### MUNICIPALITY OF THAMES CENTRE 2023 Unaudited Actuals vs Budget

	2023 Actuals	2023 Budget	Variance
		J	
GENERAL GOVERNMENT	12,333,632	11,186,474	(1,147,158)
PROTECTIVE SERVICES	(3,352,594)	(3,302,194)	50,400
TRANSPORTATION SERVICES	(4,416,453)	(4,146,466)	269,987
FLEET SERVICES	(538,987)	(698,982)	(159,995)
ENVIRONMENTAL SERVICES	(40,340)	(278,991)	(238,651)
WASTE WATER SERVICES	(0)	-	0
WATER SERVICES	(0)	-	0
HEALTH SERVICES	(23,375)	(87,674)	(64,299)
RECREATION & CULTURAL SERVICES	(2,212,750)	(2,358,010)	(145,260)
PLANNING & DEVELOPMENT	(226,944)	(314,157)	(87,213)
Unaudited Net Surplus (Deficit) 2023	1,522,188	-	(1,522,188)

## MUNICIPALITY OF THAMES CENTRE 2023 Unaudited Actuals vs Budget

**General Government Services** 

GENERAL GOVERNMENT SERVICES make up 4.66% (2.6% -2022) of your local Thames Centre municipal taxes and includes Council, CAO/Clerk's office, information technology, treasury, financial services, GIS & Asset Management services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide general government services. General Government services cover a wide range of services offered through the municipal office. In 2022, the municipality held 22 Council meetings, passed 101 by-laws, issued 38 marriage licences and 26 lottery licences, processed over 50,900 tax, water and other receipts, processed over 4400 vendor invoices, partnered with the County of Middlesex for Information Technology services, managed data for over 8100 assets and asset segments, kept residents informed through the municipal website, social media platforms and the municipal app, responded to customer calls and front counter inquiries and facilitated the municipal election.

	2023 YTD Actual	2023 Budget	Variance
50-0240-1100 COUNCIL	(273,778)	(261,039)	12,739
50-0250-1110 CLERKS	41,598	61,604	20,006
50-0250-1300 INFORMATION TECHNOLOGY	0	0	0
50-0250-1400 TREASURY	12,057,943	11,864,874	(193,069)
50-0250-1500 FINANCIAL SERVICES	554,156	(408,653)	(962,809)
50-0250-1600 GIS & ASSET MANAGEMENT	(46,288)	(70,312)	(24,024)
Total required to be raised from taxation	12,333,632	11,186,474	\$ (1,147,157)

## MUNICIPALITY OF THAMES CENTRE 2023 Unaudited Actuals vs Budget Protective Services

PROTECTION TO PERSONS AND PROPERTY SERVICES make up 29.41% (30.0% - 2022) of your local Thames Centre municipal taxes, including Service Partner levies, and includes fire, police, conservation authority, building inspections services, animal control services, municipal by-law enforcement services, crossing guard services, source water protection services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide protection to persons and property services. In 2022, Fire responded to 296 calls for assistance. Fire provides community outreach and education throughout the year. Fire operates with 1 part time Fire Chief, 2 volunteer part time District Chiefs, 2 volunteer part time Deputy District Chiefs, 1 shared service Fire Prevention Officer and 57 volunteer firefighters among 2 stations. Thames Centre partners with the Ontario Provincial Police to provide policing services. Thames Centre partners with Upper Thames River Conservation Authority and Kettle Creek Conservation Authority. Building Inspection issued 386 building permits in 2022, with the total value of construction activity (based on permits issued) of \$104,010,377. Animal Control issued 147 dog licences and 14 kennel licences in 2022. Municipal By-Law Enforcement responded to 74 registered complaints in 2022. Thames Centre supports 1 part time crossing guard.

	2023 Actuals	2023 Budget	Variance
	riotadio	Daagot	Variation
50-0410-2100 DORCHESTER FIRE DEPARTMENT	(775,156)	(670,717)	104,439
50-0410-2120 THORNDALE FIRE DEPARTMENT	(451,681)	(472,847)	
50-0420-2150 POLICE SERVICES BOARD	(18,585)	(26,709)	(8,124)
50-0420-2200 ONTARIO PROVINCIAL POLICE	(1,819,159)	(1,836,725)	(17,566)
50-0430-2300 CONSERVATION AUTHORITY	(189,710)	(192,600)	(2,890)
50-0440-2500 BY-LAW ENFORCEMENT	(80,138)	(79,352)	786
50-0445-2550 SOURCE WATER PROTECTION	(3,708)	(3,122)	586
50-0450-2400 BUILDING INSPECTION	0	0	0
50-0455-2201 CROSSING GUARD	(6,640)	(8,816)	(2,176)
50-0498-2450 ANIMAL CONTROL	(7,818)	(11,306)	(3,488)
Total required to be raised from taxation	(3,352,594)	(3,302,194)	\$ 71,566

### 2023 Unaudited Actuals vs Budget Transportation Services

TRANSPORTATION SERVICES make up 36.12% (35.3% - 2022) of your local Thames Centre municipal taxes and includes road maintenance, signage, street lighting, pedestrian signals, snow plowing, bridges & culverts, sidewalks and includes contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide transportation services. Transportation Services maintains 386 paved lane km of roads, 342 km of unpaved roads, 30 bridges and 36 culverts.

maintains 500 paved lane kin of foads, 542 kin of dispaved	2023 2023			
	Actuals	Budget	Variance	
	71010.010	Duagot		
50-0600-5200 GENERAL ADMIN / OVERHEAD	(3,104,743)	(2,615,138)	489,605	
50-0600-5215 HEALTH & SAFETY	0	(850)	(850)	
50-0611-5022 PATCHING	(13,440)	(17,000)	(3,560)	
50-0611-5028 SWEEPING	(26,799)	(25,000)	1,799	
50-0611-5034 HARD SURFACE TREATMENT	(260,058)	(275,000)	(14,942)	
50-0612-5040 DUST CONTROL	(158,589)	(200,000)	(41,411)	
50-0612-5045 GRAVEL RESURFACING CONTRACT	(347,906)	(350,000)	(2,094)	
50-0612-5046 PIT MAINTENANCE	325,229	235,750	(89,479)	
50-0613-5001 BRIDGE MAINTENANCE	0	(5,000)	(5,000)	
50-0613-5004 CUSTOM CULVERTS	(1,399)	(1,500)	(101)	
50-0621-5041 WINTER SALT	(88,518)	(100,000)	(11,482)	
50-0621-5047 SNOW PLOWING	(4,425)	(19,500)	(15,075)	
50-0621-5051 ICE BLADING	(300,697)	(326,978)	(26,281)	
50-0621-5058 SANDING / SAND MGMT	(5,292)	(15,000)	(9,708)	
50-0621-5062 SNOWFENCING	0	0	0	
50-0621-5064 OTHER WINTER MAINTENANCE	(5,422)	(1,000)	4,422	
50-0621-5209 SIDEWALK PLOWING-CUSTOM WO	0	(500)	(500)	
50-0621-6061 ANTI-ICE/PRE WET	(14,526)	(25,000)	(10,474)	
50-0650-3400 STREET LIGHTS	(534)	(2,950)	(2,416)	
50-0650-3420 DORCHESTER STREET LIGHTS	(42,070)	(39,200)	2,870	
50-0650-3450 THORNDALE STREET LIGHTS	(25,467)	(9,600)	15,867	
50-0655-5214 SIDEWALK REPAIRS	(10,885)	(11,000)	(115)	
50-0690-5012 MUNICIPAL DRAIN MAINTENANCE	(17,495)	(37,000)	(19,505)	
50-0690-5013 DITCH MAINTENANCE	(564)	(4,000)	(3,436)	
50-0690-5016 DRAIN TILE MAINTENANCE	0	0	0	
50-0690-5018 CATCHBASIN CLEANING	(6,259)	(10,000)	(3,741)	
50-0693-5065 PAVEMENT MARKING	(55,399)	(50,000)	5,399	
50-0693-5070 RAILWAY MAINTENANCE	(79,695)	(70,000)	9,695	
50-0693-5073 SIGN MAINT TEMP / REGULATORY /	(33,830)	(46,000)		
50-0694-5011 TREE REMOVAL & CLEAN UP	(22,441)	(15,500)	6,941	
50-0695-5077 SHOP STOCK AND MAINTENANCE	(16,122)	(17,500)	(1,378)	
50-0698-5295 WORK FOR OTHERS	876	2,000	1,124	
50-0698-5299 WORK FOR LANDFILL	0	6,000	6,000	
50-0699-5327 MINOR ROAD RECONSTRUCTION	(99,985)	(100,000)	(15)	
Total required to be raised from taxation 2024	(4,416,453)	(4,146,466)	\$ 269,987	

## 2023 Unaudited Actuals vs Budget Fleet Services

FLEET SERVICES make up 5.57% (6.0% - 2022) of your local Thames Centre municipal taxes and includes operational costs of municipal vehicles from all departments and the capital costs to maintain, rehabilitate and improve fleet assets. The current municipal fleet consists of 7 fire pumper/tankers, 3 rescue trucks, 15 pickup trucks, 2 utility trucks, 2 heavy duty trucks, 2 ice resurfacers, 2 graders, 6 tandem axel plow trucks, 3 backhoe/loaders, 1 compactor, 1 crawler, 1 events trailer, numerous mowers, tractors and trailers.

	2023	2023	
	Actuals	Budget	Variance
50-0700-0100 Vehicle #100 (formerly #202)	(7,547)	(3,291)	4,256
50-0700-0101 Vehicle #101	(8,642)	(5,952)	2,690
50-0700-0103 Vehicle #103	(3,779)	(3,336)	443
50-0700-0104 Vehicle #104	(4,172)	(2,448)	1,724
50-0700-0105 Vehicle #105	(1,414)	(1,757)	(343)
50-0700-0108 Vehicle #108	(4,242)	(4,153)	89
50-0700-0200 Vehicle #200 (formerly #102)	(1,319)	(1,730)	(411)
50-0700-0204 Vehicle #204	(3,036)	(3,188)	(152)
50-0700-0205 Vehicle #205	(6,126)	(3,619)	2,507
50-0700-0206 Vehicle #206	(4,177)	(4,016)	161
50-0700-0300 FLEET OP	(65,333)	(139,659)	(74,326)
50-0700-0302 Vehicle #02	(4,859)	(7,883)	(3,024)
50-0700-0303 Vehicle #03	(6,044)	(8,100)	(2,056)
50-0700-0307 Vehicle #07	(3,444)	(4,200)	(756)
50-0700-0308 Vehicle #08	(3,928)	(1,230)	2,698
50-0700-0309 Vehicle #09	(2,977)	(2,000)	977
50-0700-0310 Vehicle #10	(28,702)	(38,154)	(9,452)
50-0700-0311 Vehicle #11	(5,874)	-	5,874
50-0700-0319 Vehicle #19	(1,293)	(500)	793
50-0700-0323 Vehicle #23	(17,692)	(11,685)	6,007
50-0700-0324 Vehicle #24	(21,778)	(30,847)	(9,069)
50-0700-0320 Vehicle #30	-	(500)	(500)
50-0700-0331 Vehicle #31	(559)	(750)	(191)
50-0700-0332 Vehicle #32	(812)	(900)	(88)
50-0700-0336 Vehicle #36	(2,398)	(3,200)	(802)
50-0700-0337 Vehicle #37	(1,749)	(2,137)	(388)
50-0700-0339 Vehicle #39	(36)	-	36
50-0700-0340 Vehicle #40	(11,217)	(11,550)	(333)

	2023	2023	
	Actuals	Budget	Variance
50-0700-0341 Vehicle #41	(5,252)	(6,964)	(1,712)
50-0700-0342 Vehicle #42	(9,303)	(9,245)	58
50-0700-0345 Vehicle #45	(7,500)	(6,000)	1,500
50-0700-0349 Vehicle #49	(1,950)	(3,739)	(1,789)
50-0700-0350 Vehicle #50	(159)	(600)	(441)
50-0700-0353 Vehicle #53	(56)	-	56
50-0700-0354 Vehicle #54	(16,202)	(13,268)	2,934
50-0700-0355 Vehicle #55	(6,094)	(9,850)	(3,756)
50-0700-0358 Vehicle #58	(2,558)	(2,025)	533
50-0700-0360 Vehicle #60	(1,092)	(1,307)	(215)
50-0700-0361 Vehicle #61	(5,246)	(6,013)	(767)
50-0700-0363 Vehicle #63	(740)	(350)	390
50-0700-0365 Vehicle #65	(10,527)	(5,500)	5,027
50-0700-0366 Vehicle #66	(43,192)	(55,000)	(11,808)
50-0700-0367 Vehicle #67	(2,354)	(250)	2,104
50-0700-0369 Vehicle #69	(2,955)	(6,916)	(3,961)
50-0700-0370 Vehicle #70	(4,102)	(8,460)	(4,358)
50-0700-0371 Vehicle #71	(15,041)	(30,754)	(15,713)
50-0700-0374 Vehicle #74	(2,075)	(5,380)	(3,305)
50-0700-0375 Vehicle #75	(34,645)	(72,139)	(37,494)
50-0700-0376 Vehicle #76	(188)	(348)	(160)
50-0700-0377 Vehicle #77	(10,134)	(6,768)	3,366
50-0700-0378 Vehicle #78	-	(250)	(250)
50-0700-0379 Vehicle #79	-	(50)	(50)
50-0700-0380 Vehicle #80	(7,023)	(2,000)	5,023
50-0700-0381 Vehicle #81	(13,465)	-	13,465
50-0700-0382 Vehicle #82	(5,055)	(6,105)	(1,050)
50-0700-0383 Vehicle #83	(2,923)	(3,089)	(166)
50-0700-0384 Vehicle #84	(737)	(600)	137
50-0700-0385 Vehicle #85	(4,181)	(4,050)	131
50-0700-0386 Vehicle #86	(3,872)	(5,100)	(1,228)
50-0700-0387 Vehicle #87	(13,943)	(23,869)	(9,926)
50-0700-0388 Vehicle #88	(7,713)	(21,800)	(14,087)
50-0700-0389 Vehicle #89	(4,530)	(7,340)	(2,810)
50-0700-0390 Vehicle #90	(6,181)	(6,570)	(389)
50-0700-0391 Vehicle #91	(6,284)	(8,350)	(2,066)
50-0700-0392 Vehicle #92	(3,339)	(2,082)	1,257
50-0700-0393 Vehicle #93	(7,324)	(10,350)	(3,026)
50-0700-0394 Vehicle #94	(6,796)	(8,656)	(1,860)
50-0700-0395 Vehicle #95	(4,301)	(4,674)	(373)
50-0700-0396 Vehicle #96	(3,165)	(2,286)	879
50-0700-0397 Vehicle #97	(8,952)	(20,000)	(11,048)
50-0700-0398 Vehicle #98	(23,339)	(6,000)	17,339
50-0700-0500 Vehicle #500	(1,017)	(7,100)	(6,083)

	2023 Actuals	2023 Budget	Variance
50-0700-0701 Trailer #001	(158)	(500)	(342)
50-0700-0702 Trailer #002	(176)	(500)	(324)
Total required to be raised from taxation	(538,987)	(698,982)	(159,995)

### 2023 Unaudited Actuals vs Budget **Environmental Services**

ENVIRONMENTAL SERVICES make up 0.05% (3.4% - 2022) of your local Thames Centre municipal taxes and includes storm water management, solid waste collection (garbage), solid waste disposal (landfill), solid waste diversion (recycling) and contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide Environmental Services. Waste Management Services maintains garbage and recycling collection and disposal for over 5,000 properties, and operations for the landfill located at 2015 Crampton Drive. In 2022, the municipality collected 3246 tonnes of solid waste and diverted 982 of those tonnes

through the bluebox recycling.

	2023	2023	
	Actuals	Budget	Variance
50-0821-4825 Storm Water Management	0	0	0
50-0840-4805 Solid Waste Collection	375,752	360,456	(15,296)
50-0850-4805 Solid Waste Disposal (Landfill)	(170,684)	(313,001)	(142,317)
50-0860-4805 Solid Waste Diversion (Recycling)	(245,408)	(326,446)	(81,038)
50-0898-4605 Environmental Services Administration	0	0	0
Total required to be raised from taxation	(40,340)	(278,991)	(238,651)

# MUNICIPALITY OF THAMES CENTRE 2023 Unaudited Actuals vs Budget Waste Water Services

WASTE WATER SERVICES includes Waste Water Administration, Catherine Street Waste Water Treatment Plant, Dorchester Waste Water Treatment Plant and Thorndale Waste Water Treatment Plant. Waste water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

	2023 Actuals	2023 Budget	Variance
	71000.10		
50-0811-4155 Waste Water Administration	751,519	681,539	(69,980)
50-0812-4155 DOR Waste Water Treatment Plant	(358,913)	(330,917)	27,996
50-0812-4215 DOR Sludge Removal & Pumping	(42,825)	(30,000)	12,825
50-0813-4155 CATHERINE ST WWTP	(22,009)	(16,296)	5,713
50-0814-4155 THOR Waste Water Treatment Plant	(292,756)	(261,426)	31,330
50-0814-4215 THOR Sludge Removal & Pumping	(19,661)	(24,500)	(4,839)
50-0815-4155 Waste Water Collection	(15,355)	(18,400)	(3,045)
Total required to be raised from taxation	\$ (0)		\$ 0.00

# MUNICIPALITY OF THAMES CENTRE 2023 Unaudited Actuals vs Budget Water Services

WATER SERVICES include the Water Distribution System, Dorchester Water Treatment Plant, Thorndale Water Treatment Plant, Water Tower Operations and Well Maintenance. Water systems utilize full-cost accounting wherein municipalities must ensure that sufficient revenues are generated to recover the cost of system services including operation, maintenance, administration, capital investments, rehabilitation and replacement of assets.

	2023 Actuals	2023 Budget	Variance
50-0830-4300 Water Admin - Amortization	-	-	-
50-0830-4340 Water Distribution System	680,862	688,285	7,423
50-0830-4380 Wtr Meter Read - Sub-Contract	(15,264)	(15,000)	264
50-0830-4405 Hydrant Maintenance	(2,815)	(4,000)	(1,185)
50-0830-4440 Water System Operation	(35,637)	(40,700)	(5,063)
50-0830-4470 Water Meter Installation	(98,080)	(100,000)	(1,920)
50-0830-4495 Water Tower Operations	(16,373)	(19,050)	(2,677)
50-0831-4340 DOR Water Treatment Plant	(336,034)	(324,088)	11,946
50-0831-4440 System Sampling	(14,224)	(15,500)	(1,276)
50-0831-4510 Well Maintenance	(42,182)	(50,000)	(7,818)
50-0834-4340 THOR Water Treatment Plant	(111,663)	(111,547)	116
50-0834-4440 System Sampling	(5,537)	(5,400)	137
50-0834-4510 Well Maintenance	(3,053)	(3,000)	53
Total required to be raised from taxation	(0)	0	0

## 2023 Unaudited Actuals vs Budget Health Services

HEALTH SERVICES make up 0.48% (0.9% - 2022) of your local Thames Centre municipal taxes and includes one active and 7 inactive cemetery and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide these services. Health Services supports and maintains the active Dorchester Union Cemetery along with 7 inactive cemeteries and, in 2022, facilitated 81 interments, sold 49 internment rights, coordinated 36 monument/marker placements and processed 49 burial permits and registered deaths.

	2023 Actuals	2023 Budget	Variance
50-1040-5500 DORCHESTER CEMETERY	(11,387)	(76,674)	(65,287)
50-1040-5600 ABANDONED CEMETERY	(11,987)	(11,000)	987
Total required to be raised from taxation	(23,375)	(87,674)	\$ (64,299)

### 2023 Unaudited Actuals vs Budget Recreation & Cultural Services

COMMUNITY SERVICES & FACILITIES make up 21.93% (19.1% - 2022) of your local Thames Centre municipal taxes and includes operations and management of facilities, parks, open spaces, along with recreation facilities such as the FlightExec Centre, libraries, community centres, senior centre, sports fields and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide community services.

Community Services & Facilities maintains and is responsible for 2 ice surfaces, 2 indoor community centres, 1 senior centre, 9 parks, 13 soccer fields, 11 ball diamonds, 4 tennis courts, 4 pickleball courts, 3 basketball courts, 13 playgrounds, 1 outdoor pool, 2 splash pads, 1 wading pool, 2 skate parks, 3 outdoor pavilions, 3 fieldhouses, 1 dog park (soon to be 2), a memorial bench program, beautification activities and oversight of community events including Canada Day, BridgeFest, Festival of Lights and outdoor movie nights. The department manages 10,880 square metres of indoor recreation facility space, 545,771 square metres of outdoor recreation facility space, and 45 km of trails.

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	2023 Actuals	2023 Budget	Variance
50-1605-5170 STAGE/EVENT TRAILER	1,397	2,000	603
50-1605-7100 RECREATION ADMIN	(1,018,383)	(1,013,076)	5,307
50-1605-7800 WORK FOR ECONOMIC DEVELOPMENT	(2,853)	(16,318)	(13,465)
50-1610-7200 PLAYGROUND - DORCHESTER	(31,046)	35,970	67,016
50-1610-7201 PLAYGROUND - THORNDALE	(4,901)	(6,316)	(1,415)
50-1610-7229 THAMES CENTRE PARKS	(203,201)	(276,308)	(73,107)
50-1610-7230 DOG PARK	(1,575)	(2,000)	(425)
50-1611-7230 THAMES CENTRE TRAILS	(10,220)	(25,601)	(15,381)
50-1612-7410 TC BALL DIAMONDS	(31,343)	(52,823)	(21,480)
50-1613-7630 TC SOCCER	(56,338)	(79,931)	(23,593)
50-1620-7107 SENIORS CENTRE	(129,461)	(133,601)	(4,140)
50-1634-7101 FLIGHT EXEC CENTRE	(534,425)	(500,454)	33,971
50-1634-7102 THORNDALE COMMUNITY CENTRE	(98,611)	(177,818)	(79,207)
50-1634-7103 THORNDALE FIELDHOUSE	(3,697)	(9,553)	(5,856)
50-1634-7104 VON CENTRE	2,549	5,154	2,605
50-1634-7105 THORNDALE SPLASH PARK	(19,018)	(19,663)	(645)
50-1634-7106 DORCHESTER POOL / SPLASH PARK	(134,915)	(137,794)	(2,879)
50-1634-7109 MILL POND BUILDING	4,526	(910)	(5,436)
50-1640-7301 DORCHESTER LIBRARY	44,911	43,557	(1,354)
50-1640-7302 THORNDALE LIBRARY	13,852	7,475	(6,377)
Total required to be raised from taxation	(\$2,212,750)	(\$2,358,010)	(\$145,260)

## 2023 Unaudited Actuals vs Budget Planning & Development

PLANNING & DEVELOPMENT makes up 1.77% (2.8% - 2022) of your local Thames Centre municipal taxes and includes Planning & Zoning, Economic Development and Municipal Drain services and the contributions to capital to maintain, rehabilitate and improve the infrastructure required to provide development services. The Municipality partners with the County of Middlesex for Planning Services. In 2022, the Municipality reviewed 68 planning applications including 1 draft plan of subdivision, 4 official plan amendments, 24 zoning by-law amendments, 17 consents, 9 site plan approvals and 13 variances. Economic Development activities include tourism initiatives.

	2023 Actuals	2023 Budget	Variance
50-1810-8100 PLANNING & ZONING	(2,163)	(35,915)	(33,752)
50-1830-8200 ECONOMIC DEVELOPMENT	(45,557)	(96,350)	(50,793)
50-1850-8500 MUNICIPAL DRAINS	(179,224)	(181,892)	(2,668)
Total required to be raised from taxation	(\$226,944)	(\$314,157)	(\$87,213)