to the Thorndale Lions Community Hall. The funding for this portion of the project will be provided from the "Deferred Revenue" account from previous area fund raising initiatives.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)

Provide any additional details below:

For this phase of the project there is no Operating Budget impact.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

This project will involve engaging a Architect/Consultant to provide the design and tender documents to the point the project will be shovel & grant ready. The design process will involve the community residence to ensure the requirements and needs for the addition are met.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The design of the addition was present to council by the Thorndale Lions Club with support from various local groups (i.e. Optimists, Agricultural Society) so to have the project to be grant application ready. The motion to proceed was approved by Council.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority #6

BUDGET YEAR: 2025 COST CENTRE: COMMUNITY SERVICES & FACILITIES

PROJECT NAME: Replacement of well at the Outdoor Recreation Complex

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input checked="" type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXIST. WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE : 15 years

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT				
CONSULTING				
CONSTRUCTION	\$ 20,000.00			
OTHER				
TOTAL	\$ 20,000.00			

Provide any additional expenditure details below:

Replace existing well at the ORC with a similar one, but in a new location in order to have a better source

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
	\$ 5,000.00	\$ 5,500.00	\$ 6,000.00	\$ 6,500.00

Provide any additional details below:

The increased water supply associated with this project will result in higher volume of water to our septic resulting in needing the septic tank pumped more frequently, until the septic system at this location can be a larger tank and/or a weeping bed.

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

This project would see the existing well at the ORC, which no longer has a sufficient source of water, well at a new location, with a better source.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

A reduction in the supply of water from our existing well at the ORC has resulted in obvious problems to recreation destination on a daily basis. The reduced supply results in toilets needing approx. 4 minutes to the slow supply of water. This slow response time leads to many mistakenly assuming the toilet is sort of plumbing related issue.

After an inspection from our plumber and our well expert, along with consultation with our Public Works determined that locating a new well, in a new location with a better water source, is the required solution.

CAPITAL PROJECT BUSINESS CASE

GENERAL INFORMATION

Priority #7

BUDGET YEAR: 2025 COST CENTRE: COMMUNITY SERVICES & FACILITIES

PROJECT NAME: Greenspace Design & Development at Boardwalk Phase 1

PRIORITY NEED:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

PROJECT IS:	<input type="checkbox"/>	URGENT	<input type="checkbox"/>	PRIORITY
	<input checked="" type="checkbox"/>	HIGH PRIORITY	<input type="checkbox"/>	NON- PRIORITY

ASSET IS:	<input checked="" type="checkbox"/>	NEW/ NET NEW ASSET BEING CREATED
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH SAME
	<input type="checkbox"/>	REPLACEMENT OF EXISTING WITH UPGRADE/IMPROVEMENTS

ESTIMATED USEFUL LIFE :

PROJECT BUDGET EXPENDITURES

Detail capital project expenditures

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)
EQUIPMENT	\$ 60,000.00			
CONSULTING				
CONSTRUCTION				
OTHER				
TOTAL	\$ 60,000.00			

Provide any additional expenditure details below:

This cost allowance is to cover some design for the greenspace at Boardwalk Phase 1 and potentially some benches or small equipment to start the development of the space.

OPERATING BUDGET IMPACT

Detail any expected operating budget impact including anticipated future costs or savings:

	YEAR 1 (2025)	YEAR 2 (2026)	YEAR 3 (2027)	YEAR 4 (2028)

PROJECT DESCRIPTION

Provide a brief description of the asset that is being developed or provided:

The project will involve the design of the greenspace's playground, path and the purchase of some items depending on the timing of the design such as benches, garbage cans etc.

BUSINESS REASON FOR PROJECT

Provide a rationale for conducting the project/purchasing asset:

The new Boardwalk Phase 1 subdivision is nearing completion and currently does not have a playground. A playground has been requested by the current residents. This project will prepare the design and purchase some of the smaller items to start the development of this playground to meet the residents needs.

2025 Budget: Operating Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	50-0000-0000-28050	50-0000-0000-28100	50-0000-0000-28150	50-0000-0000-28200	50-0000-0000-28250	50-0000-0000-28270	50-0000-0000-28300	50-0000-0000-28350	50-0000-0000-28400	50-0000-0000-28450	50-0000-0000-28500	50-0000-0000-28580	50-0000-0000-28600	50-0000-0000-28570	50-0000-0000-28700	
	Tax Stabilization	Council Election	Insurance	Projects not completed	Information Technology Operating (Municipal Efficiency)	Legal Services	Building	Fire Services Operating	Transportation Services Operating	Cemetery Operating	Community Services Operating	Seniors Centre Operating	Economic Development	Waste Management Operating	Planning	Wastewater Rate Stabilization Reserve
Audited Balance as of December 31, 2023	(3,305,027.79)	(50,000.06)	(526,997.60)	(140,685.90)	(127,952.37)	(50,000.00)	(546,321.54)	(45,572.99)	(3,113.33)	0.00	(0.25)	0.00	(118,826.65)	(60,974.40)	(115,502.42)	0.00
2024 Budget																
<i>Transfers to Reserves from Operating</i>																
	(214,573.00)															
Pay Equity Impact	(31,000.00)										0.25					
							(30,112.00)									
Total Transfers to Reserves from Operating	(245,573.00)	0.00	0.00	0.00	0.00	0.00	(30,112.00)	0.00	0.00	0.00	0.25	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Reserves to Operating</i>																
One Time - PSD 23 month AMP Update-Modernization Reserve					48,407.00											
One Time - eMssion Software for Corporate Benchmarking with ICLEI Partners for Climate Protection Program	25,000.00															
Building Deficit							148,614.00									
One Time- TRY Recycling yard waste and compost agreement														20,000.00		
Transfer from CS&F Res to offset the significant increase in minimum wage																
One Time - Pay Equity/Market Analysis				25,000.00												
One Time - Monitor and hookup for Council Chambers				3,000.00												
One Time - Building Condition Assessments				448.32												
One Time - Bench Program				8,000.00												
Total Transfers from Reserves to Operating	25,000.00	0.00	0.00	36,448.32	48,407.00	0.00	148,614.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	0.00	0.00
Projected Ending balance as of December 1, 2024	(3,525,600.79)	(50,000.06)	(526,997.60)	(104,237.58)	(79,545.37)	(50,000.00)	(427,819.54)	(45,572.99)	(3,113.33)	0.00	0.00	0.00	(118,826.65)	(40,974.40)	(115,502.42)	0.00
2025 Budget																
<i>Transfers to Reserves from Operating</i>																
Total Transfers to Reserves from Operating	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Reserves to Operating</i>																
Building Deficit							98,302.00									
PSD CityWide - 2025 Asset Management Plan Update				34,191.00												
One Time- TRY Recycling yard waste and compost agreement														20,000.00		
One Time - Thorndale Fire - Adjustable desk for Fire Chief					3,000.00											
Total Transfers from Reserves to Operating	0.00	0.00	0.00	0.00	37,191.00	0.00	98,302.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	0.00	0.00
Projected Ending balance as of December 1, 2025	(3,525,600.79)	(50,000.06)	(526,997.60)	(104,237.58)	(42,354.37)	(50,000.00)	(329,517.54)	(45,572.99)	(3,113.33)	0.00	0.00	0.00	(118,826.65)	(20,974.40)	(115,502.42)	0.00

2025 Budget: Capital Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	50-0000-0000-27050	50-0000-0000-27100	50-0000-0000-27150	50-0000-0000-27200	50-0000-0000-27250	50-0000-0000-27300	50-0000-0000-27350	50-0000-0000-27400	50-0000-0000-27450	50-0000-0000-27500	50-0000-0000-27550	50-0000-0000-27600	50-0000-0000-27650	50-0000-0000-28340
	Admin Capital	Information Technology Capital	Protective/Fire Services Capital	Transportation Capital	Fleet	Cemetery Capital	Community Services	Storm Water Capital	Waste Management Capital	Wastewater Capital	Water Capital	Catherine Street	Seniors Activity Centre	Drain Capital
Audited Balance as of December 31, 2023	0.00	(124,959.83)	(1,559,083.96)	(6,005,754.13)	(177,082.17)	(266,286.45)	(1,443,919.82)	(25,484.36)	(720,697.18)	(1,149,467.44)	(3,646,879.93)	(106,990.28)	(90,014.67)	(95,646.00)
2024 Budget														
<i>Transfers to Reserves from Operating</i>														
OMPFP Allocation for Recreation Signs							(25,000.00)							
Balance of OMPFP funding for Capital Levy	(3,950.00)													
1 % Capital Levy	(114,900.00)													
Capital Fleet Replacement - Annual Transfer					(897,636.00)									
Annual Transfer - increase per recommendation in AMP		(57,879.00)	(257,240.00)	(1,735,535.00)		(6,431.00)	(527,338.00)							
Waste Water Surplus										(312,760.00)				
Pay Equity Impact								(953.00)		(7,341.00)	(59,768.00)			
Hamilton/Oakwood Connection Fees										(510,000.00)				
Surplus - Transfer to Reserve								(84,778.00)						
Water Connections											(11,700.00)			
Water Life Cycle Charges											(417,894.00)			
Water Surplus											(561,254.00)			
Transfer of Fencing Advertising to Reserve							(15,000.00)							
Total Transfers to Reserves from Operating	(118,850.00)	(57,879.00)	(257,240.00)	(1,735,535.00)	(897,636.00)	(6,431.00)	(567,338.00)	(85,731.00)	0.00	(830,101.00)	(1,050,616.00)	0.00	0.00	0.00
<i>Transfers from Reserves to Operating</i>														
Base Budget - Bridge Study - bi-annual report				15,000.00										
Base Budget - Gravel Maintenance				350,000.00										
Administrative Project Management Fee		1,540.00	2,646.00	51,770.00	14,136.00		6,710.00	2,594.00		14,266.00	26,464.00			
One Time- Revised Landfill Design									25,000.00					
One-Time-Abbott branch of the Gladstone Drain														17,000.00
Total Transfers from Reserves to Operating	0.00	1,540.00	2,646.00	416,770.00	14,136.00	0.00	6,710.00	2,594.00	25,000.00	14,266.00	26,464.00	0.00	0.00	17,000.00
<i>Transfers from Reserves to Capital Projects</i>														
General Government		118,780.00												
Fire Services			204,000.00											
Transportation Services				3,668,518.00										
Fleet Services					1,090,000.00									
Waste Water Services										389,550.00				
Water Services											1,390,371.00			
Stormwater Services								200,000.00						
Community Services & Facilities							352,100.00							
Total Transfers from Reserves to Capital Projects	0.00	118,780.00	204,000.00	3,668,518.00	1,090,000.00	0.00	352,100.00	200,000.00	0.00	389,550.00	1,390,371.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2024	(118,850.00)	(62,518.83)	(1,609,677.96)	(3,656,001.13)	29,417.83	(272,717.45)	(1,652,447.82)	91,378.64	(695,697.18)	(1,575,752.44)	(3,280,660.93)	(106,990.28)	(90,014.67)	(78,646.00)
					OVERDRAWN			OVERDRAWN						

2025 Budget: Capital Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	50-0000-0000-27050 Admin Capital	50-0000-0000-27100 Information Technology Capital	50-0000-0000-27150 Protective/Fire Services Capital	50-0000-0000-27200 Transportation Capital	50-0000-0000-27250 Fleet	50-0000-0000-27300 Cemetery Capital	50-0000-0000-27350 Community Services	50-0000-0000-27400 Storm Water Capital	50-0000-0000-27450 Waste Management Capital	50-0000-0000-27500 Wastewater Capital	50-0000-0000-27550 Water Capital	50-0000-0000-27600 Catherine Street	50-0000-0000-27650 Seniors Activity Centre	50-0000-0000-28340 Drain Capital
2025 Budget														
<i>Transfers to Reserves from Operating</i>														
Capital Fleet Replacement - Annual Transfer					(987,401.00)									
Annual Transfer - increase per recommendation in AMP		(59,326.00)	(263,672.00)	(1,778,923.00)		(6,592.00)	(540,521.00)							
1 % Capital Levy	(236,602.35)													
Stormwater Surplus								(157,858.00)						
Water Connections											(12,051.00)			
Water Life Cycle Charges											(428,341.00)			
Water Surplus											(502,915.00)			
Waste Water Surplus										(210,151.00)				
Transfer of Fencing Advertising to Reserve							(15,000.00)							
Total Transfers to Reserves from Operating	(236,602.35)	(59,326.00)	(263,672.00)	(1,778,923.00)	(987,401.00)	(6,592.00)	(555,521.00)	(157,858.00)	0.00	(210,151.00)	(943,307.00)	0.00	0.00	0.00
<i>Transfers from Reserves to Operating</i>														
Base Budget - Gravel Maintenance				350,000.00										
Administrative Project Management Fee		613.00	1,577.00	68,802.00	15,738.00		4,560.00	16,268.00		22,184.00	3,328.00			
Total Transfers from Reserves to Operating	0.00	613.00	1,577.00	418,802.00	15,738.00	0.00	4,560.00	16,268.00	0.00	22,184.00	3,328.00	0.00	0.00	0.00
<i>Transfers from Reserves to Capital Projects</i>														
General Government		49,700.00												
Fire Services			128,000.00											
Transportation Services				2,846,720.54										
Fleet Services					832,000.00									
Waste Water Services										701,350.00				
Water Services											191,250.00			
Stormwater Services								0.00						
Community Services & Facilities							130,000.00							
Total Transfers from Reserves to Capital Projects	0.00	49,700.00	128,000.00	2,846,720.54	832,000.00	0.00	130,000.00	0.00	0.00	701,350.00	191,250.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2025	(355,452.35)	(71,531.83)	(1,743,772.96)	(2,169,401.59)	(110,245.17)	(279,309.45)	(2,073,408.82)	(50,211.36)	(695,697.18)	(1,062,369.44)	(4,029,389.93)	(106,990.28)	(90,014.67)	(78,646.00)

2025 Budget: Development Charges Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	50-0000-0000-26051	50-0000-0000-26100	50-0000-0000-26150	50-0000-0000-26151	50-0000-0000-26550	50-0000-0000-26200	50-0000-0000-26300	50-0000-0000-26350	50-0000-0000-26400	50-0000-0000-26450
	Growth Studies	Fire Protection	Roads & Structures (Services Related to Highways)	Public Works (Fleet)	Waste Diversion	Waste Water	Water	Parkland Dedication	Library	Recreation Facilities
Audited Balance as of December 31, 2023	(397,743.47)	244,684.87	(867,598.95)	(113,822.74)	(209,594.93)	(1,169,512.36)	(3,648,046.68)	(661,956.46)	(219,114.18)	2,402,815.20
2024 Budget										
<i>Transfers to DC's from Operating</i>										
Projected Collections (actuals up to November 5, 2024)	(19,026.87)	(43,023.61)	(103,899.69)	(40,415.01)	(4,119.53)	(493,672.01)	(329,708.89)	0.00	(11,287.13)	(159,387.55)
Total Transfers to DC's from Operating	(19,026.87)	(43,023.61)	(103,899.69)	(40,415.01)	(4,119.53)	(493,672.01)	(329,708.89)	0.00	(11,287.13)	(159,387.55)
<i>Transfers from DC's to Operating</i>										
<input type="checkbox"/> DC funding of debenture interest on I/O loan taken in 2021 (100% of \$3,750,000 WWTP and 98.57% of \$3,750,000 PS) as the result of a deficit balance in the DC account - expiry 2031							86,554.00			
DC funding of debenture Interest repayments of \$750,000 I/O loan taken in 2017 as the result of a deficit balance in the DC account - expiry 2032							13,209.00			
DC funding of debenture principal on I/O loan taken in 2021 (100% of \$3,750,000 and 98.57% of \$3,750,000) as the result of a deficit balance in the DC account - expiry 2031							720,980.00			
DC funding of debenture Principal repayments of \$750,000 I/O loan taken in 2017 as the result of a deficit balance in the DC account - expiry 2032							48,896.00			
Base Budget - ORC debenture expiry 2032										62,105.00
65% of Debenture Debt repayments re: Flight Exec Centre Renovations - expires 2032 - partial offsets costs below										113,761.00
Funding of 70% of Library Debenture Repayments to I/O - Expires 2049									38,730.00	
Total Transfers from DC's to Operating	0.00	0.00	0.00	0.00	0.00	869,639.00	0.00	0.00	38,730.00	175,866.00
<i>Transfers from DC's to Capital Projects</i>										
General Government										
Fire Services										
Transportation Services			323,518.00							
Fleet Services						710,450.00				
Waste Water Services							494,210.00			
Water Services										
Stormwater Services										
Community Services & Facilities										
Total Transfers from DC's to Capital Projects	0.00	0.00	323,518.00	0.00	0.00	710,450.00	494,210.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2024	(416,770.34)	201,661.26	(647,980.64)	(154,237.75)	(213,714.46)	(83,095.37)	(3,483,545.57)	(661,956.46)	(191,671.31)	2,419,293.65
		OVERDRAWN								OVERDRAWN

2025 Budget: Development Charges Reserves and Reserve Funds Continuity Schedules - Projections

Reserve	50-0000-0000-26051	50-0000-0000-26100	50-0000-0000-26150	50-0000-0000-26151	50-0000-0000-26550	50-0000-0000-26200	50-0000-0000-26300	50-0000-0000-26350	50-0000-0000-26400	50-0000-0000-26450
	Growth Studies	Fire Protection	Roads & Structures (Services Related to Highways)	Public Works (Fleet)	Waste Diversion	Waste Water	Water	Parkland Dedication	Library	Recreation Facilities
2025 Budget										
<i>Transfers to DC's from Operating</i>										
Projected Collections - assume same as 2024 YTD actuals	(19,026.87)	(43,023.61)	(103,899.69)	(40,415.01)	(4,119.53)	(493,672.01)	(329,708.89)	0.00	(11,287.13)	(159,387.55)
<i>Total Transfers to DC's from Operating</i>	<i>(19,026.87)</i>	<i>(43,023.61)</i>	<i>(103,899.69)</i>	<i>(40,415.01)</i>	<i>(4,119.53)</i>	<i>(493,672.01)</i>	<i>(329,708.89)</i>	<i>0.00</i>	<i>(11,287.13)</i>	<i>(159,387.55)</i>
<i>Transfers from DC's to Operating</i>										
Thorndale Fire Hall - Recoverable through DC's - By-Law 105-2019		8,689.00								
Dorchester WWTP & Pumping Station #3 - DC funding of debenture interest on I/O loan taken in 2021 (100% of \$3,750,000 WWTP and 98.57% of \$3,750,000 PS) as the result of a deficit balance in the DC account - expiry 2031						75,576.00				
Thorndale Wastewater Connection - DC funding of debenture Interest repayments of \$750,000 I/O loan taken in 2017 as the result of a deficit balance in the DC account - expiry 2032						11,771.00				
Dorchester WWTP & Pumping Station #3 - DC funding of debenture principal on I/O loan taken in 2021 (100% of \$3,750,000 and 98.57% of \$3,750,000) as the result of a deficit balance in the DC account - expiry 2031						736,106.00				
Thorndale Wastewater Connection - DC funding of debenture Principal repayments of \$750,000 I/O loan taken in 2017 as the result of a deficit balance in the DC account - expiry 2032						50,334.00				
ORC Soccer Expansion - Base Budget - ORC debenture expiry 2032										62,105.00
Flight Exec Expansion from 2012 - 65% of Debenture Debt repayments re: Flight Exec Centre Renovations - expires 2032 - partial offsets costs below										113,761.00
Dorchester Library Rehabilitation and Expansion - Funding of 70% of Library Debenture Repayments to I/O - Expires 2049										38,729.00
Estimated debenture payments for Flight Exec Expansion Project completed in 2024 - to be debt financed in 2025										224,765.00
<i>Total Transfers from DC's to Operating</i>	<i>0.00</i>	<i>8,689.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>873,787.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>439,360.00</i>
<i>Transfers from DC's to Capital Projects</i>										
General Government										
Fire Services										
Transportation Services			460,000.00							
Fleet Services				445,000.00						
Waste Water Services						0.00				
Water Services							78,750.00			
Stormwater Services										
Community Services & Facilities										0.00
<i>Total Transfers from DC's to Capital Projects</i>	<i>0.00</i>	<i>0.00</i>	<i>460,000.00</i>	<i>445,000.00</i>	<i>0.00</i>	<i>0.00</i>	<i>78,750.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
Projected Ending balance as of December 1, 2025	(435,797.21)	167,326.65	(751,880.33)	(194,652.76)	(217,833.99)	297,019.62	(3,813,254.46)	(661,956.46)	(202,958.44)	2,699,266.10
		OVERDRAWN				OVERDRAWN				OVERDRAWN

2025 Budget: Deferred Revenue - Projections

	50-0000-0000-23141	50-0000-0000-23142	50-0000-0000-23143	50-0000-0000-24200	50-0000-0000-25025	50-0000-0000-25050	50-0000-0000-25055	50-0000-0000-25100	50-0000-0000-25105	50-0000-0000-25110	50-0000-0000-25115	50-0000-0000-25150	50-0000-0000-25200
Deferred Revenue Account	Funds Held in Trust	Subdivision Agreements	Site Plan Agreements	Sac Prepaid Memberships	Dog Tags/Kennels	Provincial Grants	Provincial Grants - Safe Restart	Federal Grants	County	Seniors Centre Grants	Senior Centre (External)	Other Grants	Private Contributions
Audited Balance as of December 31, 2023	0.00	0.00	0.00	(4,490.36)	(300.00)	(117,750.00)	0.00	0.00	(12,707.96)	(14,761.10)	(916,414.04)	(1,786.49)	(4,487.16)
2024 Budget													
<i>Transfers to Deferred from Operating</i>													
VIP Seat Sponsorship													
Bullpen Sponsorship													
SC Prepaid				3,689.55									
Minister of Finance MMP 3 Repayment						217.74							
Seniors Centre Grant									7,800.76				
Ice Rental - Clash of the Titans													
Lions Active Living Centre - 2024 Installment													
CGBF Grant - Annual Allocation													
OCIF Grant - Annual Allocation													
2024 Payments											(15,565.35)		
2024 Payments												1,095.00	
Correct Kennel Licence posting error					300.00								
2024 payments													
Sutton Group Chq - wellness program													
Total Transfers to Deferred from Operating	0.00	0.00	0.00	3,689.55	300.00	217.74	0.00	0.00	0.00	7,800.76	(15,565.35)	1,095.00	0.00
<i>Transfers from Deferred to Operating</i>													
Thorndale Community Centre - display case													
Thames Centre Parks - remove cement slab and light switch at TLCC													
Flight Exec Expansion, VON, Senior Centre - completed in 2024											931,979.39		
Total Transfers from Deferred to Operating	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	931,979.39	0.00	0.00
<i>Transfers from Deferred to Capital</i>													
Stormwater - Porters Phase 1 and 2													
Transportation - Porters Phase 1 and 2													
Total Transfers from Deferred to Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2024	0.00	0.00	0.00	(800.81)	0.00	(117,532.26)	0.00	0.00	(12,707.96)	(6,960.34)	0.00	(691.49)	(4,487.16)
2025 Budget													
<i>Transfers to Deferred from Operating</i>													
2025 OCIF Allocation													
2025 CGBF Allocation													
Total Transfers to Deferred from Operating	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Operating</i>													
TC Parks - repair streetlight at ORC													
TC Parks - water fountain at ORC													
TC Ball Diamonds - rubber infill for royal field													
TC Ball Diamonds - top-up clay for field of dreams infield													
Thorndale CC - sports padding for walls, strip & wax floors													
Total Transfers from Deferred to Operating	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Capital</i>													
Thorndale CC - design for potential expansion project													
Stormwater - Upper Queen Street Urbanization													
Stormwater - Thorndale Road Urbanization													
Transportation - Upper Queen Street Urbanization													
Transportation - Thorndale Road Urbanization													
Total Transfers from Deferred to Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2025	0.00	0.00	0.00	(800.81)	0.00	(117,532.26)	0.00	0.00	(12,707.96)	(6,960.34)	0.00	(691.49)	(4,487.16)

2025 Budget: Deferred Revenue - Projections

	50-0000-0000-25202	50-0000-0000-25201	50-0000-0000-25250	50-0000-0000-25251	50-0000-0000-25255	50-0000-0000-25300	50-0000-0000-25325	50-0000-0000-25350	50-0000-0000-25400	50-0000-0000-25450	50-0000-0000-25500	50-0000-0000-25525	50-0000-0000-25550
Deferred Revenue Account	Boardwalk Mill Pond Prepaid DC's	Norquay Prepaid DC	Recreation	ORC Ball Diamond	Naming Rights	Canada Community Building Fund (formerly Federal Gas Tax)	OCIF Grant	Protective Services	Cemetery	Prepaid Debt Dorchester	Prepaid Debt Thorndale Nissouri Road Water System Extension	Garbage Surcharge	Own Debentures
Audited Balance as of December 31, 2023	0.00	0.00	(843,638.21)	(192,357.03)	(245,000.00)	(1,589,297.74)	(958,345.87)	(8,265.72)	(25,000.00)	0.00	0.00	0.00	(105,340.80)
2024 Budget													
<i>Transfers to Deferred from Operating</i>													
VIP Seat Sponsorship				(1,000.00)									
Bullpen Sponsorship				3,000.00									
SC Prepaid													
Minister of Finance MMP 3 Repayment													
Seniors Centre Grant													
Ice Rental - Clash of the Titans			2,500.00										
Lions Active Living Centre - 2024 Installment					(25,000.00)								
CCBF Grant - Annual Allocation						(446,050.32)							
OCIF Grant - Annual Allocation							(1,123,020.00)						
2024 Payments													
2024 Payments													
Correct Kennel Licence posting error													
2024 payments				577.59									
Sutton Group Chq - wellness program								(3,400.00)					
Total Transfers to Deferred from Operating	0.00	0.00	2,500.00	2,577.59	(25,000.00)	(446,050.32)	(1,123,020.00)	(3,400.00)	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Operating</i>													
Thorndale Community Centre - display case													
Thames Centre Parks - remove cement slab and light switch at TLCC													
Flight Exec Expansion, VON, Senior Centre - completed in 2024													
Total Transfers from Deferred to Operating	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Capital</i>													
Stormwater - Porters Phase 1 and 2								100,000.00					
Transportation - Porters Phase 1 and 2						217,232.35							
Total Transfers from Deferred to Capital	0.00	0.00	0.00	0.00	0.00	217,232.35	100,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2024	0.00	0.00	(841,138.21)	(189,779.44)	(270,000.00)	(1,818,115.71)	(1,981,365.87)	(11,665.72)	(25,000.00)	0.00	0.00	0.00	(105,340.80)
2025 Budget													
<i>Transfers to Deferred from Operating</i>													
2025 OCIF Allocation							(954,567.00)						
2025 CCBF Allocation						(457,846.76)							
Total Transfers to Deferred from Operating	0.00	0.00	0.00	0.00	0.00	(457,846.76)	(954,567.00)	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Operating</i>													
TC Parks - repair streetlight at ORC				2,700.00									
TC Parks - water fountain at ORC				5,000.00									
TC Ball Diamonds - rubber infill for royal field				2,000.00									
TC Ball Diamonds - top-up clay for field of dreams infield				5,000.00									
Thorndale CC - sports padding for walls, strip & wax floors			12,500.00										
Total Transfers from Deferred to Operating	0.00	0.00	12,500.00	14,700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<i>Transfers from Deferred to Capital</i>													
Thorndale CC - design for potential expansion project			240,000.00										
Stormwater - Upper Queen Street Urbanization							900,000.00						
Stormwater - Thorndale Road Urbanization							420,000.00						
Transportation - Upper Queen Street Urbanization						1,800,000.00							
Transportation - Thorndale Road Urbanization						475,962.46							
Total Transfers from Deferred to Capital	0.00	0.00	240,000.00	0.00	0.00	2,275,962.46	1,320,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Projected Ending balance as of December 1, 2025	0.00	0.00	(588,638.21)	(175,079.44)	(270,000.00)	(0.01)	(1,615,932.87)	(11,665.72)	(25,000.00)	0.00	0.00	0.00	(105,340.80)

2025 Budget: Deferred Revenue - Projections

50-0000-0000-25600 50-0000-0000-25625 50-0000-0000-25650

Deferred Revenue Account	Prepaid Debt Thrn Water Extg	Canada Summer Jobs	Storm Sewer
Audited Balance as of December 31, 2023	(8,988.90)	0.00	0.00
2024 Budget			
<i>Transfers to Deferred from Operating</i>			
VIP Seat Sponsorship			
Bullpen Sponsorship			
SC Prepaid			
Minister of Finance MMP 3 Repayment			
Seniors Centre Grant			
Ice Rental - Clash of the Titans			
Lions Active Living Centre - 2024 Installment			
CGBF Grant - Annual Allocation			
OCIF Grant - Annual Allocation			
2024 Payments			
2024 Payments			
Correct Kennel Licence posting error			
2024 payments			
Sutton Group Chq - wellness program			
<i>Total Transfers to Deferred from Operating</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<i>Transfers from Deferred to Operating</i>			
Thorndale Community Centre - display case			
Thames Centre Parks - remove cement slab and light switch at TLCC			
Flight Exec Expansion, VON, Senior Centre - completed in 2024			
<i>Total Transfers from Deferred to Operating</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<i>Transfers from Deferred to Capital</i>			
Stormwater - Porters Phase 1 and 2			
Transportation - Porters Phase 1 and 2			
<i>Total Transfers from Deferred to Capital</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Projected Ending balance as of December 1, 2024	(8,988.90)	0.00	0.00
2025 Budget			
<i>Transfers to Deferred from Operating</i>			
2025 OCIF Allocation			
2025 CGBF Allocation			
<i>Total Transfers to Deferred from Operating</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<i>Transfers from Deferred to Operating</i>			
TC Parks - repair streetlight at ORC			
TC Parks - water fountain at ORC			
TC Ball Diamonds - rubber infill for royal field			
TC Ball Diamonds - top-up clay for field of dreams infield			
Thorndale CC - sports padding for walls, strip & wax floors			
<i>Total Transfers from Deferred to Operating</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<i>Transfers from Deferred to Capital</i>			
Thorndale CC - design for potential expansion project			
Stormwater - Upper Queen Street Urbanization			
Stormwater - Thorndale Road Urbanization			
Transportation - Upper Queen Street Urbanization			
Transportation - Thorndale Road Urbanization			
<i>Total Transfers from Deferred to Capital</i>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Projected Ending balance as of December 1, 2025	(8,988.90)	0.00	0.00

2025 Budget – Other Supporting Documents

- 1) MPAC 2024 – Municipal Change Profile
- 2) 2024 Annual Debt Repayment Limit from Ministry of Municipal Affairs and Housing
- 3) BMA – Draft Municipal Study 2024 (excerpts)
- 4) 2025 OPP – Letter from Office of the Solicitor General (dated November 29, 2024)
- 5) UTRCA – Draft 2025 Levy to Thames Centre
- 6) Kettle Creek Conservation Authority – Draft 2025 Levy to Thames Centre

Estimated Growth by Property Code - Summary

Property Code Category	2023 Roll for Tax Year 2024		During Tax Year 2024		Growth Estimate	Growth %
	Property Count	2016 CVA	Property Count	2016 CVA Estimate		
Commercial	150	108,092,300	150	110,089,300	1,997,000	1.85
Farm	1,346	1,473,257,500	1,346	1,476,375,500	3,118,000	0.21
Industrial	168	205,087,700	167	203,058,700	-2,029,000	-0.99
Multi-Residential	5	6,901,000	5	6,901,000	0	0.00
Residential	4,738	1,622,022,900	4,770	1,645,385,800	23,362,900	1.44
Special/Exempt	24	24,410,400	24	25,491,400	1,081,000	4.43
Total	6,431	3,439,771,800	6,462	3,467,301,700	27,529,900	0.80



FIR2023: Thames Centre M

Asmt Code: 3926
MAH Code: 59622

Schedule 81 ANNUAL DEBT REPAYMENT LIMIT

based on the information reported for the year ended December 31, 2023

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2025
Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

		1
		\$
Debt Charges for the Current Year		
0210	Principal (SLC 74 3099 01).	1,053,456
0220	Interest (SLC 74 3099 02).	226,983
0299		
	Subtotal	1,280,439
0610	Payments for Long Term Commitments and Liabilities Financed from the Consolidated Statement of Operations (SLC 42 6010 01)	0
9910	Total Debt Charges	1,280,439
Excluded Debt Charges		
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099		
	Subtotal	0
1410	Debt Charges for Tile Drainage / Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	0
1411	Provincial Grant Funding for Repayment of Long Term Debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump Sum (Balloon) Repayments of Long Term Debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420		
	Total Debt Charges to be Excluded	0
9920	Net Debt Charges	1,280,439
1610	Total Revenues (SLC 10 9910 01)	27,949,169
Excluded Revenue Amounts		
2210	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, Including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)	3,143,382
2220	Canada Grants, Including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	77,942
2225	Deferred Revenue Earned (Provincial Gas Tax) (SLC 10 0830 01)	0
2226	Deferred Revenue Earned (Canada Gas Tax) (SLC 10 0831 01)	314,144
2230	Revenue from Other Municipalities, Including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	164,171
2240	Gain (Loss) on Sale of Land & Capital Assets (SLC 10 1811 01)	-545,927
2250	Deferred Revenue Earned (Development Charges) (SLC 10 1812 01)	1,350,406
2251	Deferred Revenue Earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2256	Deferred Revenue Earned (Community Benefits Charges) (SLC 10 1815 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	2,339,586
2299	Subtotal	6,843,704
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	
2610	Net Revenues	21,105,465
2620	25% of Net Revenues	5,276,366
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	3,995,927

For Illustration Purposes Only

Annual Interest Rate @ Term years =

Southwest Municipalities

Population 2011-2024

Municipality	2011	2016	2021	2024	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
North Middlesex	6,658	6,352	6,307	6,604	-4.6%	-0.7%
Aylmer	7,151	7,492	7,699	8,180	4.8%	2.8%
Lambton Shores	10,656	10,631	11,876	13,124	-0.2%	11.7%
Ingersoll	12,146	12,757	13,693	15,040	5.0%	7.3%
Central Elgin	12,743	12,607	13,746	15,107	-1.1%	9.0%
Thames Centre	13,000	13,191	13,980	15,112	1.5%	6.0%
North Perth	12,631	13,130	15,538	17,881	4.0%	18.3%
Middlesex Centre	16,487	17,262	18,928	20,904	4.7%	9.7%
Tillsonburg	15,301	15,872	18,615	21,152	3.7%	17.3%
Essex	19,600	20,427	21,216	22,759	4.2%	3.9%
Amherstburg	21,556	21,936	23,524	25,817	1.8%	7.2%
Strathroy-Caradoc	20,978	20,867	23,871	26,998	-0.5%	14.4%
Stratford	30,886	31,465	33,232	36,070	1.9%	5.6%
Brant	35,638	35,640	39,474	44,035	0.0%	10.8%
Lakeshore	34,546	36,611	40,410	45,332	6.0%	10.4%
St. Thomas	37,905	38,909	42,840	47,728	2.6%	10.1%
Haldimand	44,876	45,608	49,216	54,261	1.6%	7.9%
Norfolk	63,175	64,044	67,490	73,069	1.4%	5.4%
Sarnia	72,366	71,594	72,047	75,605	-1.1%	0.6%
Chatham-Kent	103,671	101,647	103,988	110,512	-2.0%	2.3%
Brantford	93,650	98,563	104,688	114,238	5.2%	6.2%
Windsor	210,891	217,188	229,660	257,024	3.0%	5.7%
London	366,151	383,822	422,324	484,643	4.8%	10.0%
Southwest Total	1,262,662	1,297,615	1,394,362	1,551,195	2.8%	7.5%
Survey Total	11,305,331	11,854,241	12,540,758	14,081,594	4.9%	5.8%

Age Demographics 2021 Stats Canada (cont'd)

Municipality	0-19	20-44	45-64	65+
Barrie	23%	35%	27%	16%
Bracebridge	18%	25%	29%	28%
Collingwood	18%	25%	27%	30%
Gravenhurst	15%	26%	30%	29%
Huntsville	18%	26%	30%	25%
Innisfil	23%	31%	29%	17%
New Tecumseth	23%	31%	30%	16%
Orangeville	25%	34%	26%	15%
Orillia	19%	29%	26%	26%
Ramara	16%	22%	34%	28%
Springwater	29%	31%	25%	15%
Tay	18%	27%	31%	23%
Tiny	16%	22%	33%	29%
Simcoe/Musk./Duff. Avg	20%	28%	29%	23%
Provincial Average	27%	30%	25%	18%

Municipality	0-19	20-44	45-64	65+
Fort Erie	18%	24%	30%	27%
Grimsby	22%	28%	29%	21%
Lincoln	22%	29%	27%	22%
Niagara Falls	20%	30%	28%	22%
Niagara-on-the-Lake	15%	21%	28%	36%
Pelham	20%	24%	29%	27%
Port Colborne	18%	26%	29%	27%
St. Catharines	25%	28%	30%	17%
Thorold	23%	36%	26%	16%
Wainfleet	21%	27%	31%	21%
Welland	20%	30%	27%	23%
West Lincoln	27%	28%	28%	17%
Niagara Avg	21%	27%	29%	23%
Provincial Average	27%	30%	25%	18%

Municipality	0-19	20-44	45-64	65+
Cambridge	24%	34%	27%	16%
Centre Wellington	23%	28%	27%	22%
Erin	21%	27%	35%	17%
Guelph	22%	36%	25%	16%
Guelph-Eramosa	23%	27%	31%	19%
Kitchener	22%	28%	27%	23%
Mapleton	35%	30%	22%	12%
Minto	25%	29%	25%	21%
North Dumfries	25%	29%	29%	17%
Puslinch	20%	24%	33%	23%
Waterloo	21%	39%	24%	15%
Wellesley	33%	28%	24%	14%
Wellington North	24%	28%	25%	22%
Wilmot	25%	28%	26%	21%
Woolwich	27%	30%	25%	18%
Waterloo/Wellington Avg	25%	30%	27%	18%
Provincial Average	27%	30%	25%	18%

Municipality	0-19	20-44	45-64	65+
Amherstburg	22%	28%	29%	21%
Aylmer	26%	30%	24%	20%
Brant	23%	28%	29%	20%
Brantford	23%	33%	26%	19%
Central Elgin	20%	25%	32%	23%
Chatham-Kent	21%	27%	28%	24%
Essex	21%	27%	30%	22%
Haldimand	23%	28%	28%	21%
Ingersoll	24%	31%	28%	17%
Lakeshore	25%	28%	30%	17%
Lambton Shores	16%	21%	31%	33%
London	22%	36%	25%	18%
Middlesex Centre	26%	26%	29%	19%
Norfolk	20%	26%	28%	26%
North Middlesex	24%	27%	27%	22%
North Perth	27%	32%	23%	19%
Sarnia	20%	29%	26%	25%
St. Thomas	20%	26%	28%	26%
Stratford	22%	29%	27%	21%
Strathroy-Caradoc	20%	29%	27%	24%
Thames Centre	24%	26%	31%	19%
Tillsonburg	19%	26%	25%	29%
Windsor	22%	33%	26%	19%
Southwest Avg	22%	28%	28%	22%
Provincial Average	27%	30%	25%	18%

2024 Estimated Average Household Income

Household income is one measure of a community's ability to pay for services. While a larger relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services. Source: Manifold Data Mining.

Municipality	2024 Est. Avg. Household Income	Municipality	2024 Est. Avg. Household Income	Municipality	2024 Est. Avg. Household Income
Elliot Lake	\$ 71,122	Ingersoll	\$ 107,700	Amherstburg	\$ 135,197
Cornwall	\$ 74,069	Gravenhurst	\$ 108,475	Centre Wellington	\$ 135,649
Renfrew	\$ 80,362	Timmins	\$ 109,108	Mississauga	\$ 135,730
Owen Sound	\$ 81,331	Oshawa	\$ 109,672	West Lincoln	\$ 136,336
Parry Sound	\$ 82,464	Meaford	\$ 109,900	Brant	\$ 138,477
Brockville	\$ 83,146	Kenora	\$ 110,009	Ottawa	\$ 139,850
Orillia	\$ 89,341	Sarnia	\$ 110,283	Thames Centre	\$ 140,288
Windsor	\$ 90,420	Ramara	\$ 110,691	Grimsby	\$ 140,321
Welland	\$ 90,426	North Middlesex	\$ 110,860	Niagara-on-the-Lake	\$ 140,702
Chatham-Kent	\$ 91,628	Southgate	\$ 111,315	Clarington	\$ 142,963
Aylmer	\$ 91,985	Bracebridge	\$ 111,489	Hamilton Tp	\$ 143,490
St. Thomas	\$ 92,127	Essex	\$ 111,756	Scugog	\$ 143,975
Hanover	\$ 92,893	Strathroy-Caradoc	\$ 112,187	Wilmot	\$ 144,096
Peterborough	\$ 93,596	Kitchener	\$ 112,517	Markham	\$ 144,342
Tillsonburg	\$ 94,621	Port Hope	\$ 112,961	Kincardine	\$ 145,158
Port Colborne	\$ 94,647	Greater Sudbury	\$ 113,265	Newmarket	\$ 146,995
Belleville	\$ 94,817	Haldimand	\$ 113,526	Ajax	\$ 148,009
North Bay	\$ 95,128	Hamilton	\$ 114,469	Richmond Hill	\$ 148,192
St. Catharines	\$ 95,846	Huntsville	\$ 115,311	Woolwich	\$ 149,838
Niagara Falls	\$ 96,975	Brock	\$ 115,759	Lakeshore	\$ 150,911
Sault Ste. Marie	\$ 97,016	Barrie	\$ 117,368	Pelham	\$ 152,722
Fort Erie	\$ 97,431	Prince Edward County	\$ 117,528	East Gwillimbury	\$ 153,781
Stratford	\$ 98,537	Cambridge	\$ 117,575	Saugeen Shores	\$ 154,367
Wellington North	\$ 98,628	Tiny	\$ 118,039	Wellesley	\$ 156,403
Thunder Bay	\$ 98,708	Grey Highlands	\$ 118,453	Burlington	\$ 156,722
South Bruce Peninsula	\$ 99,811	Wainfleet	\$ 120,422	Pickering	\$ 157,287
Brantford	\$ 100,287	Guelph	\$ 121,500	North Dumfries	\$ 158,807
Espanola	\$ 100,442	Georgina	\$ 122,161	Whitby	\$ 158,815
Chatsworth	\$ 101,163	Laurentian Valley	\$ 122,451	Milton	\$ 160,420
Thorold	\$ 102,396	Petawawa	\$ 123,374	Middlesex Centre	\$ 164,795
Quinte West	\$ 102,505	New Tecumseth	\$ 124,745	Guelph-Eramosa	\$ 166,340
Norfolk	\$ 102,871	Orangeville	\$ 124,772	Erin	\$ 167,965
Greenstone	\$ 103,052	Collingwood	\$ 127,023	Vaughan	\$ 170,033
Lambton Shores	\$ 103,246	Georgian Bluffs	\$ 127,968	Halton Hills	\$ 170,125
Whitewater Region	\$ 103,976	North Grenville	\$ 128,630	Whitchurch-Stouffville	\$ 171,444
West Grey	\$ 104,108	Innisfil	\$ 128,754	Springwater	\$ 175,572
London	\$ 104,214	Central Elgin	\$ 130,329	The Blue Mountains	\$ 177,508
Tay	\$ 104,297	Mapleton	\$ 130,416	Caledon	\$ 178,764
Dryden	\$ 104,731	Toronto	\$ 130,860	Aurora	\$ 189,071
Minto	\$ 105,814	Waterloo	\$ 134,179	Oakville	\$ 211,906
North Perth	\$ 107,454	Lincoln	\$ 134,846	King	\$ 230,912
Kingston	\$ 107,609	Brampton	\$ 134,938	Puslinch	\$ 257,424
				Average	\$ 124,639
				Median	\$ 117,448

2024 Average Household Income by Geographic Location (cont'd)

Municipality	2024 Est. Avg. Household Income	2024 Income Ranking
Welland	\$ 90,426	low
Port Colborne	\$ 94,647	low
St. Catharines	\$ 95,846	low
Niagara Falls	\$ 96,975	low
Fort Erie	\$ 97,431	low
Thorold	\$ 102,396	low
Wainfleet	\$ 120,422	mid
Lincoln	\$ 134,846	mid
West Lincoln	\$ 136,336	high
Grimsby	\$ 140,321	high
Niagara-on-the-Lake	\$ 140,702	high
Pelham	\$ 152,722	high
Niagara Avg	\$ 116,923	
Median	\$ 111,409	

Municipality	2024 Est. Avg. Household Income	2024 Income Ranking
Orillia	\$ 89,341	low
Tay	\$ 104,297	low
Gravenhurst	\$ 108,475	mid
Ramara	\$ 110,691	mid
Bracebridge	\$ 111,489	mid
Huntsville	\$ 115,311	mid
Barrie	\$ 117,368	mid
Tiny	\$ 118,039	mid
New Tecumseth	\$ 124,745	mid
Orangeville	\$ 124,772	mid
Collingwood	\$ 127,023	mid
Innisfil	\$ 128,754	mid
Springwater	\$ 175,572	high
Simcoe/Musk./Duff. Avg	\$ 119,683	
Median	\$ 117,368	

Municipality	2024 Est. Avg. Household Income	2024 Income Ranking
Elliot Lake	\$ 71,122	low
Parry Sound	\$ 82,464	low
North Bay	\$ 95,128	low
Sault Ste. Marie	\$ 97,016	low
Thunder Bay	\$ 98,708	low
Espanola	\$ 100,442	low
Greenstone	\$ 103,052	low
Dryden	\$ 104,731	low
Timmins	\$ 109,108	mid
Kenora	\$ 110,009	mid
Greater Sudbury	\$ 113,265	mid
North Avg	\$ 98,640	
Median	\$ 100,442	
Windsor	\$ 90,420	low
Chatham-Kent	\$ 91,628	low
Aylmer	\$ 91,985	low
St. Thomas	\$ 92,127	low
Tillsonburg	\$ 94,621	low
Stratford	\$ 98,537	low
Brantford	\$ 100,287	low
Norfolk	\$ 102,871	low
Lambton Shores	\$ 103,246	low
London	\$ 104,214	low
North Perth	\$ 107,454	low
Ingersoll	\$ 107,700	mid
Sarnia	\$ 110,283	mid
North Middlesex	\$ 110,860	mid
Essex	\$ 111,756	mid
Strathroy-Caradoc	\$ 112,187	mid
Haldimand	\$ 113,526	mid
Central Elgin	\$ 130,329	mid
Amherstburg	\$ 135,197	high
Brant	\$ 138,477	high
Thames Centre	\$ 140,288	high
Lakeshore	\$ 150,911	high
Middlesex Centre	\$ 164,795	high
Southwest Avg	\$ 113,204	
Median	\$ 107,700	

Assessment per Capita (Sorted by Unweighted Assessment) (cont'd)

Municipality	2024 Unweighted Assessment per Capita	2024 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Collingwood	\$ 186,481	\$ 191,346	high	high
Springwater	\$ 189,178	\$ 177,335	high	high
Innisfil	\$ 189,384	\$ 185,697	high	high
Prince Edward County	\$ 189,486	\$ 178,963	high	high
Bracebridge	\$ 191,188	\$ 191,599	high	high
Woolwich	\$ 193,041	\$ 194,680	high	high
North Perth	\$ 196,915	\$ 131,211	high	low
Pickering	\$ 197,833	\$ 210,124	high	high
Huntsville	\$ 200,535	\$ 201,254	high	high
Kincardine	\$ 202,535	\$ 178,896	high	high
Wellesley	\$ 210,099	\$ 172,123	high	mid
Newmarket	\$ 211,367	\$ 221,780	high	high
South Bruce Peninsula	\$ 211,802	\$ 203,358	high	high
Guelph-Eramosa	\$ 216,800	\$ 194,467	high	high
Mississauga	\$ 217,242	\$ 245,075	high	high
Scugog	\$ 217,910	\$ 205,947	high	high
Thames Centre	\$ 221,183	\$ 167,694	high	mid
Halton Hills	\$ 221,387	\$ 235,336	high	high
Erin	\$ 221,441	\$ 202,799	high	high
North Dumfries	\$ 227,652	\$ 240,665	high	high
East Gwillimbury	\$ 228,287	\$ 228,627	high	high
Grey Highlands	\$ 229,622	\$ 186,487	high	high
Middlesex Centre	\$ 230,854	\$ 174,098	high	mid
Ramara	\$ 234,173	\$ 225,409	high	high
Burlington	\$ 235,113	\$ 263,207	high	high
Caledon	\$ 247,788	\$ 253,205	high	high
Toronto	\$ 249,388	\$ 325,790	high	high
Lambton Shores	\$ 249,790	\$ 217,008	high	high
Aurora	\$ 253,233	\$ 262,725	high	high
Mapleton	\$ 263,955	\$ 168,457	high	mid
Gravenhurst	\$ 269,297	\$ 269,942	high	high
Whitchurch-Stouffville	\$ 273,426	\$ 277,207	high	high
Niagara-on-the-Lake	\$ 279,919	\$ 294,250	high	high
Oakville	\$ 284,727	\$ 307,576	high	high
Markham	\$ 286,630	\$ 298,905	high	high
Vaughan	\$ 298,509	\$ 321,105	high	high
Richmond Hill	\$ 304,518	\$ 313,369	high	high
Puslinch	\$ 311,736	\$ 329,942	high	high
Tiny	\$ 312,146	\$ 304,381	high	high
North Middlesex	\$ 324,711	\$ 159,176	high	mid
King	\$ 346,300	\$ 336,437	high	high
The Blue Mountains	\$ 487,415	\$ 485,696	high	high
Average	\$ 168,080	\$ 168,896		
Median	\$ 152,504	\$ 153,696		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)

Southwest Municipalities

Municipality	2024 Unweighted Assessment per Capita	2024 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Windsor	\$ 71,343	\$ 89,463	low	low
Aylmer	\$ 79,287	\$ 90,169	low	low
St. Thomas	\$ 83,078	\$ 95,436	low	low
Tillsonburg	\$ 99,036	\$ 113,780	low	low
Ingersoll	\$ 100,420	\$ 126,161	low	low
London	\$ 103,804	\$ 118,994	low	low
Essex	\$ 103,943	\$ 95,054	low	low
Sarnia	\$ 105,692	\$ 121,100	low	low
Amherstburg	\$ 110,565	\$ 106,824	low	low
Brantford	\$ 112,051	\$ 133,449	low	mid
Strathroy-Caradoc	\$ 120,324	\$ 111,474	low	low
Stratford	\$ 125,581	\$ 151,509	low	mid
Chatham-Kent	\$ 134,805	\$ 105,738	mid	low
Lakeshore	\$ 136,661	\$ 132,058	mid	low
Haldimand	\$ 147,155	\$ 140,185	mid	mid
Norfolk	\$ 150,076	\$ 129,561	mid	low
Central Elgin	\$ 156,876	\$ 136,350	mid	mid
Brant	\$ 183,898	\$ 179,016	mid	high
North Perth	\$ 196,915	\$ 131,211	high	low
Thames Centre	\$ 221,183	\$ 167,694	high	mid
Middlesex Centre	\$ 230,854	\$ 174,098	high	mid
Lambton Shores	\$ 249,790	\$ 217,008	high	high
North Middlesex	\$ 324,711	\$ 159,176	high	mid
Southwest Avg	\$ 145,567	\$ 131,544		
Median	\$ 125,581	\$ 129,561		

2024 Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Port Colborne	82.8%	2.0%	7.5%	4.3%	0.5%	2.8%	0.0%
Port Hope	77.3%	2.1%	8.1%	2.1%	0.8%	8.8%	0.6%
Prince Edward County	83.2%	1.3%	5.6%	0.6%	0.1%	9.0%	0.2%
Puslinch	77.9%	0.1%	8.1%	5.5%	0.2%	7.6%	0.6%
Quinte West	77.3%	2.5%	13.9%	1.4%	0.7%	4.1%	0.1%
Ramara	90.0%	0.0%	3.1%	0.8%	0.0%	6.0%	0.1%
Renfrew	76.8%	6.5%	15.4%	0.9%	0.3%	0.1%	0.0%
Richmond Hill	90.7%	1.2%	7.1%	0.9%	0.1%	0.0%	0.0%
Sarnia	77.5%	3.9%	12.2%	3.1%	0.7%	2.6%	0.0%
Saugeen Shores	87.6%	2.1%	5.5%	0.2%	0.2%	4.3%	0.1%
Sault Ste. Marie	77.6%	6.2%	14.1%	1.6%	0.4%	0.0%	0.0%
Scugog	79.6%	0.4%	6.3%	1.0%	0.3%	11.9%	0.4%
South Bruce Peninsula	87.4%	0.7%	3.8%	0.8%	0.2%	6.7%	0.6%
Southgate	56.9%	0.2%	1.4%	2.4%	0.1%	38.4%	0.6%
Springwater	85.5%	0.1%	3.2%	0.9%	0.6%	9.3%	0.4%
St. Catharines	79.0%	5.2%	13.4%	1.2%	0.2%	1.0%	0.0%
St. Thomas	82.7%	4.1%	9.4%	3.0%	0.3%	0.5%	0.0%
Stratford	78.9%	5.2%	11.8%	3.4%	0.2%	0.5%	0.0%
Strathroy-Caradoc	70.4%	2.8%	7.0%	2.3%	2.1%	15.4%	0.1%
Tay	92.1%	0.3%	3.5%	0.5%	0.3%	2.7%	0.6%
Thames Centre	56.7%	0.2%	3.9%	2.3%	1.4%	35.4%	0.1%
The Blue Mountains	87.7%	4.6%	3.9%	0.2%	0.1%	3.1%	0.4%
Thorold	83.9%	4.7%	6.4%	2.3%	0.9%	1.7%	0.0%
Thunder Bay	79.4%	4.3%	14.9%	1.0%	0.3%	0.0%	0.0%
Tillsonburg	83.7%	3.8%	8.6%	3.2%	0.3%	0.3%	0.0%
Timmins	79.5%	2.2%	15.2%	2.4%	0.5%	0.2%	0.0%
Tiny	94.3%	0.2%	1.2%	0.2%	0.3%	3.3%	0.6%
Toronto	75.1%	7.6%	16.1%	1.0%	0.0%	0.0%	0.0%
Vaughan	80.4%	0.4%	14.4%	4.5%	0.1%	0.1%	0.0%
Wainfleet	79.1%	0.0%	2.0%	0.7%	0.5%	17.5%	0.2%
Waterloo	74.2%	9.9%	13.9%	1.7%	0.1%	0.0%	0.0%
Welland	85.8%	3.0%	7.7%	2.6%	0.4%	0.4%	0.0%
Wellesley	53.9%	0.1%	2.5%	7.0%	0.3%	36.1%	0.2%
Wellington North	50.2%	1.1%	6.1%	2.3%	0.2%	40.0%	0.2%
West Grey	60.8%	0.4%	2.6%	1.1%	0.6%	32.0%	2.5%
West Lincoln	73.6%	0.3%	3.4%	1.6%	1.2%	19.8%	0.1%
Whitby	87.9%	2.3%	8.1%	1.3%	0.2%	0.3%	0.0%
Whitchurch-Stouffville	89.8%	0.8%	5.9%	1.4%	0.1%	1.8%	0.1%
Whitewater Region	75.3%	0.2%	3.4%	0.7%	1.7%	18.5%	0.3%
Wilmot	76.5%	0.8%	3.9%	1.5%	0.3%	16.9%	0.2%
Windsor	75.6%	4.1%	16.7%	3.0%	0.4%	0.1%	0.0%
Woolwich	69.2%	0.8%	9.5%	3.8%	0.3%	16.4%	0.1%
Average	76.9%	2.3%	9.3%	1.9%	0.9%	8.4%	0.2%
Median	78.8%	1.1%	8.3%	1.5%	0.3%	2.1%	0.1%

2024 Weighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Port Colborne	73.4%	3.4%	11.6%	10.1%	0.8%	0.6%	0.0%
Port Hope	76.8%	3.4%	12.1%	4.4%	1.0%	2.2%	0.2%
Prince Edward County	88.1%	1.9%	6.6%	0.9%	0.1%	2.4%	0.0%
Puslinch	73.6%	0.1%	11.4%	12.4%	0.5%	1.8%	0.1%
Quinte West	71.1%	4.4%	19.7%	3.2%	0.6%	0.9%	0.0%
Ramara	93.5%	0.0%	3.9%	1.0%	0.0%	1.6%	0.0%
Renfrew	65.5%	8.5%	23.8%	2.0%	0.3%	0.0%	0.0%
Richmond Hill	88.1%	1.1%	9.2%	1.4%	0.1%	0.0%	0.0%
Sarnia	67.7%	6.7%	17.9%	6.4%	0.8%	0.5%	0.0%
Saugeen Shores	89.3%	2.2%	7.0%	0.3%	0.2%	1.1%	0.0%
Sault Ste. Marie	63.1%	5.5%	23.2%	7.6%	0.6%	0.0%	0.0%
Scugog	84.2%	0.8%	9.7%	2.2%	0.4%	2.5%	0.1%
South Bruce Peninsula	91.0%	0.7%	4.8%	1.4%	0.2%	1.7%	0.1%
Southgate	79.1%	0.3%	2.5%	6.1%	0.1%	11.6%	0.2%
Springwater	91.2%	0.1%	4.1%	1.1%	0.8%	2.5%	0.1%
St. Catharines	68.5%	8.1%	20.2%	2.7%	0.3%	0.2%	0.0%
St. Thomas	71.9%	6.7%	14.6%	6.4%	0.3%	0.1%	0.0%
Stratford	65.4%	7.8%	19.3%	7.1%	0.3%	0.1%	0.0%
Strathroy-Caradoc	75.9%	4.8%	8.6%	4.2%	2.3%	4.2%	0.0%
Tay	93.6%	0.3%	4.3%	0.6%	0.4%	0.7%	0.2%
Thames Centre	74.7%	0.5%	5.9%	5.2%	2.0%	11.7%	0.0%
The Blue Mountains	88.0%	5.6%	5.1%	0.4%	0.1%	0.7%	0.1%
Thorold	76.9%	5.6%	10.2%	5.6%	1.3%	0.4%	0.0%
Thunder Bay	65.8%	6.8%	24.5%	2.1%	0.7%	0.0%	0.0%
Tillsonburg	72.5%	5.6%	14.2%	7.3%	0.3%	0.1%	0.0%
Timmins	66.0%	3.0%	25.1%	4.9%	0.9%	0.0%	0.0%
Tiny	96.7%	0.2%	1.5%	0.2%	0.4%	0.8%	0.1%
Toronto	57.5%	10.4%	30.1%	2.0%	0.1%	0.0%	0.0%
Vaughan	74.7%	0.4%	17.8%	6.9%	0.1%	0.0%	0.0%
Wainfleet	88.0%	0.1%	3.9%	2.2%	0.9%	4.9%	0.0%
Waterloo	62.6%	11.5%	22.9%	2.8%	0.1%	0.0%	0.0%
Welland	76.4%	4.9%	11.9%	6.1%	0.6%	0.1%	0.0%
Wellesley	65.7%	0.2%	6.0%	16.6%	0.4%	11.0%	0.1%
Wellington North	64.9%	2.7%	11.7%	7.2%	0.6%	12.9%	0.1%
West Grey	81.3%	0.7%	4.5%	2.6%	0.7%	9.3%	0.8%
West Lincoln	80.6%	0.6%	6.5%	4.6%	2.2%	5.4%	0.0%
Whitby	82.5%	3.9%	11.0%	2.5%	0.2%	0.1%	0.0%
Whitchurch-Stouffville	88.6%	0.8%	7.7%	2.3%	0.1%	0.4%	0.0%
Whitewater Region	83.1%	0.5%	6.8%	2.0%	2.5%	5.1%	0.1%
Wilmot	82.3%	1.5%	8.1%	3.1%	0.4%	4.5%	0.0%
Windsor	60.3%	6.5%	26.3%	6.3%	0.6%	0.0%	0.0%
Woolwich	68.6%	1.3%	18.4%	7.3%	0.3%	4.1%	0.0%
Average	75.2%	3.2%	13.8%	4.1%	1.0%	2.5%	0.1%
Median	76.2%	1.7%	12.6%	3.0%	0.4%	0.5%	0.0%

2024 Shift in Tax Burden - Unweighted to Weighted Residential Assessment (cont'd)

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Richmond Hill	90.7%	88.1%	-2.8%
Collingwood	85.4%	83.2%	-2.5%
Caledon	78.7%	77.0%	-2.1%
Whitchurch-Stouffville	89.8%	88.6%	-1.4%
Woolwich	69.2%	68.6%	-0.8%
Port Hope	77.3%	76.8%	-0.7%
Huntsville	86.6%	86.3%	-0.4%
Lincoln	78.8%	78.6%	-0.3%
Gravenhurst	91.3%	91.1%	-0.2%
Bracebridge	87.9%	87.7%	-0.2%
East Gwillimbury	88.7%	88.6%	-0.1%
Georgina	91.0%	91.0%	0.0%
Pelham	89.2%	89.3%	0.1%
North Grenville	88.1%	88.4%	0.3%
The Blue Mountains	87.7%	88.0%	0.4%
Tay	92.1%	93.6%	1.6%
Saugeen Shores	87.6%	89.3%	1.9%
Innisfil	88.2%	90.0%	2.0%
New Tecumseth	83.7%	85.5%	2.2%
Tiny	94.3%	96.7%	2.6%
Brant	70.5%	72.3%	2.7%
King	88.6%	91.2%	2.9%
Lakeshore	79.1%	81.9%	3.5%
Amherstburg	83.6%	86.6%	3.5%
Ramara	90.0%	93.5%	3.9%
South Bruce Peninsula	87.4%	91.0%	4.2%
Haldimand	74.0%	77.7%	5.0%
Centre Wellington	77.7%	81.9%	5.4%
Scugog	79.6%	84.2%	5.8%
Prince Edward County	83.2%	88.1%	5.9%
Springwater	85.5%	91.2%	6.7%
Wilmot	76.5%	82.3%	7.5%
Georgian Bluffs	82.0%	88.2%	7.6%

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Strathroy-Caradoc	70.4%	75.9%	7.9%
Hamilton Tp	84.8%	91.9%	8.3%
Erin	78.3%	85.5%	9.2%
Essex	75.1%	82.1%	9.3%
Meaford	77.1%	84.4%	9.5%
West Lincoln	73.6%	80.6%	9.5%
Whitewater Region	75.3%	83.1%	10.4%
Brock	75.8%	84.3%	11.2%
Wainfleet	79.1%	88.0%	11.3%
Guelph-Eramosa	73.9%	82.4%	11.5%
Kincardine	61.2%	69.3%	13.2%
Lambton Shores	70.5%	81.1%	15.0%
Central Elgin	74.3%	85.5%	15.1%
Norfolk	69.2%	80.1%	15.8%
Minto	58.5%	67.9%	16.0%
Wellesley	53.9%	65.7%	22.1%
Grey Highlands	66.6%	82.0%	23.1%
Chatsworth	67.7%	86.3%	27.4%
Chatham-Kent	49.2%	62.7%	27.5%
Wellington North	50.2%	64.9%	29.3%
Thames Centre	56.7%	74.7%	31.9%
Middlesex Centre	59.1%	78.4%	32.6%
West Grey	60.8%	81.3%	33.7%
Southgate	56.9%	79.1%	39.0%
North Perth	43.3%	64.9%	49.9%
Mapleton	38.8%	60.8%	56.7%
North Middlesex	27.3%	55.8%	104.0%
Average	76.9%	75.2%	-0.7%
Median	78.8%	76.2%	-4.0%
Min	27.3%	27.6%	-24.1%
Max	94.3%	96.7%	104.0%

Financial Position Per Capita - Trend

A comparison was made of each municipality's overall financial position (financial assets less liabilities) over time on a per capita basis.

Municipality	2019	2020	2021	2022	2023
Toronto	\$ (2,782)	\$ (2,900)	\$ (2,861)	\$ (2,760)	\$ (3,050)
Renfrew	\$ 269	\$ 527	\$ 892	\$ (984)	\$ (3,028)
Ottawa	\$ (2,486)	\$ (2,303)	\$ (2,495)	\$ (2,576)	\$ (2,903)
Whitewater Region	\$ (920)	\$ (1,318)	\$ (1,722)	\$ (2,220)	\$ (1,604)
Quinte West	\$ (1,761)	\$ (1,685)	\$ (1,543)	\$ (1,490)	\$ (1,483)
Prince Edward County	\$ (1,237)	\$ (1,404)	\$ (1,076)	\$ (1,108)	\$ (1,407)
Kingston	\$ (1,797)	\$ (1,709)	\$ (1,590)	\$ (1,408)	\$ (1,281)
New Tecumseth	\$ (851)	\$ (769)	\$ (786)	\$ (982)	\$ (1,031)
Owen Sound	\$ (1,400)	\$ (1,585)	\$ (1,332)	\$ (1,072)	\$ (862)
Barrie	\$ (1,013)	\$ (811)	\$ (634)	\$ (510)	\$ (623)
Dryden	\$ (1,304)	\$ (652)	\$ (317)	\$ (662)	\$ (621)
Grey Highlands	\$ 238	\$ 200	\$ (82)	\$ (90)	\$ (587)
Pelham	\$ (1,823)	\$ (1,012)	\$ (634)	\$ (549)	\$ (506)
Peterborough	\$ 699	\$ 1,098	\$ 1,070	\$ 708	\$ (408)
Georgina	\$ 406	\$ 376	\$ 464	\$ 191	\$ (215)
Laurentian Valley	\$ (33)	\$ (13)	\$ (7)	\$ 72	\$ (80)
Central Elgin	\$ (1,725)	\$ (1,591)	\$ (1,365)	\$ (745)	\$ (76)
Lincoln	\$ 712	\$ 790	\$ 595	\$ 215	\$ (69)
Belleville	\$ (468)	\$ (385)	\$ 259	\$ 219	\$ 27
Wainfleet	\$ 648	\$ 936	\$ 873	\$ 482	\$ 36
Amherstburg	\$ (2,010)	\$ (1,255)	\$ (568)	\$ (186)	\$ 81
Ramara	\$ 167	\$ 591	\$ 809	\$ 825	\$ 209
Tiny	\$ 305	\$ 320	\$ 373	\$ 403	\$ 318
Wellesley	\$ 867	\$ 929	\$ 1,051	\$ 453	\$ 325
Tillsonburg	\$ (8)	\$ (23)	\$ 27	\$ 233	\$ 335
Brampton	\$ 622	\$ 586	\$ 678	\$ 409	\$ 365
Bracebridge	\$ 2,100	\$ 2,213	\$ 2,194	\$ 1,284	\$ 424
Espanola	\$ 1,112	\$ 1,330	\$ 1,156	\$ 987	\$ 473
Caledon	\$ 581	\$ 717	\$ 802	\$ 700	\$ 494
Hamilton Tp	\$ 421	\$ 533	\$ 590	\$ 581	\$ 504
Thames Centre	\$ 542	\$ 109	\$ 341	\$ 448	\$ 574
Guelph-Eramosa	\$ 106	\$ 350	\$ 463	\$ 477	\$ 650
North Bay	\$ 702	\$ 722	\$ 988	\$ 413	\$ 663
Oshawa	\$ 192	\$ 373	\$ 469	\$ 583	\$ 675
Gravenhurst	\$ (10)	\$ 166	\$ 350	\$ 465	\$ 685
St. Catharines	\$ 56	\$ 180	\$ 390	\$ 422	\$ 690
Welland	\$ 728	\$ 918	\$ 1,116	\$ 1,003	\$ 702
Mapleton	\$ 558	\$ 781	\$ 785	\$ 615	\$ 760
Minto	\$ 285	\$ 461	\$ 855	\$ 587	\$ 788

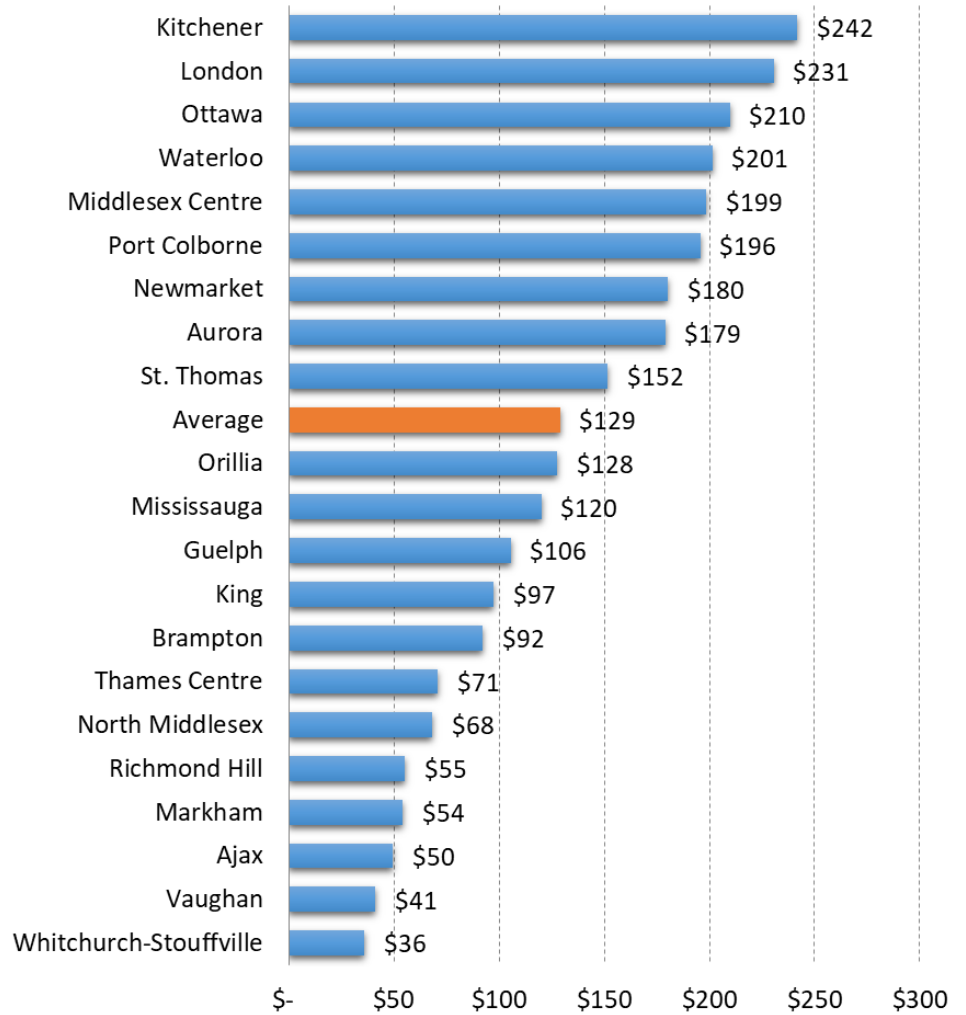
2024 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location (cont'd)

	2024 Net Levy Per \$100,000		2024 Net Levy Per \$100,000 Weighted Assessment Ranking
Southwest	2024 Levy per Capita	2024 Net Levy Per \$100,000 Weighted Assessment	2024 Levy per Capita Ranking
Thames Centre	\$ 1,532	\$ 913	low
Brant	\$ 1,753	\$ 979	mid
Lambton Shores	\$ 2,180	\$ 1,005	high
Middlesex Centre	\$ 1,934	\$ 1,111	mid
Haldimand	\$ 1,587	\$ 1,132	low
North Perth	\$ 1,529	\$ 1,165	low
Strathroy-Caradoc	\$ 1,352	\$ 1,213	low
Lakeshore	\$ 1,615	\$ 1,223	low
Brantford	\$ 1,717	\$ 1,287	low
North Middlesex	\$ 2,059	\$ 1,293	high
Tillsonburg	\$ 1,485	\$ 1,305	low
Norfolk	\$ 1,759	\$ 1,358	mid
Essex	\$ 1,319	\$ 1,388	low
Ingersoll	\$ 1,757	\$ 1,392	mid
London	\$ 1,677	\$ 1,409	low
Stratford	\$ 2,220	\$ 1,466	high
Sarnia	\$ 1,803	\$ 1,489	mid
Central Elgin	\$ 2,096	\$ 1,537	high
St. Thomas	\$ 1,469	\$ 1,540	low
Aylmer	\$ 1,473	\$ 1,633	low
Amherstburg	\$ 1,786	\$ 1,672	mid
Chatham-Kent	\$ 1,855	\$ 1,754	mid
Windsor	\$ 1,669	\$ 1,866	low
Average	\$ 1,723	\$ 1,353	
Median	\$ 1,717	\$ 1,358	

Stormwater Utility - Residential Comparison

The following reflects the annual residential cost of stormwater for a residential medium density home in 2024.

Municipality	2024 Annual Storm Residential Medium
Whitchurch-Stouffville	\$ 36
Vaughan	\$ 41
Ajax	\$ 50
Markham	\$ 54
Richmond Hill	\$ 55
North Middlesex	\$ 68
Thames Centre	\$ 71
Brampton	\$ 92
King	\$ 97
Guelph	\$ 106
Mississauga	\$ 120
Orillia	\$ 128
St. Thomas	\$ 152
Aurora	\$ 179
Newmarket	\$ 180
Port Colborne	\$ 196
Middlesex Centre	\$ 199
Waterloo	\$ 201
Ottawa	\$ 210
London	\$ 231
Kitchener	\$ 242
Average	\$ 129



2024 Total Property Tax Rates (Lower Tier, Upper Tier & Education) (cont'd)

	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Residual	Office	Parking	Shopping	Residual	Large	
Prince Edward County	1.2107%	1.6763%	1.8827%	1.8827%	1.8827%	1.8827%	2.3497%	2.3497%
Puslinch	1.0336%	1.8261%	2.1929%	2.1929%	2.1929%	2.1929%	2.9934%	2.9934%
Quinte West	1.5995%	3.0460%	3.1055%	3.1055%	3.1055%	3.1055%	4.4182%	4.6622%
Ramara	1.0485%	1.0485%	1.9746%	1.9746%	1.9746%	1.9746%	1.9479%	1.9479%
Renfrew	1.7961%	3.3465%	3.8617%	3.8617%	3.8617%	3.8617%	4.9334%	5.0386%
Richmond Hill	0.7152%	0.7152%	1.6290%	1.6290%	1.6290%	1.6290%	1.8039%	1.8039%
Sarnia	1.6706%	3.1882%	3.3493%	3.2108%	2.5360%	4.0420%	3.9874%	5.4381%
Saugeen Shores	1.4016%	1.4016%	2.4196%	2.4196%	2.4196%	2.4196%	3.0621%	3.0621%
Sault Ste. Marie	1.7891%	1.9233%	4.0536%	5.2918%	3.2263%	4.2489%	7.7055%	13.0023%
Scugog	1.2572%	2.2140%	2.4811%	2.4811%	2.4811%	2.4811%	3.1143%	3.1143%
South Bruce Peninsula	1.2677%	1.2677%	2.2546%	2.2546%	2.2546%	2.2546%	2.8282%	2.8282%
Southgate	1.5360%	1.8411%	2.6736%	2.6736%	2.6736%	2.6736%	3.4122%	3.4122%
Springwater	0.8896%	0.8896%	1.7803%	1.7803%	1.7803%	1.7803%	1.7584%	1.7584%
St. Catharines	1.6823%	3.1656%	3.5331%	3.5331%	3.5331%	3.5331%	4.9019%	4.9019%
St. Thomas	1.6638%	3.1586%	3.5882%	3.5882%	3.5882%	3.5882%	4.2863%	4.9732%
Stratford	1.6186%	3.0843%	3.7760%	3.7760%	3.7760%	3.7760%	4.6057%	4.6057%
Strathroy-Caradoc	1.3658%	2.2993%	2.2685%	2.2685%	2.2685%	2.2685%	2.9964%	2.9964%
Tay	1.1836%	1.1836%	2.1398%	2.1398%	2.1398%	2.1398%	2.1090%	2.1090%
Thames Centre	1.0663%	1.7693%	1.9256%	1.9256%	1.9256%	1.9256%	2.4738%	2.4738%
The Blue Mountains	0.9568%	1.1341%	1.9224%	1.9224%	1.9224%	1.9224%	2.3517%	2.3517%
Thorold	1.6019%	3.0073%	3.3937%	3.3937%	3.3937%	3.3937%	4.6906%	4.6906%
Thunder Bay	1.7933%	3.4172%	4.1278%	4.1278%	4.1278%	4.1278%	4.7689%	5.3580%
Tillsonburg	1.5107%	2.8684%	3.4621%	3.4621%	3.4621%	3.4621%	4.4507%	4.4507%
Timmins	1.9884%	3.5398%	4.5142%	4.5142%	4.5142%	4.5142%	5.4686%	5.4686%
Tiny	0.8469%	0.8469%	1.7282%	1.7282%	1.7282%	1.7282%	1.7075%	1.7075%
Toronto	0.7153%	1.1625%	2.2287%	2.2287%	2.2287%	2.2287%	2.2860%	2.2860%
Vaughan	0.7138%	0.7138%	1.6270%	1.6270%	1.6270%	1.6270%	1.8015%	1.8015%
Wainfleet	1.7335%	3.2666%	3.6220%	3.6220%	3.6220%	3.6220%	5.0367%	5.0367%
Waterloo	1.2725%	2.3360%	3.0630%	3.0630%	3.0630%	3.0630%	3.0630%	3.0630%
Welland	1.8040%	3.4055%	3.7443%	3.7443%	3.7443%	3.7443%	5.2221%	5.2221%
Wellesley	1.1340%	2.0659%	2.7929%	2.7929%	2.7929%	2.7929%	2.7929%	2.7929%
Wellington North	1.3831%	2.4901%	2.7140%	2.7140%	2.7140%	2.7140%	3.8321%	3.8321%
West Grey	1.3783%	1.6485%	2.4690%	2.4690%	2.4690%	2.4690%	3.1234%	3.1234%
West Lincoln	1.3462%	2.5037%	2.9502%	2.9502%	2.9502%	2.9502%	4.0182%	4.0182%
Whitby	1.2643%	2.2272%	2.4914%	2.4914%	2.4914%	2.4914%	3.1287%	3.1287%
Whitchurch-Stouffville	0.8019%	0.8019%	1.7444%	1.7444%	1.7444%	1.7444%	1.9463%	1.9463%
Whitewater Region	1.2982%	2.3788%	2.9582%	2.9582%	2.9582%	2.9582%	3.7051%	3.9972%
Wilmot	1.0969%	1.9936%	2.7206%	2.7206%	2.7206%	2.7206%	2.7206%	2.7206%
Windsor	2.0328%	3.9126%	4.6659%	4.6659%	2.7334%	4.6659%	5.2332%	6.3930%
Woolwich	1.0633%	1.9281%	2.6551%	2.6551%	2.6551%	2.6551%	2.6551%	2.6551%
Average	1.3760%	2.1938%	2.8142%	2.8254%	2.7357%	2.8455%	3.4416%	3.7086%
Median	1.3489%	2.1677%	2.6611%	2.6611%	2.6025%	2.6611%	3.2610%	3.2824%
Minimum	0.6805%	0.6805%	1.5826%	1.5826%	1.3462%	1.5826%	1.7075%	1.7075%
Maximum	2.6648%	5.1766%	4.7442%	5.2918%	4.6394%	5.3403%	7.7055%	13.0023%

Comparison of Relative Taxes

Residential Comparisons - Detached Bungalow - by Population Group

Municipalities with populations

less than 15,000

2024 Property Taxes		Ranking
Greenstone	\$ 1,431	Low
Georgian Bluffs	\$ 1,986	Low
Tiny	\$ 2,034	Low
Whitewater Region	\$ 2,050	Low
Laurentian Valley	\$ 2,369	Low
Lambton Shores	\$ 2,388	Low
Grey Highlands	\$ 2,571	Low
Tay	\$ 2,700	Low
West Grey	\$ 2,726	Low
The Blue Mountains	\$ 2,755	Low
Ramara	\$ 2,850	Low
Renfrew	\$ 2,868	Low
Dryden	\$ 2,926	Low
Meaford	\$ 2,948	Low
Gravenhurst	\$ 3,036	Low
North Middlesex	\$ 3,050	Low
Wellington North	\$ 3,117	Low
South Bruce Peninsula	\$ 3,128	Low
Minto	\$ 3,159	Low
Southgate	\$ 3,193	Low
Elliot Lake	\$ 3,200	Low
Hanover	\$ 3,368	Low
Brock	\$ 3,394	Low
Hamilton Tp	\$ 3,414	Low
North Dumfries	\$ 3,566	Mid
Chatsworth	\$ 3,630	Mid
Mapleton	\$ 3,636	Mid
Parry Sound	\$ 3,701	Mid
Kincardine	\$ 3,854	Mid
Wellesley	\$ 3,864	Mid
Aylmer	\$ 3,882	Mid
Espanola	\$ 4,206	Mid
Erin	\$ 4,438	High
Wainfleet	\$ 4,634	High
Puslinch	\$ 4,847	High
Average	\$ 3,169	
Median	\$ 3,128	

Municipalities with populations

between 15,000 - 29,999

2024 Property Taxes		Ranking
Springwater	\$ 2,413	Low
Prince Edward County	\$ 2,610	Low
Petawawa	\$ 2,774	Low
North Perth	\$ 2,989	Low
Huntsville	\$ 3,057	Low
Thames Centre	\$ 3,108	Low
Kenora	\$ 3,243	Low
Bracebridge	\$ 3,265	Low
Strathroy-Caradoc	\$ 3,287	Low
Saugeen Shores	\$ 3,296	Low
North Grenville	\$ 3,386	Low
Tillsonburg	\$ 3,411	Low
Ingersoll	\$ 3,458	Low
Wilmot	\$ 3,555	Low
Woolwich	\$ 3,582	Mid
Brockville	\$ 3,598	Mid
Collingwood	\$ 3,708	Mid
Middlesex Centre	\$ 3,730	Mid
Amherstburg	\$ 3,787	Mid
Thorold	\$ 3,810	Mid
Central Elgin	\$ 3,937	Mid
Pelham	\$ 4,112	Mid
West Lincoln	\$ 4,214	Mid
Port Colborne	\$ 4,216	Mid
Guelph-Eramosa	\$ 4,389	High
Essex	\$ 4,400	High
Owen Sound	\$ 4,435	High
Niagara-on-the-Lake	\$ 4,614	High
Scugog	\$ 4,793	High
Port Hope	\$ 4,860	High
Lincoln	\$ 4,945	High
Average	\$ 3,709	
Median	\$ 3,598	

Residential Comparisons - 2 Storey Home - by Population Group

Municipalities with populations

less than 15,000

2024 Property Taxes		Ranking
Whitewater Region	\$ 2,678	Low
Greenstone	\$ 3,029	Low
Laurentian Valley	\$ 3,172	Low
Tiny	\$ 3,286	Low
Grey Highlands	\$ 3,343	Low
Lambton Shores	\$ 3,353	Low
Ramara	\$ 3,480	Low
Georgian Bluffs	\$ 3,742	Low
Tay	\$ 3,767	Low
North Middlesex	\$ 4,035	Low
Minto	\$ 4,046	Low
Hamilton Tp	\$ 4,047	Low
West Grey	\$ 4,047	Low
The Blue Mountains	\$ 4,058	Low
Espanola	\$ 4,156	Low
North Dumfries	\$ 4,394	Low
Wellesley	\$ 4,553	Low
Renfrew	\$ 4,574	Low
Southgate	\$ 4,777	Low
Wellington North	\$ 4,802	Low
South Bruce Peninsula	\$ 4,876	Low
Mapleton	\$ 4,892	Low
Chatsworth	\$ 5,038	Mid
Brock	\$ 5,039	Mid
Puslinch	\$ 5,054	Mid
Gravenhurst	\$ 5,087	Mid
Aylmer	\$ 5,317	Mid
Meaford	\$ 5,332	Mid
Dryden	\$ 5,421	Mid
Kincardine	\$ 5,452	Mid
Hanover	\$ 5,722	High
Erin	\$ 5,815	High
Parry Sound	\$ 6,357	High
Average	\$ 4,447	
Median	\$ 4,553	

Municipalities with populations

between 15,000 - 29,999

2024 Property Taxes		Ranking
Springwater	\$ 3,211	Low
Petawawa	\$ 3,333	Low
North Grenville	\$ 3,874	Low
Prince Edward County	\$ 3,911	Low
Thames Centre	\$ 4,180	Low
Essex	\$ 4,202	Low
Strathroy-Caradoc	\$ 4,327	Low
Huntsville	\$ 4,335	Low
Niagara-on-the-Lake	\$ 4,368	Low
Middlesex Centre	\$ 4,500	Low
Tillsonburg	\$ 4,502	Low
Woolwich	\$ 4,539	Low
Ingersoll	\$ 4,600	Low
Collingwood	\$ 4,646	Low
Wilmot	\$ 4,664	Low
North Perth	\$ 4,740	Low
Amherstburg	\$ 5,018	Mid
Bracebridge	\$ 5,036	Mid
Central Elgin	\$ 5,145	Mid
Kenora	\$ 5,194	Mid
Brockville	\$ 5,410	Mid
West Lincoln	\$ 5,460	Mid
Guelph-Eramosa	\$ 5,512	Mid
Saugeen Shores	\$ 5,583	Mid
Thorold	\$ 5,623	Mid
Scugog	\$ 5,649	Mid
Pelham	\$ 5,721	High
Port Hope	\$ 5,944	High
Lincoln	\$ 6,026	High
Owen Sound	\$ 6,547	High
Port Colborne	\$ 6,655	High
Average	\$ 4,918	
Median	\$ 4,740	

Residential Comparisons - Senior Executive - by Population Group

Municipalities with populations

less than 15,000

2024 Property Taxes		Ranking
Whitewater Region	\$ 3,544	Low
Tiny	\$ 4,484	Low
Laurentian Valley	\$ 4,538	Low
Ramara	\$ 5,159	Low
Hamilton Tp	\$ 6,197	Low
Gravenhurst	\$ 6,395	Low
Tay	\$ 6,475	Low
Brock	\$ 6,538	Low
South Bruce Peninsula	\$ 6,846	Mid
Puslinch	\$ 6,925	Mid
Dryden	\$ 6,944	Mid
West Grey	\$ 7,070	Mid
Wellesley	\$ 7,083	Mid
Renfrew	\$ 7,095	Mid
North Dumfries	\$ 7,379	Mid
Kincardine	\$ 7,458	Mid
Parry Sound	\$ 7,621	Mid
Hanover	\$ 7,785	Mid
Chatsworth	\$ 7,837	High
The Blue Mountains	\$ 7,960	High
Average	\$ 6,567	
Median	\$ 6,935	

Municipalities with populations

between 15,000 - 29,999

2024 Property Taxes		Ranking
Petawawa	\$ 4,358	Low
Thames Centre	\$ 5,392	Low
Strathroy-Caradoc	\$ 5,632	Low
Springwater	\$ 5,708	Low
Huntsville	\$ 6,195	Low
Collingwood	\$ 6,269	Low
Ingersoll	\$ 6,270	Low
Woolwich	\$ 6,284	Low
North Perth	\$ 6,373	Low
Saugeen Shores	\$ 6,503	Low
Prince Edward County	\$ 6,693	Low
Bracebridge	\$ 6,709	Low
Brockville	\$ 6,761	Low
Central Elgin	\$ 6,810	Low
Amherstburg	\$ 6,830	Mid
Tillsonburg	\$ 6,887	Mid
North Grenville	\$ 7,024	Mid
Middlesex Centre	\$ 7,184	Mid
Guelph-Eramosa	\$ 7,263	Mid
Wilmot	\$ 7,395	Mid
Thorold	\$ 7,411	Mid
Pelham	\$ 7,739	Mid
Scugog	\$ 7,751	Mid
Port Colborne	\$ 7,959	High
Port Hope	\$ 7,976	High
Niagara-on-the-Lake	\$ 8,248	High
Lincoln	\$ 8,289	High
Owen Sound	\$ 8,667	High
Average	\$ 6,878	
Median	\$ 6,820	

Water Fixed Costs (cont'd)

	Annual			Fixed as a % of
	Annual Fixed	Volumetric	Total	Total Residential
Niagara-on-the-Lake	\$ 336	\$ 342	\$ 677	50%
Belleville	\$ 393	\$ 398	\$ 791	50%
North Perth	\$ 256	\$ 256	\$ 512	50%
Ajax	\$ 257	\$ 255	\$ 512	50%
Scugog	\$ 257	\$ 255	\$ 512	50%
Pickering	\$ 257	\$ 255	\$ 512	50%
Brock	\$ 257	\$ 255	\$ 512	50%
Clarington	\$ 257	\$ 255	\$ 512	50%
Oshawa	\$ 257	\$ 255	\$ 512	50%
Whitby	\$ 257	\$ 255	\$ 512	50%
Collingwood	\$ 222	\$ 217	\$ 440	51%
Owen Sound	\$ 365	\$ 342	\$ 707	52%
Grimsby	\$ 336	\$ 308	\$ 644	52%
Quinte West	\$ 300	\$ 274	\$ 574	52%
Thames Centre	\$ 504	\$ 458	\$ 962	52%
Amherstburg	\$ 300	\$ 263	\$ 563	53%
Laurentian Valley	\$ 800	\$ 682	\$1,482	54%
Barrie	\$ 318	\$ 271	\$ 589	54%
South Bruce Peninsula	\$ 529	\$ 448	\$ 977	54%
Chatham-Kent	\$ 338	\$ 284	\$ 622	54%
Brant	\$ 544	\$ 449	\$ 993	55%
Meaford	\$ 718	\$ 584	\$1,302	55%
Haldimand	\$ 309	\$ 240	\$ 549	56%
Mapleton	\$ 586	\$ 450	\$1,036	57%
The Blue Mountains	\$ 378	\$ 283	\$ 661	57%
Saugeen Shores	\$ 326	\$ 244	\$ 570	57%
Chatsworth	\$ 629	\$ 440	\$1,069	59%
Port Colborne	\$ 459	\$ 316	\$ 776	59%
Middlesex Centre	\$ 509	\$ 315	\$ 824	62%
Windsor	\$ 366	\$ 218	\$ 585	63%
Tiny	\$ 600	\$ 356	\$ 956	63%
Tillsonburg	\$ 329	\$ 191	\$ 520	63%
Kenora	\$ 617	\$ 348	\$ 965	64%
Ingersoll	\$ 374	\$ 191	\$ 565	66%
Kincardine	\$ 489	\$ 236	\$ 725	67%
Espanola	\$ 454	\$ 210	\$ 664	68%

Comparison of Water & Sewer Costs

Wastewater Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Amherstburg	\$ 431	\$ 486	\$ 917	47%
Pelham	\$ 275	\$ 309	\$ 584	47%
Central Elgin	\$ 515	\$ 570	\$ 1,085	47%
North Bay	\$ 289	\$ 315	\$ 604	48%
Southgate	\$ 375	\$ 408	\$ 783	48%
Peterborough	\$ 304	\$ 331	\$ 635	48%
Norfolk	\$ 516	\$ 556	\$ 1,072	48%
North Perth	\$ 320	\$ 344	\$ 664	48%
Niagara Falls	\$ 326	\$ 343	\$ 669	49%
Ramara	\$ 718	\$ 750	\$ 1,468	49%
Hanover	\$ 300	\$ 311	\$ 610	49%
Thames Centre	\$ 702	\$ 722	\$ 1,424	49%
Fort Erie	\$ 533	\$ 537	\$ 1,070	50%
South Bruce Peninsula	\$ 685	\$ 678	\$ 1,363	50%
Quinte West	\$ 468	\$ 440	\$ 908	52%
Owen Sound	\$ 452	\$ 424	\$ 876	52%
Haldimand	\$ 284	\$ 266	\$ 551	52%
Meaford	\$ 611	\$ 550	\$ 1,161	53%
West Lincoln	\$ 442	\$ 394	\$ 836	53%
Kingston	\$ 367	\$ 307	\$ 674	54%
Chatham-Kent	\$ 357	\$ 290	\$ 647	55%
The Blue Mountains	\$ 327	\$ 260	\$ 587	56%
Niagara-on-the-Lake	\$ 402	\$ 313	\$ 715	56%
Middlesex Centre	\$ 617	\$ 420	\$ 1,037	60%
Kenora	\$ 617	\$ 348	\$ 965	64%
Ingersoll	\$ 454	\$ 256	\$ 710	64%
Collingwood	\$ 424	\$ 222	\$ 646	66%
Mapleton	\$ 586	\$ 290	\$ 876	67%
Espanola	\$ 454	\$ 210	\$ 664	68%
Sault Ste. Marie	\$ 319	\$ 146	\$ 465	69%
Sarnia	\$ 467	\$ 211	\$ 677	69%
Brockville	\$ 407	\$ 175	\$ 582	70%
Strathroy-Caradoc	\$ 522	\$ 178	\$ 700	75%
West Grey	\$ 843	\$ 192	\$ 1,035	81%
North Middlesex	\$ 814	\$ 172	\$ 986	83%
Grey Highlands	\$ 724	\$ 126	\$ 850	85%

Comparison of Water Costs (sorted alphabetically) (cont'd)

WATER Volume Meter Size	Residential 200 m³ 5/8"	Commercial 10,000 m³ 2"	Industrial 30,000 m³ 3"	Industrial 100,000 m³ 4"	Industrial 500,000 m³ 6"
Port Colborne	\$ 776	\$ 17,146	\$ 52,494	\$ 164,570	\$ 800,346
Port Hope	\$ 684	\$ 29,894	\$ 88,868	\$ 294,343	\$ 1,467,093
Prince Edward County	\$ 1,063	\$ 31,327	\$ 91,068	\$ 295,795	\$ 1,454,708
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 574	\$ 15,060	\$ 43,819	\$ 141,419	\$ 693,497
Ramara	\$ 1,079	\$ 29,505	\$ 89,707	\$ 280,000	\$ 1,400,000
Renfrew	\$ 849	\$ 29,159	\$ 86,857	\$ 285,331	\$ 1,410,000
Richmond Hill	\$ 526	\$ 26,315	\$ 78,944	\$ 263,145	\$ 1,315,725
Sarnia	\$ 511	\$ 12,990	\$ 33,543	\$ 94,609	\$ 428,702
Saugeen Shores	\$ 570	\$ 13,243	\$ 38,165	\$ 124,087	\$ 613,130
Sault Ste. Marie	\$ 654	\$ 22,790	\$ 63,431	\$ 204,539	\$ 1,008,864
Scugog	\$ 512	\$ 13,357	\$ 36,878	\$ 112,910	\$ 518,523
South Bruce Peninsula	\$ 977	\$ 23,935	\$ 73,021	\$ 231,408	\$ 1,131,112
Southgate	\$ 662	\$ 20,665	\$ 62,601	\$ 202,692	\$ 995,000
Springwater	\$ 621	\$ 33,988	\$ 102,588	\$ 342,688	\$ 1,714,688
St. Catharines	\$ 525	\$ 16,170	\$ 49,002	\$ 158,494	\$ 781,991
St. Thomas	\$ 644	\$ 22,675	\$ 55,825	\$ 170,819	\$ 820,594
Stratford	\$ 414	\$ 12,238	\$ 36,134	\$ 119,548	\$ 595,887
Strathroy-Caradoc	\$ 556	\$ 21,167	\$ 62,157	\$ 164,708	\$ 718,460
Tay	\$ 833	\$ 31,733	\$ 93,533	\$ 309,833	\$ 1,545,833
Thames Centre	\$ 962	\$ 23,404	\$ 69,204	\$ 229,504	\$ 1,145,504
The Blue Mountains	\$ 661	\$ 26,227	\$ 79,315	\$ 258,588	\$ 1,280,392
Thorold	\$ 544	\$ 15,900	\$ 47,240	\$ 156,930	\$ 783,730
Thunder Bay	\$ 733	\$ 16,016	\$ 43,429	\$ 133,398	\$ 636,974
Tillsonburg	\$ 520	\$ 13,753	\$ 38,654	\$ 117,341	\$ 563,644
Timmins	\$ 517	\$ 21,347	\$ 64,042	\$ 213,474	\$ 1,067,368
Tiny	\$ 956	\$ 26,979	\$ 80,579	\$ 268,179	\$ 1,340,179
Toronto	\$ 452	\$ 19,201	\$ 50,825	\$ 161,509	\$ 793,989
Vaughan	\$ 487	\$ 24,332	\$ 72,996	\$ 243,320	\$ 1,216,600
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 508	\$ 23,706	\$ 70,322	\$ 232,917	\$ 1,161,345
Welland	\$ 604	\$ 21,371	\$ 64,545	\$ 210,903	\$ 1,045,334
Wellesley	\$ 808	\$ 33,932	\$ 101,532	\$ 338,132	\$ 1,690,132
Wellington North	\$ 584	\$ 22,101	\$ 64,901	\$ 214,701	\$ 1,070,701
West Grey	\$ 518	\$ 7,186	\$ 20,874	\$ 72,370	\$ 352,370
West Lincoln	\$ 534	\$ 18,635	\$ 54,371	\$ 175,798	\$ 864,597
Whitby	\$ 512	\$ 13,357	\$ 36,878	\$ 112,910	\$ 518,523
Whitchurch-Stouffville	\$ 543	\$ 24,763	\$ 74,157	\$ 246,357	\$ 1,230,357
Whitewater Region	\$ 1,173	\$ 20,410	\$ 61,230	\$ 204,100	\$ 1,020,500
Wilmot	\$ 591	\$ 23,317	\$ 69,554	\$ 231,032	\$ 1,153,361
Windsor	\$ 585	\$ 13,475	\$ 37,350	\$ 117,322	\$ 560,781
Woolwich	\$ 578	\$ 21,856	\$ 64,056	\$ 214,030	\$ 1,060,310
Average	\$ 683	\$ 21,794	\$ 62,970	\$ 205,529	\$ 1,005,516
Median	\$ 610	\$ 21,187	\$ 62,286	\$ 204,100	\$ 995,200
Min	\$ 281	\$ 6,882	\$ 17,529	\$ 55,014	\$ 205,588
Max	\$ 1,491	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056

Comparison of Water & Sewer Costs

Comparison of Wastewater Costs (sorted alphabetically) (cont'd)

WASTEWATER Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Port Colborne	\$ 1,123	\$ 23,520	\$ 72,461	\$ 222,802	\$ 1,073,508
Port Hope	\$ 948	\$ 43,789	\$ 130,449	\$ 432,609	\$ 2,157,529
Prince Edward County	\$ 1,268	\$ 38,066	\$ 110,818	\$ 360,384	\$ 1,773,763
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 908	\$ 23,872	\$ 69,744	\$ 226,084	\$ 1,111,700
Ramara	\$ 1,468	\$ 39,584	\$ 120,403	\$ 375,000	\$ 1,875,000
Renfrew	\$ 792	\$ 25,607	\$ 76,171	\$ 249,499	\$ 1,230,000
Richmond Hill	\$ 526	\$ 26,315	\$ 78,944	\$ 263,145	\$ 1,315,725
Sarnia	\$ 677	\$ 17,220	\$ 44,465	\$ 125,413	\$ 568,287
Saugeen Shores	\$ 877	\$ 25,270	\$ 73,904	\$ 242,539	\$ 1,203,809
Sault Ste. Marie	\$ 465	\$ 21,195	\$ 58,991	\$ 190,221	\$ 938,244
Scugog	\$ 536	\$ 19,343	\$ 57,543	\$ 177,259	\$ 819,659
South Bruce Peninsula	\$ 1,363	\$ 35,887	\$ 109,238	\$ 348,594	\$ 1,695,000
Southgate	\$ 783	\$ 21,487	\$ 65,322	\$ 209,246	\$ 1,020,000
Springwater	\$ 1,099	\$ 30,332	\$ 89,732	\$ 297,632	\$ 1,485,632
St. Catharines	\$ 729	\$ 26,475	\$ 79,912	\$ 261,569	\$ 1,297,453
St. Thomas	\$ 542	\$ 10,400	\$ 66,000	\$ 220,000	\$ 1,100,000
Stratford	\$ 584	\$ 18,518	\$ 55,118	\$ 183,218	\$ 915,218
Strathroy-Caradoc	\$ 700	\$ 26,412	\$ 78,915	\$ 208,988	\$ 917,935
Tay	\$ 1,023	\$ 37,423	\$ 110,223	\$ 365,023	\$ 1,821,023
Thames Centre	\$ 1,424	\$ 36,802	\$ 109,002	\$ 361,702	\$ 1,805,702
The Blue Mountains	\$ 587	\$ 24,232	\$ 73,596	\$ 240,850	\$ 1,194,375
Thorold	\$ 820	\$ 23,948	\$ 71,148	\$ 236,348	\$ 1,180,348
Thunder Bay	\$ 660	\$ 14,414	\$ 39,086	\$ 120,058	\$ 573,277
Tillsonburg	\$ 479	\$ 13,085	\$ 39,344	\$ 125,431	\$ 615,033
Timmins	\$ 606	\$ 24,996	\$ 74,987	\$ 249,956	\$ 1,249,781
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 452	\$ 19,201	\$ 50,825	\$ 161,509	\$ 793,989
Vaughan	\$ 556	\$ 27,791	\$ 83,373	\$ 277,910	\$ 1,389,550
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 562	\$ 28,100	\$ 84,300	\$ 281,000	\$ 1,405,000
Welland	\$ 907	\$ 32,255	\$ 97,402	\$ 318,379	\$ 1,578,283
Wellesley	\$ 624	\$ 25,320	\$ 75,720	\$ 252,120	\$ 1,260,120
Wellington North	\$ 719	\$ 27,262	\$ 80,062	\$ 264,862	\$ 1,320,862
West Grey	\$ 1,035	\$ 10,443	\$ 20,403	\$ 70,843	\$ 350,843
West Lincoln	\$ 836	\$ 23,240	\$ 66,180	\$ 208,063	\$ 1,007,125
Whitby	\$ 536	\$ 19,343	\$ 57,543	\$ 177,259	\$ 819,659
Whitchurch-Stouffville	\$ 705	\$ 32,863	\$ 98,457	\$ 327,357	\$ 1,635,357
Whitewater Region	\$ 1,902	\$ 49,140	\$ 147,420	\$ 491,400	\$ 2,457,000
Wilmot	\$ 751	\$ 31,040	\$ 92,705	\$ 308,166	\$ 1,538,947
Windsor	\$ 934	\$ 40,643	\$ 110,933	\$ 344,099	\$ 1,628,133
Woolwich	\$ 834	\$ 34,656	\$ 102,456	\$ 342,030	\$ 1,700,310
Average	\$ 736	\$ 24,210	\$ 70,255	\$ 230,941	\$ 1,134,394
Median	\$ 662	\$ 23,352	\$ 67,722	\$ 220,000	\$ 1,102,146
Min	\$ 246	\$ 7,629	\$ 17,529	\$ 55,014	\$ 338,224
Max	\$ 1,902	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056

Comparison of Water & Sewer Costs

Comparison of Water and Wastewater Costs (sorted alphabetically) (cont'd)

Total Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Port Colborne	\$ 1,898	\$ 40,666	\$ 124,956	\$ 387,373	\$ 1,873,854
Port Hope	\$ 1,632	\$ 73,683	\$ 219,317	\$ 726,952	\$ 3,624,621
Prince Edward County	\$ 2,332	\$ 69,393	\$ 201,887	\$ 656,179	\$ 3,228,471
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 1,482	\$ 38,932	\$ 113,563	\$ 367,503	\$ 1,805,197
Ramara	\$ 2,547	\$ 69,088	\$ 210,110	\$ 655,000	\$ 3,275,000
Renfrew	\$ 1,641	\$ 54,767	\$ 163,028	\$ 534,830	\$ 2,640,000
Richmond Hill	\$ 1,053	\$ 52,629	\$ 157,887	\$ 526,290	\$ 2,631,450
Sarnia	\$ 1,189	\$ 30,211	\$ 78,008	\$ 220,022	\$ 996,990
Saugeen Shores	\$ 1,447	\$ 38,513	\$ 112,069	\$ 366,626	\$ 1,816,939
Sault Ste. Marie	\$ 1,119	\$ 43,985	\$ 122,422	\$ 394,761	\$ 1,947,108
Scugog	\$ 1,049	\$ 32,700	\$ 94,421	\$ 290,169	\$ 1,338,182
South Bruce Peninsula	\$ 2,341	\$ 59,822	\$ 182,259	\$ 580,002	\$ 2,826,112
Southgate	\$ 1,444	\$ 42,151	\$ 127,922	\$ 411,937	\$ 2,015,000
Springwater	\$ 1,720	\$ 64,320	\$ 192,320	\$ 640,320	\$ 3,200,320
St. Catharines	\$ 1,254	\$ 42,645	\$ 128,915	\$ 420,062	\$ 2,079,443
St. Thomas	\$ 1,186	\$ 33,075	\$ 121,825	\$ 390,819	\$ 1,920,594
Stratford	\$ 999	\$ 30,757	\$ 91,253	\$ 302,767	\$ 1,511,106
Strathroy-Caradoc	\$ 1,257	\$ 47,579	\$ 141,072	\$ 373,696	\$ 1,636,395
Tay	\$ 1,856	\$ 69,156	\$ 203,756	\$ 674,856	\$ 3,366,856
Thames Centre	\$ 2,386	\$ 60,206	\$ 178,206	\$ 591,206	\$ 2,951,206
The Blue Mountains	\$ 1,248	\$ 50,459	\$ 152,911	\$ 499,438	\$ 2,474,767
Thorold	\$ 1,363	\$ 39,848	\$ 118,388	\$ 393,278	\$ 1,964,078
Thunder Bay	\$ 1,393	\$ 30,430	\$ 82,515	\$ 253,456	\$ 1,210,251
Tillsonburg	\$ 999	\$ 26,838	\$ 77,998	\$ 242,772	\$ 1,178,677
Timmins	\$ 1,123	\$ 46,343	\$ 139,029	\$ 463,430	\$ 2,317,149
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 904	\$ 38,401	\$ 101,649	\$ 323,017	\$ 1,587,977
Vaughan	\$ 1,042	\$ 52,123	\$ 156,369	\$ 521,230	\$ 2,606,150
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 1,070	\$ 51,806	\$ 154,622	\$ 513,917	\$ 2,566,345
Welland	\$ 1,511	\$ 53,626	\$ 161,947	\$ 529,281	\$ 2,623,617
Wellesley	\$ 1,432	\$ 59,252	\$ 177,252	\$ 590,252	\$ 2,950,252
Wellington North	\$ 1,303	\$ 49,363	\$ 144,963	\$ 479,563	\$ 2,391,563
West Grey	\$ 1,553	\$ 17,629	\$ 41,277	\$ 143,213	\$ 703,213
West Lincoln	\$ 1,370	\$ 41,875	\$ 120,551	\$ 383,861	\$ 1,871,722
Whitby	\$ 1,049	\$ 32,700	\$ 94,421	\$ 290,169	\$ 1,338,182
Whitchurch-Stouffville	\$ 1,248	\$ 57,626	\$ 172,614	\$ 573,714	\$ 2,865,714
Whitewater Region	\$ 3,075	\$ 69,550	\$ 208,650	\$ 695,500	\$ 3,477,500
Wilmot	\$ 1,342	\$ 54,356	\$ 162,260	\$ 539,197	\$ 2,692,309
Windsor	\$ 1,519	\$ 54,118	\$ 148,283	\$ 461,421	\$ 2,188,914
Woolwich	\$ 1,412	\$ 56,512	\$ 166,512	\$ 556,060	\$ 2,760,620
Average	\$ 1,393	\$ 45,571	\$ 131,948	\$ 432,049	\$ 2,125,316
Median	\$ 1,297	\$ 44,303	\$ 128,418	\$ 420,062	\$ 2,103,043
Min	\$ 741	\$ 15,259	\$ 35,059	\$ 110,028	\$ 561,831
Max	\$ 3,075	\$ 108,936	\$ 318,360	\$ 1,029,912	\$ 5,066,112

Comparison of Water & Sewer Costs

Comparison of Water and Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Amherstburg	\$ 1,481	\$ 39,288	\$ 114,860	\$ 379,170	\$ 1,886,164
Aylmer	\$ 1,044	\$ 44,621	\$ 132,430	\$ 437,857	\$ 2,175,046
Brant	\$ 1,573	\$ 46,155	\$ 131,948	N/A	N/A
Brantford	\$ 1,027	\$ 45,936	\$ 137,655	\$ 458,295	\$ 2,290,401
Central Elgin	\$ 2,188	\$ 61,917	\$ 182,508	\$ 603,629	\$ 2,999,372
Chatham-Kent	\$ 1,269	\$ 30,515	\$ 82,056	\$ 203,883	\$ 897,459
Essex	\$ 1,134	\$ 31,024	\$ 92,024	\$ 305,524	\$ 1,525,524
Haldimand	\$ 1,100	\$ 32,595	\$ 88,745	\$ 278,567	\$ 1,312,715
Ingersoll	\$ 1,275	\$ 27,621	\$ 80,969	\$ 246,553	\$ 1,184,348
Lakeshore	\$ 1,309	\$ 37,275	\$ 110,675	\$ 367,575	\$ 1,835,575
Lambton Shores	\$ 1,857	\$ 74,338	\$ 219,308	\$ 719,899	\$ 3,566,248
London	\$ 1,023	\$ 29,969	\$ 84,253	\$ 262,281	\$ 1,198,338
Middlesex Centre	\$ 1,862	\$ 74,280	N/A	\$ 720,424	N/A
Norfolk	\$ 1,876	\$ 55,521	\$ 155,040	\$ 506,898	\$ 2,489,319
North Middlesex	\$ 1,919	\$ 80,498	N/A	N/A	N/A
North Perth	\$ 1,176	\$ 24,200	\$ 62,725	\$ 193,275	\$ 941,381
Sarnia	\$ 1,189	\$ 30,211	\$ 78,008	\$ 220,022	\$ 996,990
St. Thomas	\$ 1,186	\$ 33,075	\$ 121,825	\$ 390,819	\$ 1,920,594
Stratford	\$ 999	\$ 30,757	\$ 91,253	\$ 302,767	\$ 1,511,106
Strathroy-Caradoc	\$ 1,257	\$ 47,579	\$ 141,072	\$ 373,696	\$ 1,636,395
Thames Centre	\$ 2,386	\$ 60,206	\$ 178,206	\$ 591,206	\$ 2,951,206
Tillsonburg	\$ 999	\$ 26,838	\$ 77,998	\$ 242,772	\$ 1,178,677
Windsor	\$ 1,519	\$ 54,118	\$ 148,283	\$ 461,421	\$ 2,188,914
Southwest Average	\$ 1,419	\$ 44,284	\$ 119,611	\$ 393,644	\$ 1,834,289
Southwest Median	\$ 1,269	\$ 39,288	\$ 114,860	\$ 373,696	\$ 1,735,985

Comparison of Water/Wastewater Costs - Residential (sorted lowest to highest) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Saugeen Shores	\$ 1,447	High
Belleville	\$ 1,474	High
Amherstburg	\$ 1,481	High
Quinte West	\$ 1,482	High
East Gwillimbury	\$ 1,498	High
Welland	\$ 1,511	High
Windsor	\$ 1,519	High
Lincoln	\$ 1,536	High
West Grey	\$ 1,553	High
Brant	\$ 1,573	High
Owen Sound	\$ 1,583	High
Greater Sudbury	\$ 1,606	High
Guelph-Eramosa	\$ 1,622	High
Port Hope	\$ 1,632	High
King	\$ 1,636	High
Renfrew	\$ 1,641	High
Springwater	\$ 1,720	High
Fort Erie	\$ 1,744	High
Minto	\$ 1,796	High
Tay	\$ 1,856	High
Lambton Shores	\$ 1,857	High
Dryden	\$ 1,859	High
Middlesex Centre	\$ 1,862	High
Norfolk	\$ 1,876	High
Port Colborne	\$ 1,898	High
Mapleton	\$ 1,913	High
North Middlesex	\$ 1,919	High
Kenora	\$ 1,930	High
Grey Highlands	\$ 1,947	High
Parry Sound	\$ 2,045	High
Central Elgin	\$ 2,188	High
Greenstone	\$ 2,221	High
Prince Edward County	\$ 2,332	High
South Bruce Peninsula	\$ 2,341	High
Thames Centre	\$ 2,386	High
Meaford	\$ 2,463	High
Ramara	\$ 2,547	High
North Grenville	\$ 2,844	High
Whitewater Region	\$ 3,075	High
Average	\$ 1,393	
Median	\$ 1,297	

Comparison of Water & Sewer Costs

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

Municipality	2024 Est. Avg. Household Income	2024 Residential Water/WW Costs 200 m3	2024 Residential Water/WW as a % of Household Income
Elliot Lake	\$ 71,122	\$ 921	1.3%
Southgate	\$ 111,315	\$ 1,444	1.3%
St. Catharines	\$ 95,846	\$ 1,254	1.3%
Peterborough	\$ 93,596	\$ 1,233	1.3%
Orillia	\$ 89,341	\$ 1,179	1.3%
Wellington North	\$ 98,628	\$ 1,303	1.3%
Espanola	\$ 100,442	\$ 1,329	1.3%
Thorold	\$ 102,396	\$ 1,363	1.3%
Chatham-Kent	\$ 91,628	\$ 1,269	1.4%
Thunder Bay	\$ 98,708	\$ 1,393	1.4%
Greater Sudbury	\$ 113,265	\$ 1,606	1.4%
Port Hope	\$ 112,961	\$ 1,632	1.4%
Quinte West	\$ 102,505	\$ 1,482	1.4%
Mapleton	\$ 130,416	\$ 1,913	1.5%
West Grey	\$ 104,108	\$ 1,553	1.5%
Belleville	\$ 94,817	\$ 1,474	1.6%
Grey Highlands	\$ 118,453	\$ 1,947	1.6%
Welland	\$ 90,426	\$ 1,511	1.7%
Central Elgin	\$ 130,329	\$ 2,188	1.7%
Windsor	\$ 90,420	\$ 1,519	1.7%
Minto	\$ 105,814	\$ 1,796	1.7%
Thames Centre	\$ 140,288	\$ 2,386	1.7%
North Middlesex	\$ 110,860	\$ 1,919	1.7%
Kenora	\$ 110,009	\$ 1,930	1.8%
Dryden	\$ 104,731	\$ 1,859	1.8%
Tay	\$ 104,297	\$ 1,856	1.8%
Fort Erie	\$ 97,431	\$ 1,744	1.8%
Lambton Shores	\$ 103,246	\$ 1,857	1.8%
Norfolk	\$ 102,871	\$ 1,876	1.8%
Owen Sound	\$ 81,331	\$ 1,583	1.9%
Prince Edward County	\$ 117,528	\$ 2,332	2.0%
Port Colborne	\$ 94,647	\$ 1,898	2.0%
Renfrew	\$ 80,362	\$ 1,641	2.0%
Greenstone	\$ 103,052	\$ 2,221	2.2%
North Grenville	\$ 128,630	\$ 2,844	2.2%
Meaford	\$ 109,900	\$ 2,463	2.2%
Ramara	\$ 110,691	\$ 2,547	2.3%
South Bruce Peninsula	\$ 99,811	\$ 2,341	2.3%
Parry Sound	\$ 82,464	\$ 2,045	2.5%
Whitewater Region	\$ 103,976	\$ 3,075	3.0%
Average	\$ 124,639	\$ 1,383	1.2%
Median	\$ 117,448	\$ 1,284	1.1%

Average Household Income and Dwelling Value (cont'd)

Municipality	2024 Weighted Median Value of Dwelling	2024 Weighted Median Value of Dwelling	2024 Est. Avg. Household Income	2024 Income Ranking
Amherstburg	\$ 240,956	low	\$ 135,197	high
Centre Wellington	\$ 396,348	high	\$ 135,649	high
Mississauga	\$ 598,714	high	\$ 135,730	high
West Lincoln	\$ 365,634	mid	\$ 136,336	high
Brant	\$ 383,524	mid	\$ 138,477	high
Ottawa	\$ 404,659	high	\$ 139,850	high
Thames Centre	\$ 363,476	mid	\$ 140,288	high
Grimsby	\$ 407,339	high	\$ 140,321	high
Niagara-on-the-Lake	\$ 522,048	high	\$ 140,702	high
Clarington	\$ 395,328	high	\$ 142,963	high
Hamilton Tp	\$ 289,417	mid	\$ 143,490	high
Scugog	\$ 441,063	high	\$ 143,975	high
Wilmot	\$ 424,803	high	\$ 144,096	high
Markham	\$ 831,527	high	\$ 144,342	high
Kincardine	\$ 281,444	mid	\$ 145,158	high
Newmarket	\$ 631,319	high	\$ 146,995	high
Ajax	\$ 490,040	high	\$ 148,009	high
Richmond Hill	\$ 921,164	high	\$ 148,192	high
Woolwich	\$ 436,049	high	\$ 149,838	high
Lakeshore	\$ 320,197	mid	\$ 150,911	high
Pelham	\$ 385,693	mid	\$ 152,722	high
East Gwillimbury	\$ 638,654	high	\$ 153,781	high
Saugeen Shores	\$ 342,596	mid	\$ 154,367	high
Wellesley	\$ 438,564	high	\$ 156,403	high
Burlington	\$ 572,115	high	\$ 156,722	high
Pickering	\$ 531,621	high	\$ 157,287	high
North Dumfries	\$ 458,234	high	\$ 158,807	high
Whitby	\$ 502,795	high	\$ 158,815	high
Milton	\$ 559,356	high	\$ 160,420	high
Middlesex Centre	\$ 400,394	high	\$ 164,795	high
Guelph-Eramosa	\$ 519,403	high	\$ 166,340	high
Erin	\$ 565,226	high	\$ 167,965	high
Vaughan	\$ 838,163	high	\$ 170,033	high
Halton Hills	\$ 581,355	high	\$ 170,125	high
Whitchurch-Stouffville	\$ 779,062	high	\$ 171,444	high
Springwater	\$ 478,009	high	\$ 175,572	high
The Blue Mountains	\$ 530,330	high	\$ 177,508	high
Caledon	\$ 671,652	high	\$ 178,764	high
Aurora	\$ 756,538	high	\$ 189,071	high
Oakville	\$ 824,615	high	\$ 211,906	high
King	\$ 1,040,841	high	\$ 230,912	high
Puslinch	\$ 709,828	high	\$ 257,424	high
Average	\$ 365,592		\$ 124,639	
Median	\$ 320,524		\$ 117,448	

Average Municipal Burden as a % of Income

Property Taxes as a Percentage of Income

Municipality	2024 Est. Avg. Household Income	2024 Average Residential Taxes	2024 Property Taxes as a % of Household Income	2024 Property Taxes as a % of Household Income Ranking
Greenstone	\$ 103,052	\$ 2,051	2.0%	low
Laurentian Valley	\$ 122,451	\$ 2,866	2.3%	low
Petawawa	\$ 123,374	\$ 2,929	2.4%	low
Springwater	\$ 175,572	\$ 4,252	2.4%	low
Hamilton Tp	\$ 143,490	\$ 3,730	2.6%	low
Milton	\$ 160,420	\$ 4,338	2.7%	low
Whitewater Region	\$ 103,976	\$ 2,867	2.8%	low
Thames Centre	\$ 140,288	\$ 3,876	2.8%	low
North Grenville	\$ 128,630	\$ 3,630	2.8%	low
Puslinch	\$ 257,424	\$ 7,337	2.9%	low
The Blue Mountains	\$ 177,508	\$ 5,074	2.9%	low
Ramara	\$ 110,691	\$ 3,165	2.9%	low
Tay	\$ 104,297	\$ 2,988	2.9%	low
Lakeshore	\$ 150,911	\$ 4,407	2.9%	low
Espanola	\$ 100,442	\$ 2,938	2.9%	low
Kincardine	\$ 145,158	\$ 4,310	3.0%	low
Dryden	\$ 104,731	\$ 3,110	3.0%	low
North Middlesex	\$ 110,860	\$ 3,316	3.0%	low
North Dumfries	\$ 158,807	\$ 4,810	3.0%	low
Halton Hills	\$ 170,125	\$ 5,208	3.1%	low
Middlesex Centre	\$ 164,795	\$ 5,060	3.1%	low
Strathroy-Caradoc	\$ 112,187	\$ 3,467	3.1%	low
Woolwich	\$ 149,838	\$ 4,636	3.1%	low
Oakville	\$ 211,906	\$ 6,562	3.1%	low
Saugeen Shores	\$ 154,367	\$ 4,802	3.1%	low
Georgian Bluffs	\$ 127,968	\$ 4,008	3.1%	low
Collingwood	\$ 127,023	\$ 3,993	3.1%	low
Brant	\$ 138,477	\$ 4,359	3.1%	low
Wellesley	\$ 156,403	\$ 4,973	3.2%	low
North Perth	\$ 107,454	\$ 3,452	3.2%	low
Prince Edward County	\$ 117,528	\$ 3,778	3.2%	low
Wilmot	\$ 144,096	\$ 4,660	3.2%	low
Tiny	\$ 118,039	\$ 3,819	3.2%	low
Amherstburg	\$ 135,197	\$ 4,402	3.3%	low
Minto	\$ 105,814	\$ 3,501	3.3%	low
Aurora	\$ 189,071	\$ 6,260	3.3%	low
Ingersoll	\$ 107,700	\$ 3,574	3.3%	low
Essex	\$ 111,756	\$ 3,715	3.3%	low
Caledon	\$ 178,764	\$ 5,991	3.4%	low
Burlington	\$ 156,722	\$ 5,253	3.4%	low
South Bruce Peninsula	\$ 99,811	\$ 3,351	3.4%	low
Grey Highlands	\$ 118,453	\$ 3,992	3.4%	low

Average Municipal Burden as a % of Income

Total Municipal Burden as a Percentage of Income

The following table includes property taxes as well as water and sewer costs on a typical home and calculates the total municipal burden as a % of household income.

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Puslinch	\$ 257,424	\$ 7,337	N/A	\$ 7,337	2.9%	high	low
Petawawa	\$ 123,374	\$ 2,929	\$ 932	\$ 3,861	3.1%	low	low
Milton	\$ 160,420	\$ 4,338	\$ 1,034	\$ 5,371	3.3%	low	low
Springwater	\$ 175,572	\$ 4,252	\$ 1,720	\$ 5,972	3.4%	mid	low
Laurentian Valley	\$ 122,451	\$ 2,866	\$ 1,482	\$ 4,348	3.6%	low	low
The Blue Mountains	\$ 177,508	\$ 5,074	\$ 1,248	\$ 6,322	3.6%	high	low
Oakville	\$ 211,906	\$ 6,562	\$ 1,034	\$ 7,596	3.6%	high	low
Hamilton Tp	\$ 143,490	\$ 3,730	\$ 1,491	\$ 5,222	3.6%	low	low
Halton Hills	\$ 170,125	\$ 5,208	\$ 1,034	\$ 6,242	3.7%	high	low
Caledon	\$ 178,764	\$ 5,991	\$ 741	\$ 6,732	3.8%	high	low
Lakeshore	\$ 150,911	\$ 4,407	\$ 1,309	\$ 5,716	3.8%	mid	low
Kincardine	\$ 145,158	\$ 4,310	\$ 1,256	\$ 5,566	3.8%	mid	low
Aurora	\$ 189,071	\$ 6,260	\$ 1,106	\$ 7,366	3.9%	high	low
North Dumfries	\$ 158,807	\$ 4,810	\$ 1,432	\$ 6,242	3.9%	mid	low
Georgian Bluffs	\$ 127,968	\$ 4,008	\$ 1,061	\$ 5,069	4.0%	low	low
Collingwood	\$ 127,023	\$ 3,993	\$ 1,086	\$ 5,079	4.0%	low	low
Burlington	\$ 156,722	\$ 5,253	\$ 1,034	\$ 6,287	4.0%	high	low
Woolwich	\$ 149,838	\$ 4,636	\$ 1,412	\$ 6,048	4.0%	mid	low
Tiny	\$ 118,039	\$ 3,819	\$ 956	\$ 4,775	4.0%	low	low
Saugeen Shores	\$ 154,367	\$ 4,802	\$ 1,447	\$ 6,248	4.0%	high	low
Wellesley	\$ 156,403	\$ 4,973	\$ 1,432	\$ 6,405	4.1%	high	low
Ottawa	\$ 139,850	\$ 4,857	\$ 889	\$ 5,747	4.1%	mid	low
Vaughan	\$ 170,033	\$ 5,983	\$ 1,042	\$ 7,025	4.1%	high	low
Greenstone	\$ 103,052	\$ 2,051	\$ 2,221	\$ 4,272	4.1%	low	low
Wilmot	\$ 144,096	\$ 4,660	\$ 1,342	\$ 6,002	4.2%	mid	low
Middlesex Centre	\$ 164,795	\$ 5,060	\$ 1,862	\$ 6,921	4.2%	high	low
Strathroy-Caradoc	\$ 112,187	\$ 3,467	\$ 1,257	\$ 4,724	4.2%	low	low
Espanola	\$ 100,442	\$ 2,938	\$ 1,329	\$ 4,267	4.2%	low	low
Brant	\$ 138,477	\$ 4,359	\$ 1,573	\$ 5,932	4.3%	mid	low
Clarington	\$ 142,963	\$ 5,104	\$ 1,049	\$ 6,153	4.3%	mid	low
North Perth	\$ 107,454	\$ 3,452	\$ 1,176	\$ 4,627	4.3%	low	low
Essex	\$ 111,756	\$ 3,715	\$ 1,134	\$ 4,850	4.3%	low	low
Haldimand	\$ 113,526	\$ 3,837	\$ 1,100	\$ 4,936	4.3%	low	low
Amherstburg	\$ 135,197	\$ 4,402	\$ 1,481	\$ 5,882	4.4%	mid	low
Whitchurch-Stouffville	\$ 171,444	\$ 6,247	\$ 1,248	\$ 7,495	4.4%	high	low
Grimsby	\$ 140,321	\$ 5,277	\$ 890	\$ 6,167	4.4%	mid	low
New Tecumseth	\$ 124,745	\$ 4,367	\$ 1,136	\$ 5,503	4.4%	mid	low
Sarnia	\$ 110,283	\$ 3,723	\$ 1,189	\$ 4,911	4.5%	low	low
Toronto	\$ 130,860	\$ 4,925	\$ 904	\$ 5,829	4.5%	mid	low
Thames Centre	\$ 140,288	\$ 3,876	\$ 2,386	\$ 6,262	4.5%	high	low
Guelph-Eramosa	\$ 166,340	\$ 5,861	\$ 1,622	\$ 7,483	4.5%	high	low
Ingersoll	\$ 107,700	\$ 3,574	\$ 1,275	\$ 4,849	4.5%	low	low

Average Municipal Burden as a % of Income

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2024 Est. Avg. Household Income	2024 Average Residential Taxes	2024 Residential Water/WW Costs 200 m3	2024 Total Municipal Tax Burden	2024 Total Municipal Burden as a % of Household Income	2024 Total Municipal Tax Burden Ranking	2024 Total Municipal Burden as a % of Household Income Ranking
Lakeshore	\$ 150,911	\$ 4,407	\$ 1,309	\$ 5,716	3.8%	mid	low
Middlesex Centre	\$ 164,795	\$ 5,060	\$ 1,862	\$ 6,921	4.2%	high	low
Strathroy-Caradoc	\$ 112,187	\$ 3,467	\$ 1,257	\$ 4,724	4.2%	low	low
Brant	\$ 138,477	\$ 4,359	\$ 1,573	\$ 5,932	4.3%	mid	low
North Perth	\$ 107,454	\$ 3,452	\$ 1,176	\$ 4,627	4.3%	low	low
Essex	\$ 111,756	\$ 3,715	\$ 1,134	\$ 4,850	4.3%	low	low
Haldimand	\$ 113,526	\$ 3,837	\$ 1,100	\$ 4,936	4.3%	low	low
Amherstburg	\$ 135,197	\$ 4,402	\$ 1,481	\$ 5,882	4.4%	mid	low
Sarnia	\$ 110,283	\$ 3,723	\$ 1,189	\$ 4,911	4.5%	low	low
Thames Centre	\$ 140,288	\$ 3,876	\$ 2,386	\$ 6,262	4.5%	high	low
Ingersoll	\$ 107,700	\$ 3,574	\$ 1,275	\$ 4,849	4.5%	low	low
London	\$ 104,214	\$ 3,806	\$ 1,023	\$ 4,830	4.6%	low	mid
North Middlesex	\$ 110,860	\$ 3,316	\$ 1,919	\$ 5,235	4.7%	low	mid
Tillsonburg	\$ 94,621	\$ 3,499	\$ 999	\$ 4,498	4.8%	low	mid
Brantford	\$ 100,287	\$ 3,926	\$ 1,027	\$ 4,952	4.9%	low	mid
St. Thomas	\$ 92,127	\$ 3,429	\$ 1,186	\$ 4,615	5.0%	low	mid
Aylmer	\$ 91,985	\$ 3,751	\$ 1,044	\$ 4,795	5.2%	low	high
Chatham-Kent	\$ 91,628	\$ 3,629	\$ 1,269	\$ 4,898	5.3%	low	high
Central Elgin	\$ 130,329	\$ 4,784	\$ 2,188	\$ 6,972	5.3%	high	high
Lambton Shores	\$ 103,246	\$ 3,826	\$ 1,857	\$ 5,684	5.5%	mid	high
Windsor	\$ 90,420	\$ 3,506	\$ 1,519	\$ 5,025	5.6%	low	high
Norfolk	\$ 102,871	\$ 4,010	\$ 1,876	\$ 5,886	5.7%	mid	high
Stratford	\$ 98,537	\$ 4,714	\$ 999	\$ 5,713	5.8%	mid	high
Southwest Avg	\$ 113,204	\$ 3,916	\$ 1,419	\$ 5,335	4.8%		
Median	\$ 107,700	\$ 3,806	\$ 1,269	\$ 4,952	4.6%		

Municipality	Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	2024 Total Municipal Tax Burden	Burden as a % of Household Income	Municipal Tax Burden Ranking	Burden as a % of Household Income Ranking
Grimsby	\$ 140,321	\$ 5,277	\$ 890	\$ 6,167	4.4%	mid	low
Pelham	\$ 152,722	\$ 5,822	\$ 1,195	\$ 7,017	4.6%	high	mid
West Lincoln	\$ 136,336	\$ 4,922	\$ 1,370	\$ 6,293	4.6%	high	mid
Wainfleet	\$ 120,422	\$ 5,874	N/A	\$ 5,874	4.9%	mid	mid
Lincoln	\$ 134,846	\$ 5,396	\$ 1,536	\$ 6,932	5.1%	high	mid
Niagara-on-the-Lake	\$ 140,702	\$ 5,872	\$ 1,392	\$ 7,264	5.2%	high	high
Thorold	\$ 102,396	\$ 4,051	\$ 1,363	\$ 5,414	5.3%	low	high
Niagara Falls	\$ 96,975	\$ 4,196	\$ 1,219	\$ 5,415	5.6%	low	high
St. Catharines	\$ 95,846	\$ 4,296	\$ 1,254	\$ 5,550	5.8%	mid	high
Welland	\$ 90,426	\$ 3,940	\$ 1,511	\$ 5,451	6.0%	low	high
Fort Erie	\$ 97,431	\$ 4,205	\$ 1,744	\$ 5,949	6.1%	mid	high
Port Colborne	\$ 94,647	\$ 4,327	\$ 1,898	\$ 6,225	6.6%	mid	high
Niagara Avg	\$ 116,923	\$ 4,848	\$ 1,398	\$ 6,129	5.3%		
Median	\$ 111,409	\$ 4,625	\$ 1,370	\$ 6,058	5.2%		

Average Municipal Burden as a % of Income

support programs. investStratford/SEEDCo. also leads the work being done on Stratford's Attainable Housing strategy and inventory.

- **Heritage Conservation District Loan and Grant Programs:**
 - **Façade Improvement Loan** – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$25,000, for façade improvements in the Heritage Conservation District.
 - **Building Code Upgrade Loan** – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$50,000, for building improvements in the Heritage Conservation District to ensure buildings comply with today's standards.

Thames Centre

- **Tax Increment Grant** - A grant equivalent to the following will be provided for a period of 5 years:
 - Year 1: 100% of the Municipal portion of the Tax Increment
 - Year 2: 80% of the Municipal portion of the Tax Increment
 - Year 3: 60% of the Municipal portion of the Tax Increment
 - Year 4: 40% of the Municipal portion of the Tax Increment
 - Year 5: 20% of the Municipal portion of the Tax Increment
- **Façade Improvement Grant** – up to 50% of eligible costs to complete the project up to a maximum of \$2,500 per project/property. This may be increased to the maximum total grant value of \$4,000 at the sole discretion of the Implementation Committee.
- **Landscaping Grant** - up to 50% of eligible costs up to a maximum of \$2,000 per project or property.
- **Commercial Conversion/Rental Housing Grant:**
 - For Commercial Conversions, a grant may be provided for \$20 per square foot of converted or expanded commercial floor space up to a maximum of \$5,000.
 - For Rental Housing projects, a grant may be provided for 50% of eligible costs, up to a total of \$5,000 per project.
- **On-farm Business/Tourism Diversification Grant** - up to 50% of eligible costs to complete the project up to a maximum of \$5,000 per project/property.
- **Building, Property, And Accessibility Improvement Grant** - up to 50% of eligible costs to complete the project up to a maximum of \$5,000 per project/property.
- **Planning And Building Permit Fee Grant** - to cover 50% of the eligible fees required by the Municipality in relation to a proposed project and/or property. The Municipality may provide a maximum of \$3,000 per project and/or property as part of a Planning Application and Building Permit Fee Grant.

- **Sign Improvement Grant** - may cover 50% of eligible costs to a maximum of \$2,500. The maximum grant value may be increased to \$4,000 at the sole discretion of Council.

Thorold

- **Façade Improvement Grant Program** – Grants will be available for the Downtown Thorold Area equal to 50% of the eligible costs to a maximum of \$10,000 per building.

Thunder Bay

- **The Thunder Bay Community Economic Development Commission (CEDC)** - The Thunder Bay Community Economic Development Commission is the City’s lead economic development agency and champion for local growth. CEDC use their local knowledge and expertise to promote Thunder Bay as the best small city in Canada to live, work, do business and visit. The business development team and sector specialists respond quickly to new opportunities to attract visitors, new talent, employment, business development and investment to Thunder Bay. Responsibilities include:
 - Entrepreneurial support
 - Business development
 - Business retention and expansion
 - Exporting advice
 - Collection and assessment of key business data
 - Community Marketing
 - Tourism promotion
 - Investment attraction
- **The Thunder Bay & District Entrepreneur Centre-** Located within the CEDC and funded by the City of Thunder Bay and Ministry of Northern Development; the Centre provides seminars, workshops, and free business counselling services to new and existing small businesses. The Centre also provides business grants through the Starter Company Plus and Summer Company programs that are funded by the Ministry of Economic Development, Job Creation and Trade.
- **The CEDC Tourism Development Fund (TDF)** - The Community Economic Development Commission Municipal Accommodation Tax Fund (CEDC MAT Fund) consists of tax revenues collected annually by the City of Thunder Bay through the administration of the Municipal Accommodation Tax (MAT). The MAT is levied on short-term hotel, motel and other commercial establishment stays in the City of Thunder Bay, at a rate of 4%. The Thunder Bay Community Economic Development Commission (CEDC) utilizes 50% of this tax revenue to support continued tourism growth by providing funding through two funding streams,

Solicitor General

Office of the Solicitor General

25 Grosvenor Street, 18th Floor
Toronto ON M7A 1Y6
Tel: 416 326-5000
Toll Free: 1 866 517-0571
Minister.SOLGEN@ontario.ca

Solliciteur général

Bureau du solliciteur général

25, rue Grosvenor, 18^e étage
Toronto ON M7A 1Y6
Tél. : 416 326-5000
Sans frais : 1 866 517-0571
Minister.SOLGEN@ontario.ca



November 29, 2024

Her Worship Sharon McMillan
Mayor
Municipality of Thames Centre
smcmillan@thamescentre.on.ca

Dear Mayor McMillan:

Our government is proud to have a strong working relationship with both our municipal partners and the police services that keep our communities safe. The collective agreement that was reached between the province and the Ontario Provincial Police Association (OPPA) earlier this year reflects this strong relationship and will support our brave women and men in uniform across Ontario.

At the same time, we understand the impact these changes are having on the budgets of municipalities that are served by the OPP, including your own, which is why we are stepping up with additional provincial support. With that in mind, I am pleased to share with you the following proposed billing changes:

- A 3.75 per cent reduction of the total 2023 reconciled costs to all communities to approximate the full (100 per cent) impact of the Ontario Provincial Police Association (OPPA) salary increases, excluding the 1 per cent increase that was built into the 2023 estimates; and
- A 44 per cent reduction on overtime 2023 reconciled costs to all communities;
- A 10 per cent reduction of 2025 invoice amounts to all communities to approximate the full (100 per cent) impact of the OPPA salary increases excluding the 1 per cent increase that was already built into the 2023 estimate.

These changes would provide over \$77 million in relief to OPP-policed municipalities.

The total billing statement that was initially provided to you for 2025, inclusive of the increases resulting from the new collective agreement, was \$2,193,752. Today's proposed billing changes will provide an estimated \$318,490 in financial relief for your municipality, bringing the new total for OPP services being billed to your municipality in 2025 to \$1,875,262.

In addition to these changes, the Government of Ontario is continuing its annual \$125 million Court Security & Prisoner Transportation Transfer Payment Program for the 2025 calendar year.

The province will also be examining options for reviewing the OPP billing model to ensure that it meets the needs of communities across the province.

If you have any questions, please contact Ryan Whealy, Deputy Director of Issues and Legislative Affairs, at Ryan.Whealy@ontario.ca.

Thank you for your continued collaboration, valuable relationship, input and dedication to ensuring the safety and well-being of your community.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael Kerzner".

Michael Kerzner
Solicitor General

Table 8. Year over Year Comparison of Total Municipal Contributions

Municipality	2024						2025					
	MCVA 2024	General MCVA Distribution (Operating and Capital)	Benefit-based Distribution (Operating and Capital)	Total Levy Category 1	General MCVA Distribution (Operating programs) Category 3 Cost Apportionment	Total Municipal Support	MCVA 2025	General MCVA Distribution (Operating and Capital)	Benefit-based Distribution (Operating and Capital)	Total Levy Category 1	General MCVA Distribution (Operating programs) Category 3 Cost Apportionment	Total Municipal Support
Oxford County	16.981	\$1,083,785	\$260,556	\$1,344,341	\$103,236	\$1,447,577	17.0065	\$1,248,765	\$196,196	\$1,444,961	\$106,487	\$1,551,448
London	64.088	4,090,313	1,712,282	5,802,596	389,623	6,192,219	64.0489	4,703,017	5,988,369	10,691,386	401,046	11,092,432
Lucan Biddulph	0.3507	22,383	187	22,570	2,132	24,702	0.3565	26,179	260	26,439	2,232	28,671
Thames Centre	3.1974	204,069	5,707	209,776	19,439	229,215	3.2460	238,349	23,865	262,214	20,325	282,539
Strathroy Caradoc	-			-		-	-			0		0
Middlesex Centre	2.4438	155,972	1,305	157,276	14,857	172,133	2.4722	181,530	1,801	183,331	15,480	198,811
Stratford	7.2068	459,962	92,489	552,452	43,814	596,266	7.1709	526,548	297,946	824,494	44,901	869,395
Perth East	1.4182	90,514	1,757	92,271	8,622	100,893	1.4128	103,741	6,029	109,770	8,846	118,616
West Perth	1.4899	95,090	130,937	226,028	9,058	235,086	1.4617	107,331	369,629	476,960	9,153	486,113
St Marys	1.4604	93,208	134,910	228,118	8,879	236,997	1.4630	107,423	200,379	307,802	9,161	316,963
Perth South	1.1629	74,220	621	74,841	7,070	81,911	1.1591	85,113	845	85,958	7,258	93,216
South Huron	0.2009	12,822	107	12,929	1,221	14,150	0.2024	14,860	147	15,007	1,267	16,274
Zorra	-		52,500	52,500		52,500	-		49,000	49,000		49,000
South-West Oxford	-		4,000	4,000		4,000	-		38,629	38,629		38,629
Total	100	\$6,382,339	\$2,397,358	\$8,779,698	\$607,951	\$9,387,649	100	\$7,342,856	\$7,173,095	\$14,515,951	\$626,156	\$15,142,107

Notes:

- General MCVA distribution is applied to watershed-wide programs and services.
- Benefit-based distribution is structure-specific to the benefitting municipality / municipalities.

November 21, 2024

David Barrick

Chief Administrative Officer
Municipality of Thames Centre
4305 Hamilton Rd,
Dorchester, ON N0L 1G3

Dear David Barrick:

Subject: 2025 Municipal Apportionment and Budget

In accordance with Ontario Regulation 402/22, Kettle Creek Conservation Authority is following the four-phase budget approval process for its 2025 Budget as outlined below:

- Phase 1: Categorizing Revenue and Expenses and amounts of municipal apportionment
- Phase 2: Board approval of Draft Budget for Consultation
(Approved on November 20, 2024 for distribution to member municipalities and posted on KCCA's website)
- Phase 3: Board approval of 2025 Municipal Apportionment
(Weighted Vote scheduled for January 15, 2025)
- Phase 4: Board approval of 2025 Budget
(Weighted Vote as per Administrative By-Law at KCCA's Annual General Meeting scheduled for February 26, 2025)

On November 20, 2024 KCCA's Board of Directors approved the attached Draft 2025 Budget and Municipal Apportionment for consultation. Before determining the apportionment of costs to its member municipalities, KCCA considered the following cost saving measures:

- Phasing in the 2022 Salary and Pay Equity Review and limiting a cost-of-living increase to just keep pace with minimum wage increases.
- Increasing fees to fee for service cost areas including increases to conservation area fees, and tree planting fees.
- Introducing rentable cabins at Lake Whittaker Conservation Area in 2025 as a new source of ongoing revenue generation. New revenue streams help ensure that KCCA continues to support 50% of wage costs through self-generated revenue.
- A projected drawdown of operational reserves of \$237,356 to facilitate necessary upgrades to regulation and floodplain mapping and to help support wage and operational costs.

Overall, the 2025 draft budget represents the continuation of 2024 programs and services including the following measurable results:

- On average annually reviewing and issuing 64 permits, reviewing 100 Planning Act applications and responding to 50 legal inquiries ensuring people and property are protected from natural hazards;

- Maintaining a comprehensive flood forecasting and warning system including issuing on average 20 flood messages per year;
- Planting 45,000 tree per year through various programs including the Greening Communities Program.

The 2025 Budget maintains this level of service while balancing the pressures of inflationary costs related to wages and supplies. KCCA is making every effort to help contain these rising costs by relying as much as feasibly possible on reserves and introducing new revenue generating opportunities.

The 2025 municipal apportionment increase for Thames Centre over 2024 is \$945. Please refer to the attached package for details of the increase and apportionment of costs between the three categories of programs: Category 1 Mandatory; Category 2 Municipally Requested; Category 3 Deemed Advisable by the KCCA Board of Directors.

Notice is hereby given that the Municipal Apportionment of Costs will be approved by a weighted vote at KCCA's January 15, 2025 meeting. The final 2025 Budget will be approved, also by weighted vote, at the February 26, 2025 Annual General Meeting. Both meetings will be held in person at KCCA's Administration Centre beginning at 10 a.m. and streamed live at www.facebook.com/KettleCreekCA/

KCCA has always worked closely with its member municipalities to be fiscally responsible but still ensure the conservation, restoration, development and management of natural resources within the Kettle Creek watershed.

Council is encouraged to communicate their questions to their KCCA Board representative, Todd Noble. Questions on any matter are also welcomed by KCCA's General Manager/Secretary-Treasurer Elizabeth VanHooren at 519-631-1270 ext. 222

Sincerely,



Grant Jones
Chair, Kettle Creek Conservation Authority